Dam Safety Program

November 17, 2026

Chris Steinmetz, Dam Safety Engineer
Rebecca Simpson, Manager of Dam Safety and Civil Engineering Projects

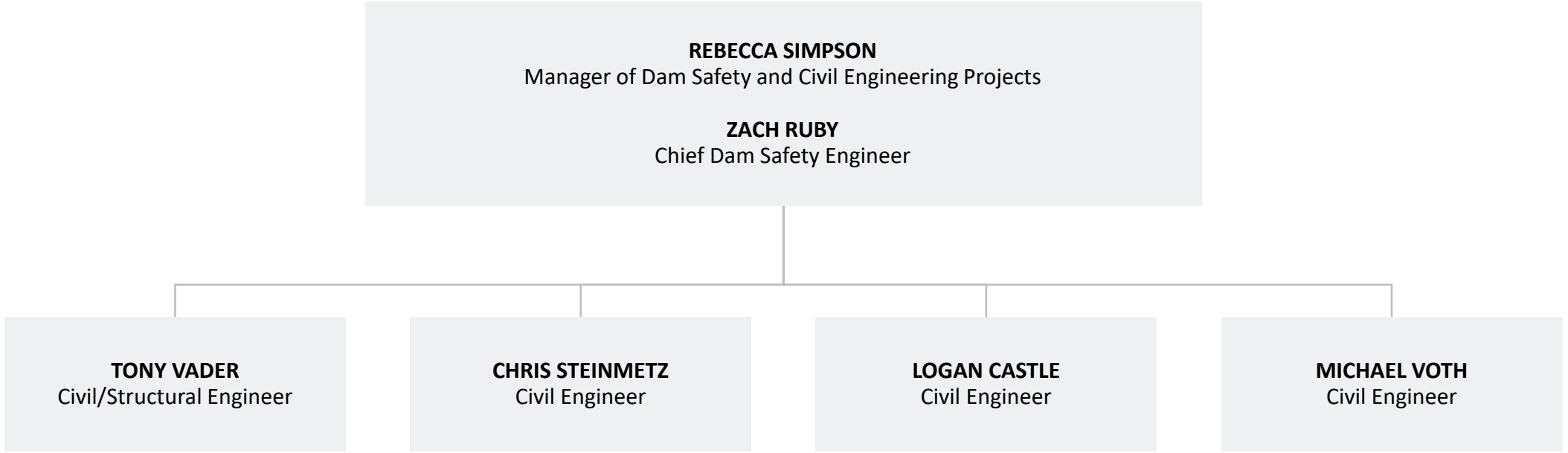
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Agenda & Executive Summary

1	Core Team – No staffing changes. Dam Safety is fully staffed.
2	Dam Safety Projects – We are focused on spillways and embankments. The Priest Rapids Spillway Stability Improvement Project is actively progressing.
3	Next Capital Projects – The anticipated sequence of capital projects is Wanapum Left Embankment, Wanapum Spillway Gates, then Priest Rapids Spillway Gates.
4	Closing Summary – New 5-year Dam Safety Engineering Services Contracts are coming next year.

Core Team



Resource Updates:

- Dam Safety is fully staffed.
- Consultant subject matter experts utilized for review, analysis, and design tasks.

Priest Rapids Dam Safety Projects

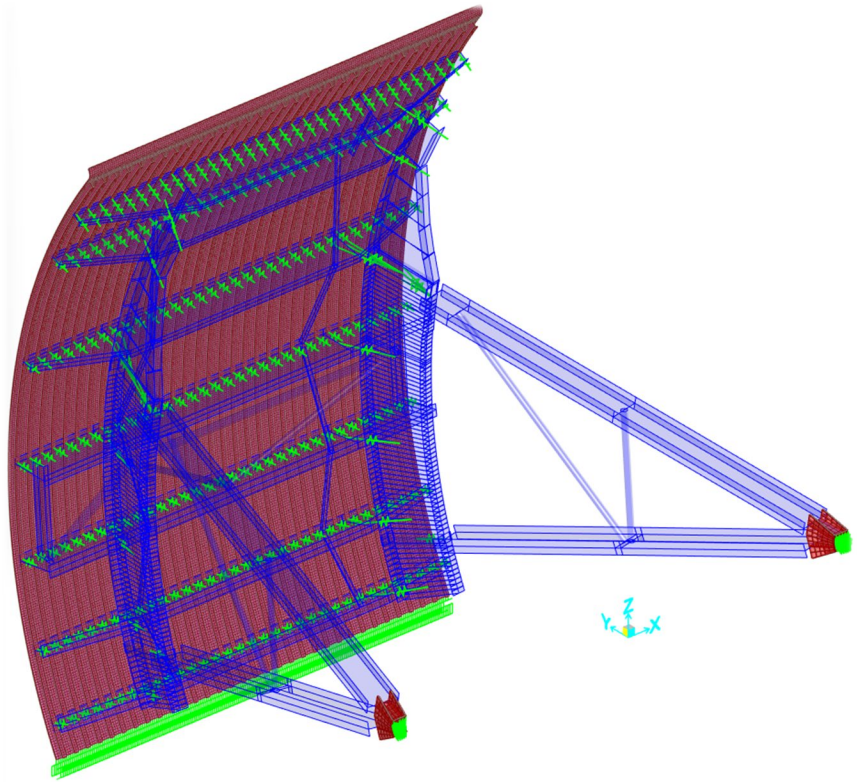
- Spillway Stability Improvement Project (PRSSIP) – $59M
- Spillway Gates Trunnion Anchor Corrosion Protection Design – $120k
- Spillway Gates Trunnion Anchor Seismic Upgrade Design Study – $256k
- Left Abutment Seepage Monitoring Feasibility – $51k
- Left Embankment Stability Analysis Update – $250k





Wanapum Dam Safety Projects

- Left Embankment Seismic Risk Assessment (WLESRA) – $769k
  - Community Outreach Program
  - Consequence Reduction Study – $164k
  - Embankment Modification Study – $606k
- Left Embankment Internal Erosion Evaluation – $860k
- 2026 Part 12D Periodic Inspection – $350k
- Spillway Gates Seismic Upgrade Design Study – $273k
- 10-Year Gate Inspection – $150k
- Right Embankment Drilling Program Plan – $110k



Community Outreach

Living near dams



Grant County PUD believes that public and employee safety is paramount. We are constantly working to maintain Wanapum and Priest Rapids Dams safe for continued operation. However, there are inherent risks to living, working, or recreating near dams that cannot be eliminated.

Emergency Action Plan

Grant PUD has an Emergency Action Plan (EAP) that identifies emergency situations that could develop at our dams and establishes protocols for reacting to them. It includes actions to mitigate potential emergencies and provides information for local emergency managers to use for emergency responses.

Emergency Response

Any public emergency response to a dam-related emergency would be directed by local emergency managers, such as the Grant County Sheriff's Office. Signing up for emergency notifications from the sheriff's office and Grant PUD can help you receive information quickly during an emergency. Sign up for emergency alerts by clicking on the links below and filling out the contact form.

Grant County Sheriff's Office Emergency Alerts

Sign up for alerts

Grant PUD Outage Alerts

Sign up for outage alerts

You can also follow Grant County Sheriff's Office and Grant PUD on Facebook and X for emergency updates. Follow the guidance of local emergency managers for emergency responses including evacuation orders. In general, if you are notified of potential flooding on the Columbia River in your area, move to higher ground away from the river.

STAY INFORMED. STAY CONNECTED.

Grant PUD believes that public and employee safety is paramount. We are constantly working to maintain Wanapum and Priest Rapids Dams safe for continued operation. However, there are inherent risks to living, working, or recreating near dams that cannot be eliminated.

EMERGENCY ACTION PLAN

Grant PUD has an Emergency Action Plan (EAP) for Wanapum and Priest Rapids Dams. The plan helps Grant PUD and local emergency management agencies work together and respond quickly if an emergency occurs.



STAY INFORMED

During an emergency, local emergency management agencies will provide important safety information and instructions. Sign up for alerts below to stay informed and connected.



SIGN UP FOR PHONE ALERTS

GRANT COUNTY SHERIFF'S OFFICE ALERTS
Local Emergency Alerts

NIXLE

GRANT COUNTY PUD OUTAGE ALERTS
Power Outage Alerts

EVERBRIDGE

Use your phone to scan the QR-Code to sign up for alerts or visit grantpud.org/river

GRANTPUD.ORG/ 509-766-2505

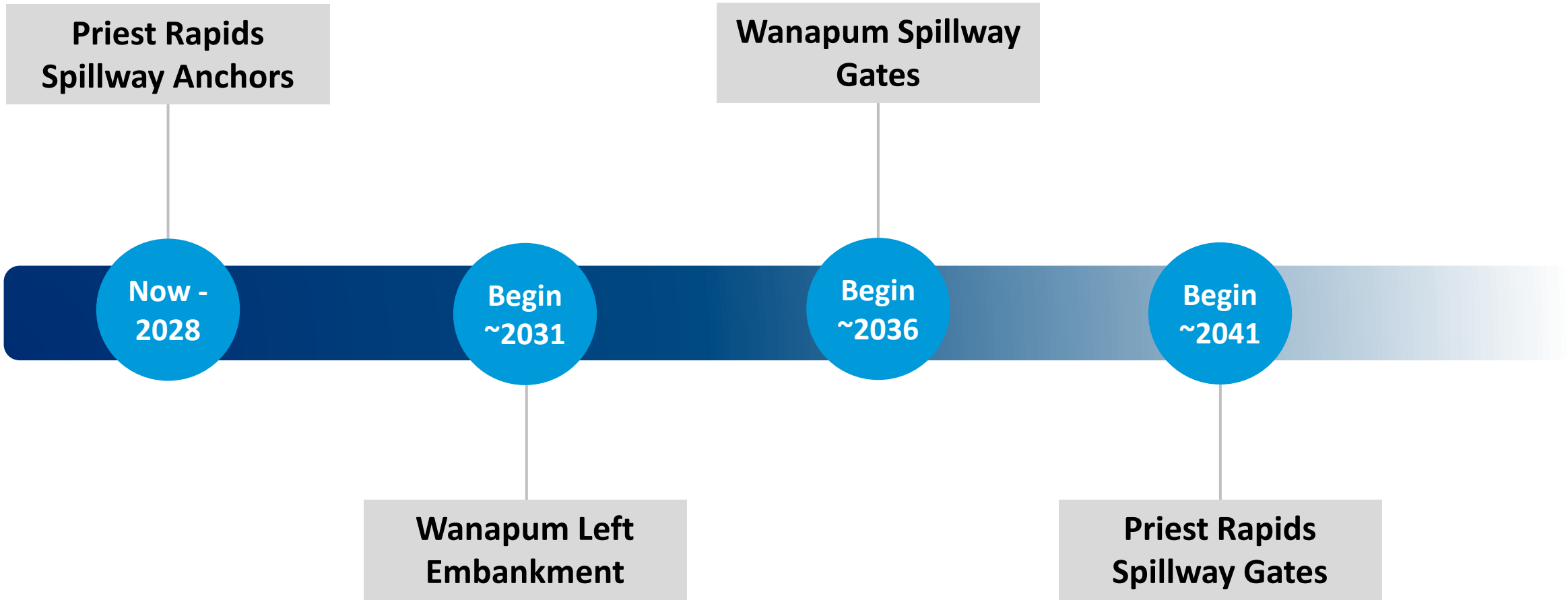
Community Outreach

- *Grant County PUD believes that public and employee safety is paramount. We are constantly working to maintain Wanapum and Priest Rapids Dams safe for continued operation. However, there are inherent risks to living, working, or recreating near dams that cannot be eliminated.*
- *Grant PUD has an Emergency Action Plan (EAP) for Wanapum and Priest Rapids Dams. The plan helps Grant PUD and local emergency management agencies work together and respond quickly if an emergency occurs.*
- *During an emergency, local emergency management agencies will provide important safety information and instructions. Sign up for alerts to stay informed and connected.*

Other Dam Safety Projects

- Owner's Dam Safety Program Audit – $60k
- New 5-Year Engineering Services Contracts (2028 – 2032)

Major Projects Timeline



Closing Summary

- Safeguarding Critical Infrastructure: Advancing the Priest Rapids Spillway Anchor Project to support long-term dam safety and reliability.
- Strengthening Public Trust: Sustaining Dam Safety community outreach to promote transparency, awareness, and preparedness.
- Securing Long-term Technical Capacity: Planning new five-year Dam Safety Engineering Services contracts next year to support continuity of expertise and proactive risk management.

Thank you!

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Quincy Transmission Expansion Plan (QTEP)

November 17, 2026

Jason Stordahl, Project Management Supervisor
Leah Knopp, Senior Project Manager

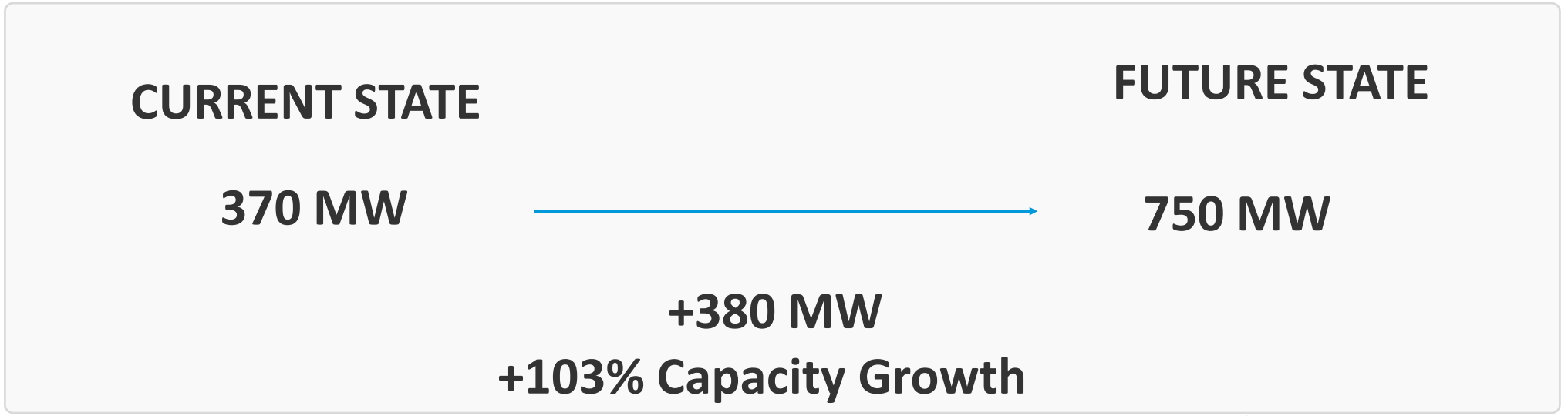
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Agenda & Executive Summary

1	QTEP Benefits
2	Team Overview
3	Schedule Overview
4	Financial Summary
5	Program Overview and Key Points

QTEP Benefits



- Supports projected growth in the Quincy area.
- Improves system reliability and operational flexibility.
- More than doubles load-serving capability.

Team Overview

Project Team

Sponsorship

Jeff Grizzel, Executive Sponsor
Ron Alexander, Business Owner

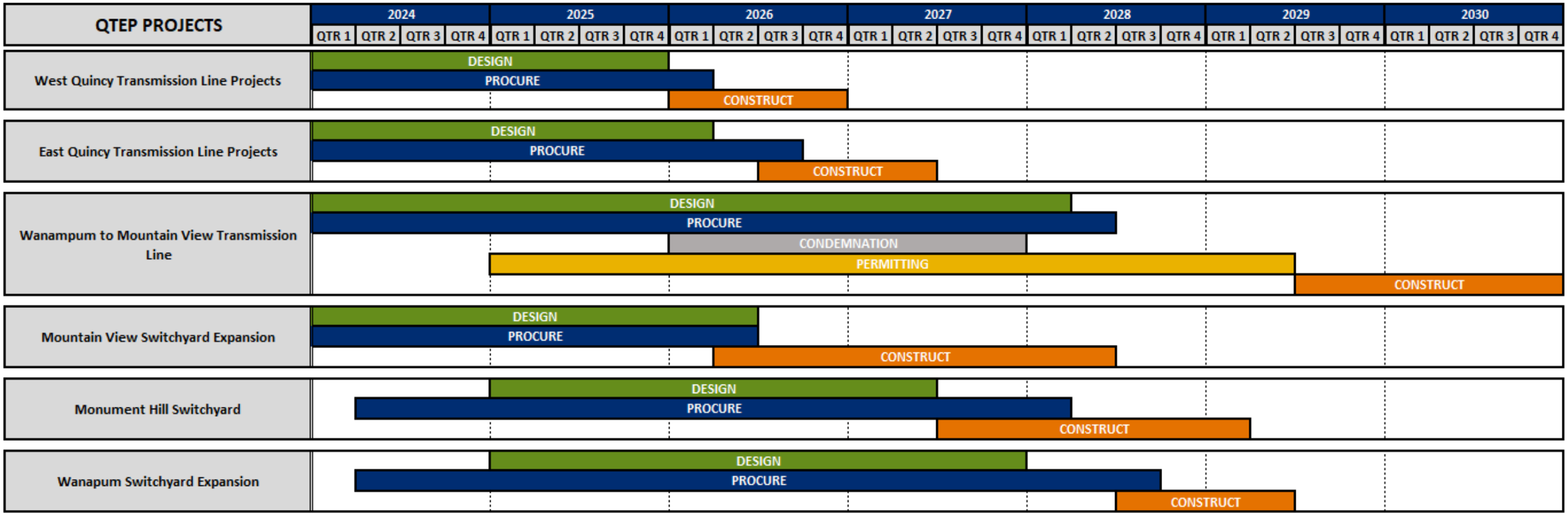
Grant PUD Project Team

Engineering/Operations
Environmental Affairs
Procurement
Cultural
Telecom & Fiber
EPMO

Consultants

HDR Engineering
ECI
Stanley Consultants
SEL Electrical Consultants
McMillen

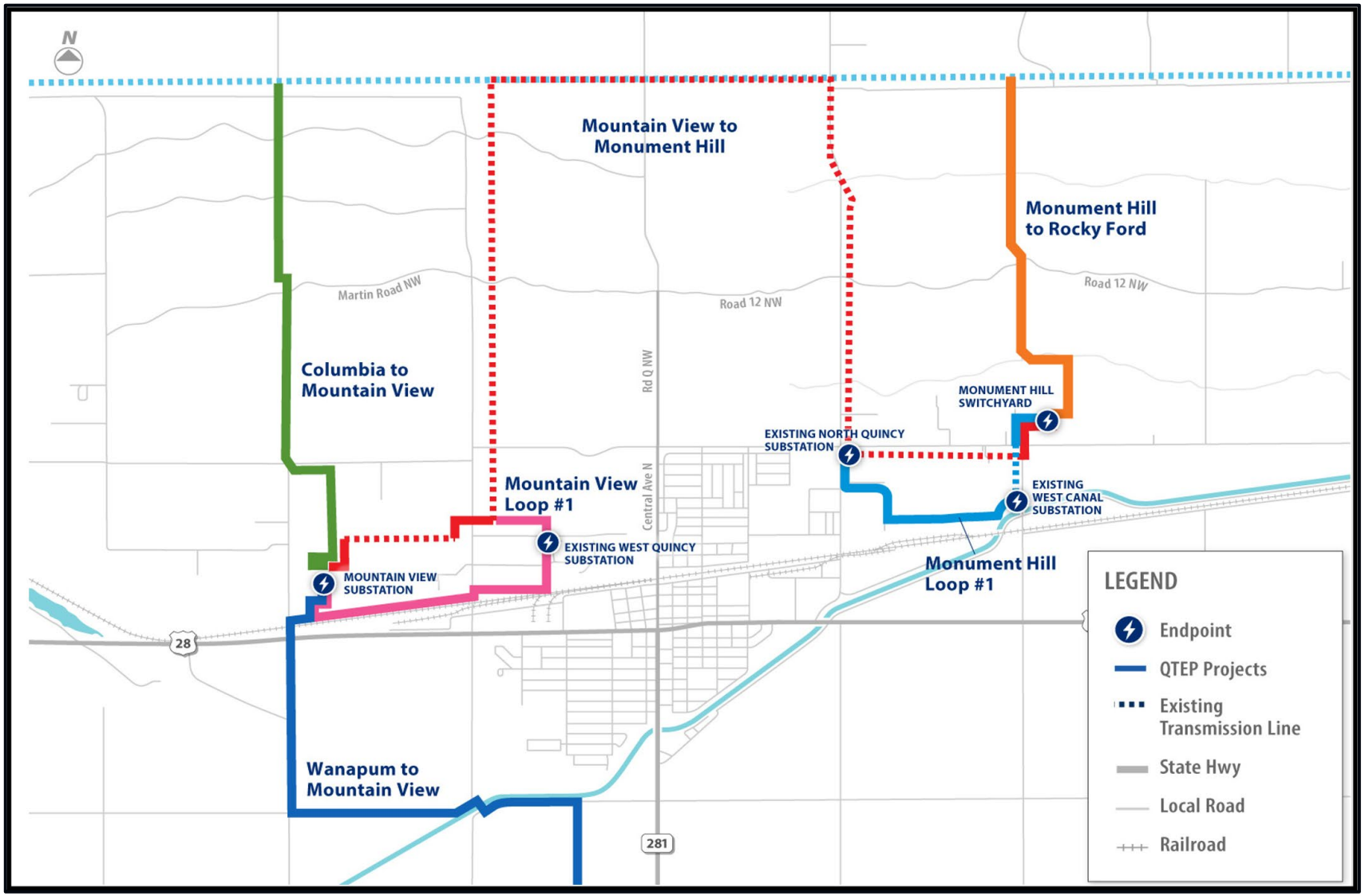
Schedule Overview



Financial Performance

QTEP Costs & Forecasts Overview						
QTEP Annual Estimated Forecasts					Program Costs	
2026	2027	2028	2029	Total	Total Spend to Date through 10/31/26	Estimated Total Program Costs
$ 19,756,275	$ 118,600,000	$ 53,096,999	$ 12,907,328	$ 204,360,602	$ 71,154,307	$ 275,514,909

Program Overview



QTEP Transmission Line Projects

- Quincy West Transmission Lines – **CONSTRUCTION COMPLETED 10/2026**
  - Columbia – Mountain View
  - Mountain View – Monument Hill (West)
  - Mountain View Loop #1

- Quincy East Transmission Lines – **CONSTRUCTION STARTED 10/2026**
  - Mountain View – Monument Hill (East)
  - Monument Hill Loop #1
  - Monument Hill – Rocky Ford

- Wanapum – Mt View Transmission Line – **CONSTRUCTION PLANNED 2029**

QTEP West Quincy Transmission Line Construction

Pole Set on Foundation



Pole Assembly



Setting Dead-End Structure



QTEP West Quincy Transmission Line Construction

Assembly of Steel Structure



Sagging Conductor & Installation of Dead-End Assemblies



Double Circuit Transmission



QTEP East Quincy Transmission Line Construction

Drilling for Foundations



QTEP East Quincy Transmission Line Construction

Potholing for Foundation



Prepping for Foundations





QTEP Switchyard Projects

- Mountain View Switchyard Expansion – **CONSTRUCTION STARTED Q2 2026**
- Monument Hill Switchyard – **CONSTRUCTION PLANNED Q3 2027**
- Wanapum Switchyard Expansion – **CONSTRUCTION PLANNED Q3 2028**

QTEP Mountain View Switchyard Construction

Trenching for Ground Grid



Steel Installation





Closing Summary

- Ongoing focus to ensure program alignment and effective communication
- Multiple procurements upcoming – lower than Commission authority

Thank you!

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Shared Services

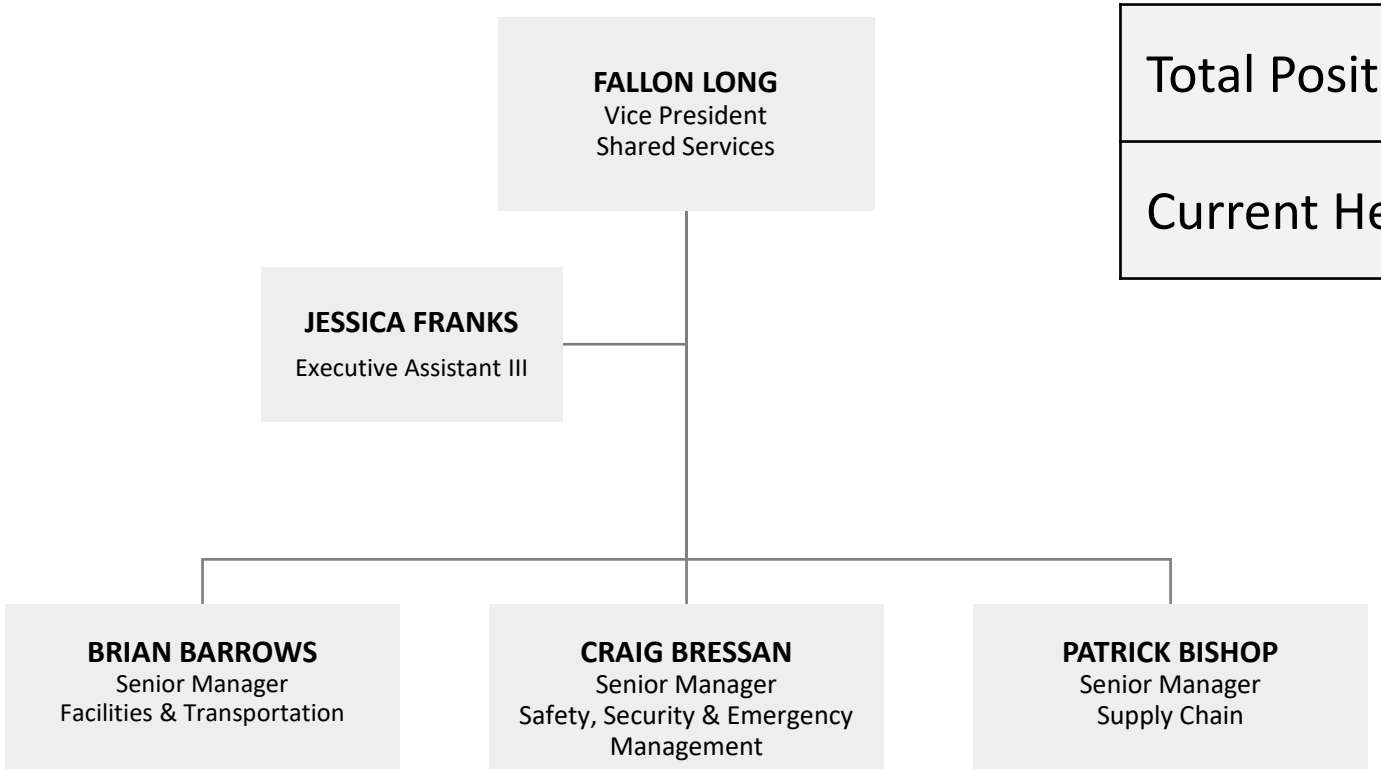
November 17, 2026

Fallon Long, Vice President of Shared Services

Grant PUD

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Team



Total Positions in Org	1 3 4
Current Headcount	1 2 7

Staff Updates:

- 9 new employees, 3 were promoted, and 4 transferred from other departments or to new positions

Enterprise Balanced Scorecard

Design Standards	Warehouse Governance	Safety Concerns	Job Site Review	Interdepartmental Collaboration
Measures % of Targeted Standards Transitioned to a Standard Design Template	*Measures % of Stock Items Reviewed for Like Inventory*	*Measures % of Closed by Date*	*Measures % Completed vs. Established*	*Measures Service 5 Ratings*
Green	**Green**	**Green**	**Yellow**	**N/A**

Special Highlight: Design Standards

"The District is focused on improving standardization across how we design, procure, and manage materials. One way we're tackling that is by starting with standard design templates, which help drive consistency in the materials we specify and use. That consistency carries directly into Supply Chain by reducing duplicate and obsolete items, improving inventory accuracy, and allowing us to plan and replenish materials more efficiently. With more than 5,700 inventory items already reviewed, we're building a more standardized and efficient process from design through procurement and delivery."

Job Site Review: JSR participation is trending upward. To sustain this progress and reinforce completion expectations, we will:

1. By Nov 20: Send all supervisors a link to the new dashboard and clarify JSR completion expectations for each department.
2. Throughout December: include a standard slide in all safety meetings to reinforce participation and completion expectations.

Interdepartmental Collaboration: No survey in October due to Gallup Q12 survey.

Executive Financial Overview

SEPTEMBER 2026

O&M DIRECTS YTD

YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
$8,170K	$7,835K	($335K)	-4.1%

O&M DIRECTS YE PROJECTION

TOTAL BUDGET	YEP	YE VARIANCE	YE VAR %
$12,102K	$12,082K	($20K)	-0.2%

LABOR YTD

YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
$10,534K	$10,226K	($308K)	-2.9%

LABOR YE PROJECTION

TOTAL BUDGET	YEP	YE VARIANCE	YE VAR %
$14,146K	$13,976K	($171K)	-1.2%

COST CATEGORY TYPE	YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
Operating Materials & Equipment	$1,836,194	$1,538,252	($297,942)	-16.2%
Purchased Services	$3,578,185	$3,367,951	($210,234)	-5.9%
Transportation	$1,509,315	$1,689,160	$179,845	11.9%
Total	**$8,170,074**	**$7,834,867**	**($335,207)**	**-4.1%**

This table reflects the largest variance cost category types only.

Operating Materials & Equipment: $298K Favorable | Outside of Target; driven by Facilities shifting to contracted labor and timing of Security's camera and badging equipment.

Purchased Services: $210K Favorable | Outside of Target; driven by Security invoice delays and canceled Safety training, partially offset by unplanned contracted labor for Facilities maintenance and improvement work.

Transportation: $180K Unfavorable |Outside of Target; Due to higher fuel costs.

Capital

SEPTEMBER 2026

Budget	YEP	Budget Variance
$93,887,850	$92,348,882	($1,538,968)

Budget	Approved Spend	Budget & Approved Spend Variance
$93,887,850	$105,832,865	$11,945,015

Initiative	Capital Approved Spend	YTD Actuals	Projections	YEP	Approved Spend Variance
IN410 - PDF_Power Delivery Facilities	$93,502,346	$43,886,195	$35,292,745	$79,178,940	($14,323,406)
IN788 - Fleet ELEC	$4,250,841	$3,551,235	$1,356,901	$4,908,136	$657,295
IN624 - EHQ HVAC Filter Box Air Handler VAV Rep	$2,070,209	$84,964	$1,551,623	$1,636,587	($433,622)
Total	**$105,832,865**	**$50,560,729**	**$41,788,153**	**$92,348,882**	**($13,483,983)**

The table displays only the largest variances; smaller variances are included in the total but not shown.

Capital: $13.5M Favorable | Primarily driven by invoice timing for IN410, prior-year equipment purchases and forecast adjustments for IN788, and project schedule changes for IN624.

Management Focus



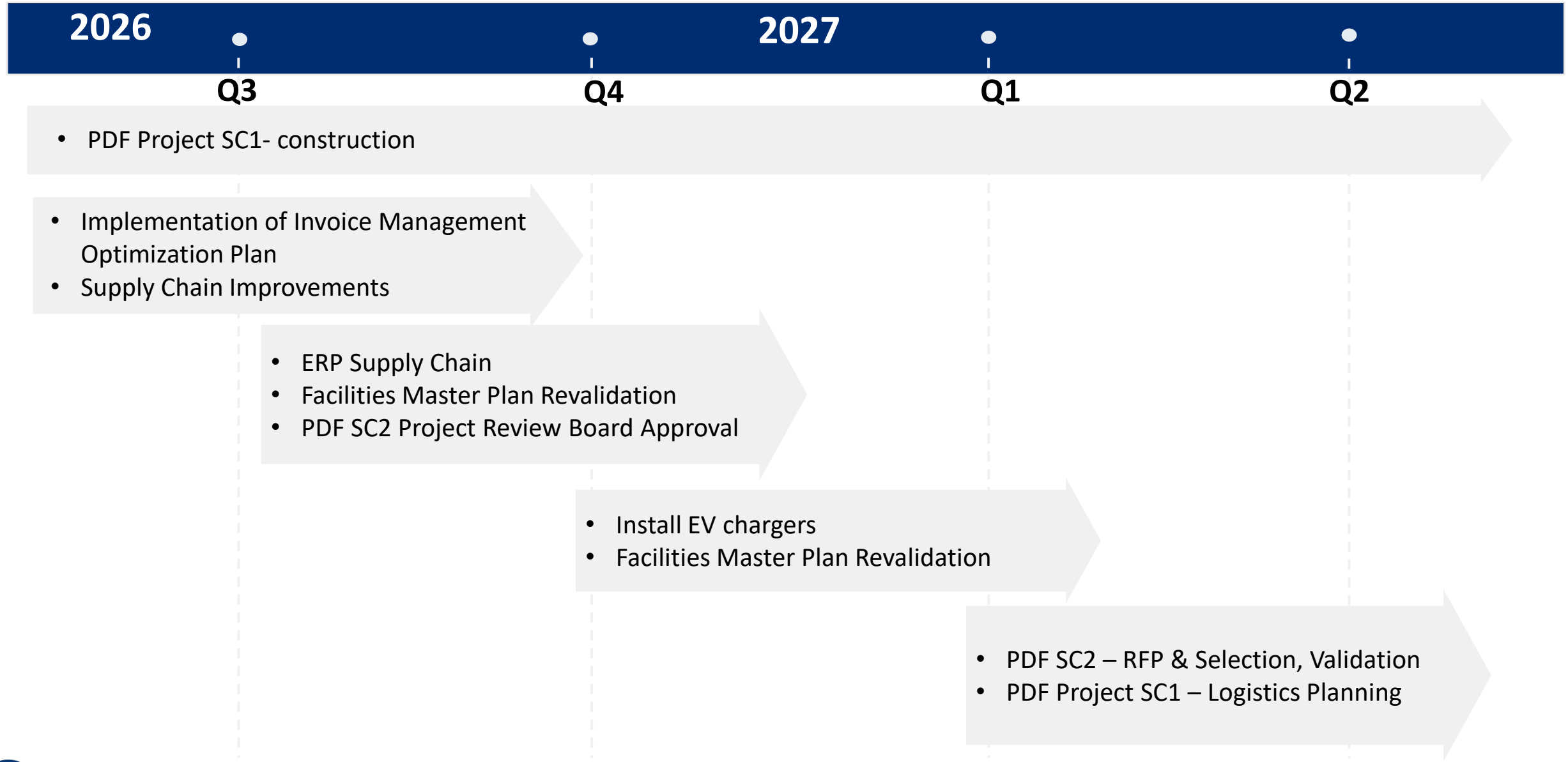
Turning Cleanup into Operational Improvement

- $118K+ in avoided cost: 110 racks built in-house for about $80 each, against $1,155+ per rack in external quotes.
- About 28,000 sq. ft. of space recovered through improved reel storage, which avoids new storage or lease costs.
- Stronger material controls: better inventory accuracy, labeling, and min/max levels reduce carrying costs and the risk of outages from stock-outs.
- Cross-functional execution: the WMC partnership used available downtime and internal skills, which shows careful stewardship of District resources.
- Low-cost, internally delivered improvements that free capital and space for reliability work

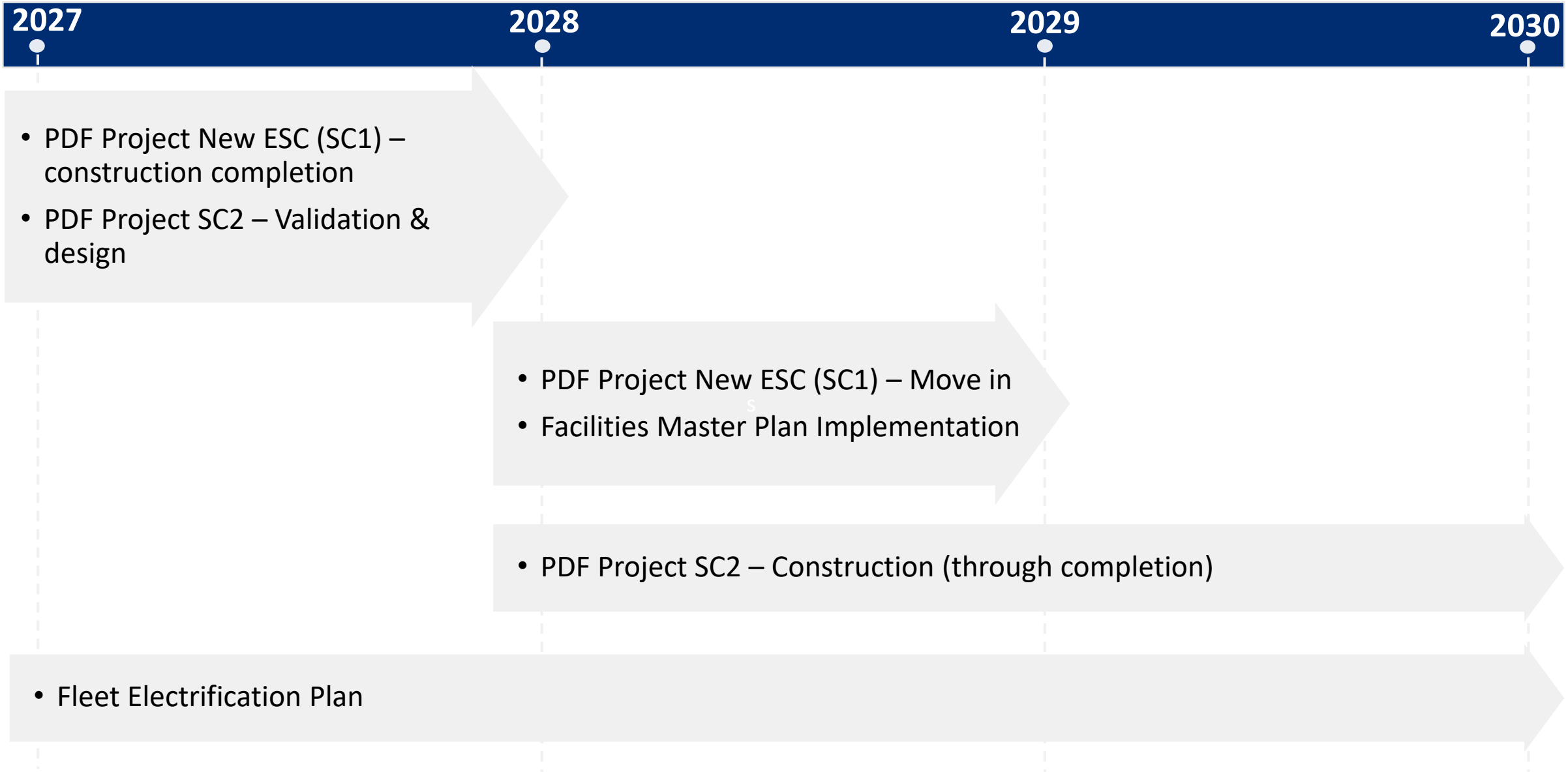




Near-Term Business Plan



Long-Term Business Plan



Closing Summary

- **New ESC Procurement Strategy:** Evaluating the benefits, risks, and value of Grant PUD versus Absher managing materials and equipment procurement.
  - Once business value is determined, recommendation will be brought forward to the Commission in December.
- **Facilities Master Plan:** Finalizing the assessment; findings, recommendations, and next steps to the Commission on December 15th.

Thank You!

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QBR Summary

Department Name:	Key Presenters:	Date:
Shared Services	Fallon Long, Vice President of Shared Services	November 17, 2026

RECAP

Issues and Drivers

Shared Services is strengthening standardization across design, procurement, inventory, safety, facilities, and service delivery. More than 5,700 inventory items have been reviewed to reduce duplicate and obsolete materials and improve planning and replenishment.

- Warehouse and yard cleanup is being used to improve operations, not simply appearance. Work includes better inventory accuracy, labeling, min/max levels, material controls, and safer use of space.
- Reel-storage improvements are expected to recover approximately 28,000 square feet. Wanapum Maintenance Center is fabricating 110 racks during available downtime at about $80 in material per rack, compared with an outside quote of $1,155 plus fees, avoiding at least $118,000 in cost.
- Financial results are primarily affected by timing and execution changes: Operating Materials and Equipment is $298,000 favorable; Purchased Services is $210,000 favorable; Transportation is $180,000 unfavorable due to higher fuel costs; and Capital is $13.5 million favorable, largely due to invoice and project timing.

NEAR-TERM PLANS (CURRENT THROUGH Q2 2027)

Project Updates

- Q4 2026: Continue Power Delivery Facilities Project SC1 construction, implement the Invoice Management Optimization Plan, and advance Supply Chain improvements.
- Q1 2027: Continue ERP work, Project SC1 construction, Facilities Master Plan implementation, and Project SC2 request for proposal and selection.
- Q2 2027: Install electric vehicle chargers, continue Facilities Master Plan implementation, advance Project SC2, and begin Project SC1 logistics planning.
- Continue maturing warehouse governance and standard design templates so design decisions translate into fewer duplicate materials, improved inventory accuracy, and more efficient procurement and delivery.

LONGER-TERM STRATEGY (2027 THROUGH 2029)

Roadmap

- 2027: Complete Project SC1 construction and advance Project SC2 validation and design.
- 2028: Move into Project SC1 facilities and continue implementation of the Facilities Master Plan.
- 2028-2030: Construct Project SC2 through completion and continue the Fleet Electrification Plan.

Strategy

Build scalable facilities, supply chain, fleet, safety, security, and emergency-management capabilities that support Grant PUD growth.

- Use standardization and stronger governance to improve predictability from design through procurement, inventory management, and delivery.
- Continue using cross-functional partnerships and internal capability where practical to improve stewardship, reduce avoidable costs, and deliver operational value.

COMMISSION SUPPORT: KEY ASKS

Specific Requests

No requests at this time.

Enterprise Technology

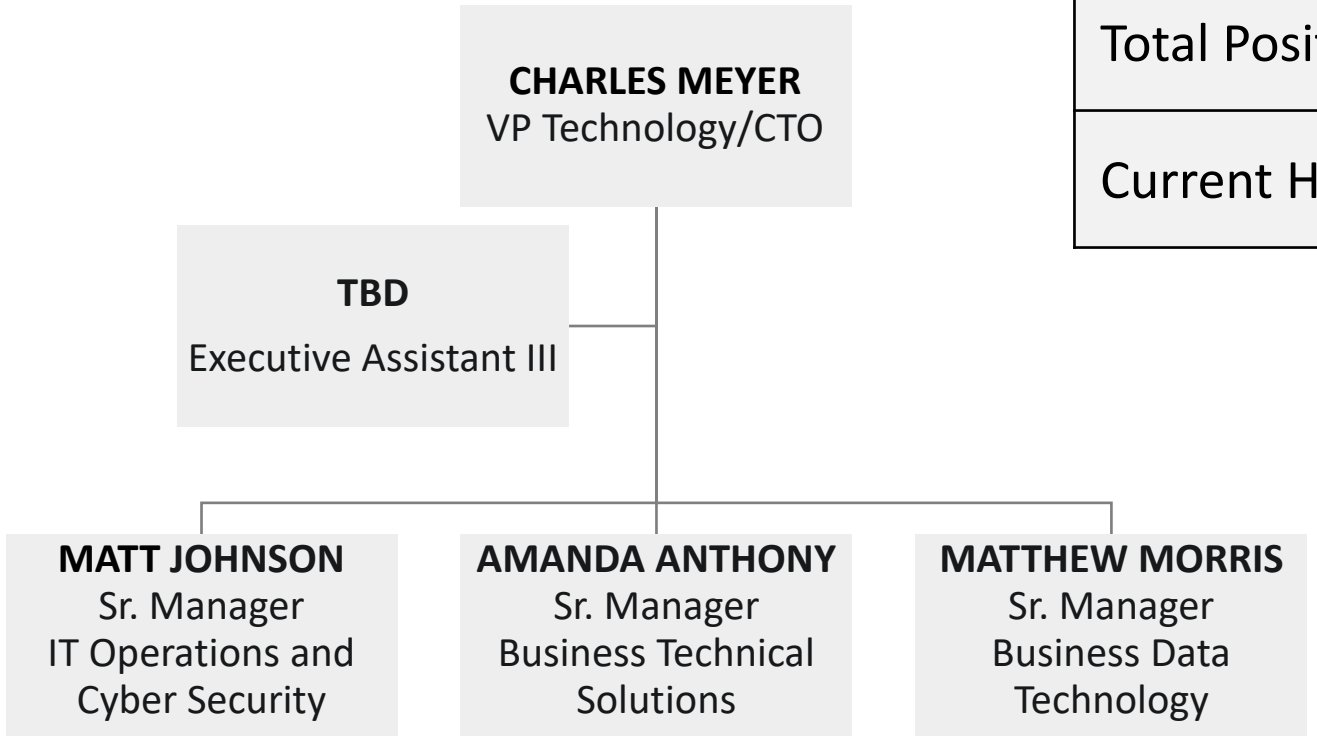
November 17, 2026

Charles Meyer, Vice President of Technology, CTO

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Team



Total Positions in Org	5 6
Current Headcount	5 0

Transfers and Promotions

- Michele Mesaros – Project Coordinator – promotion/new role
- Julio Ramirez – IT Infrastructure Engineer II – transfer/backfill
- Brock McCrady – Cyber Security Engineer I – transfer/new role
- Harley Llamas – Sr. Service Desk Specialist – promotion/new role

New Hires

- Matt Ruffle – IT Infrastructure Engineer III - backfill
- Hien Duong – Software Test Engineer I – New role
- Mary Bushey – Business Systems Analyst II – New role

Enterprise Balanced Scorecard

• % completion of Cyber Security Control Plan	% completion of Database Warehouse Plan
Measure is currently 87%, ahead of target by 12%. Major items continue to move forward as planned including DLP enforcement policies which went live in July.	• *Measure is at target due to progress on data ingestion milestones and movement on open positions.*
Green	**Green**

- **Data Technology Team has made some major progress this quarter.**
  - **This included the build out of OATI, PCI, MSGP, AMI, EAS, and PI pipelines to the landing zone.**
  - **Hiring of Data Engineers and Data Analyst positions in progress.**
- **Cyber Security delivering at a high rate across a very full project portfolio, major initiatives progressing alongside day-to-day security operations and emerging priorities.**
  - **Advance the ISE/NAC rollout to strengthen network access control, improve device visibility, and reduce unauthorized access across the enterprise.**
  - **Continue to mature DLP and AI governance controls to protect sensitive information while improving the employee experience and enabling responsible AI adoption.**

Executive Financial Overview

SEPTEMBER 2026

O&M DIRECTS YTD			
YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
$8,564K	$9,509K	$945K	11.0%

O&M DIRECTS YE PROJECTION			
TOTAL BUDGET	YEP	YE VARIANCE	YE VAR %
$13,019K	$13,691K	$673K	5.2%

LABOR YTD			
YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
$4,470K	$4,309K	($161K)	-3.6%

LABOR YE PROJECTION			
TOTAL BUDGET	YEP	YE VARIANCE	YE VAR %
$6,306K	$6,183K	($123K)	-2.0%

COST CATEGORY TYPE	YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
Purchased Services	$2,710,654	$3,245,066	$534,411	19.7%
IT	$5,381,961	$5,864,181	$482,219	9.0%
Total	**$8,563,520**	**$9,509,015**	**$945,496**	**11.0%**

This table reflects the largest variance cost category types only

Purchased Services: $534K Unfavorable | Outside of Target; driven by higher-than-budgeted contracted labor costs ($310K) and software licensing expenses ($224K).

IT: $482K Unfavorable | Outside of Target; due to software licensing ($241K) and maintenance costs driven by inflationary increases, along with additional licenses needed to support net new headcount ($245K).

Capital

SEPTEMBER 2026

Budget	YEP	Budget Variance
$2,455,325	$9,093,284	$6,637,959

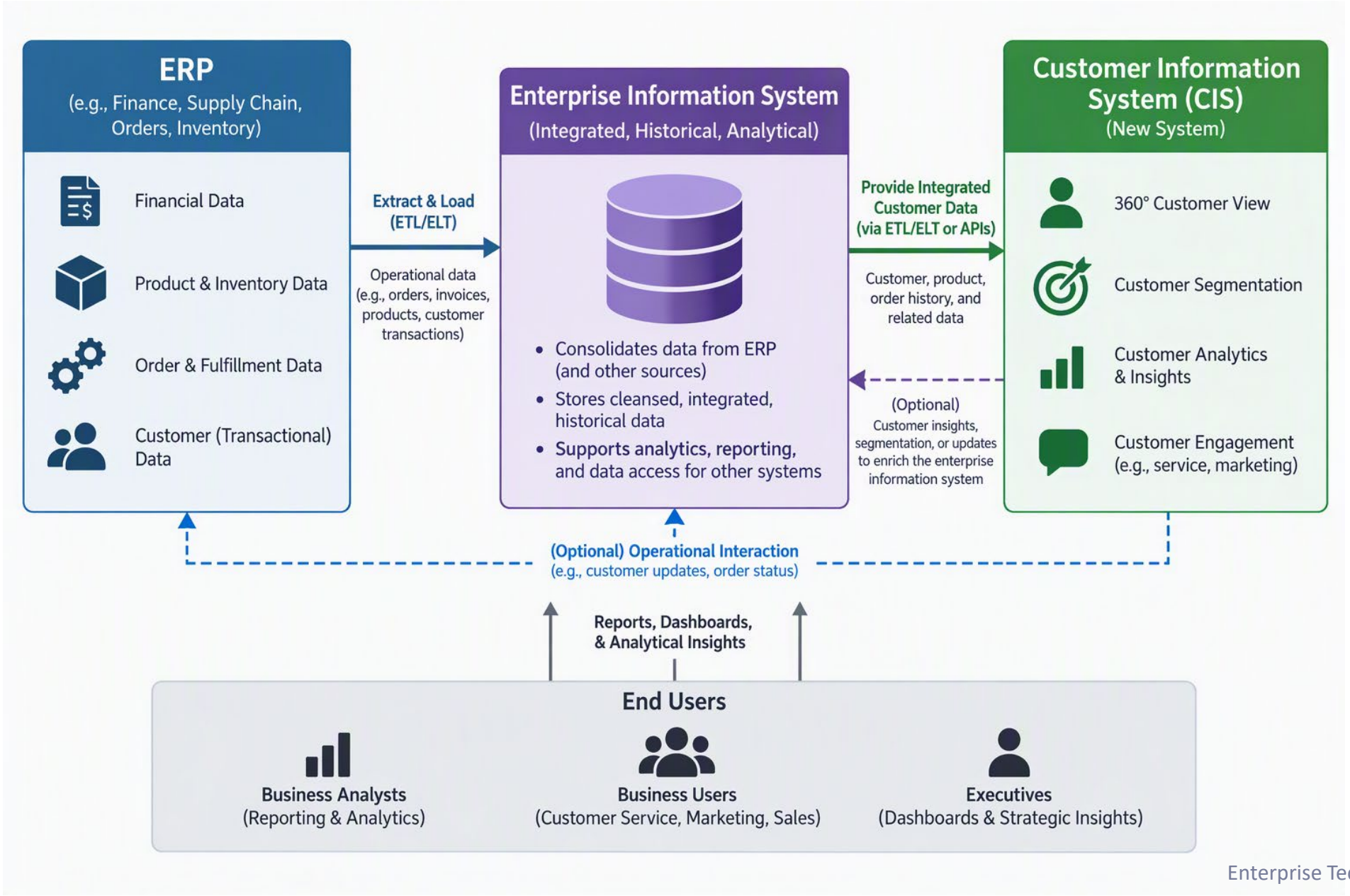
Budget	Approved Spend	Budget & Approved Spend Variance
$2,455,325	$7,404,787	$4,949,462

Initiative	Capital Approved Spend	YTD Actuals	Projections	YEP	Approved Spend Variance
IN504 - ERP Plus Implementation	$5,226,919	$3,155,514	$3,140,334	$6,295,849	$1,068,930
IN677 - GMS Ovation Upgrade	$1,046,790	$792,323	$663,276	$1,455,599	$408,809
IN539 - Operations Optimizer		$180,108		$180,108	$180,108
IN547 - PPM Tool		$95,599		$95,599	$95,599
IN449 - PP Drawing Records System Replacement	$184,000	$96,815	$167,339	$264,154	$80,154
IN452 - OATT & OASIS	$207,400	$202,234		$202,234	($5,166)
Total	**$7,404,787**	**$4,571,765**	**$4,521,519**	**$9,093,284**	**$1,688,497**

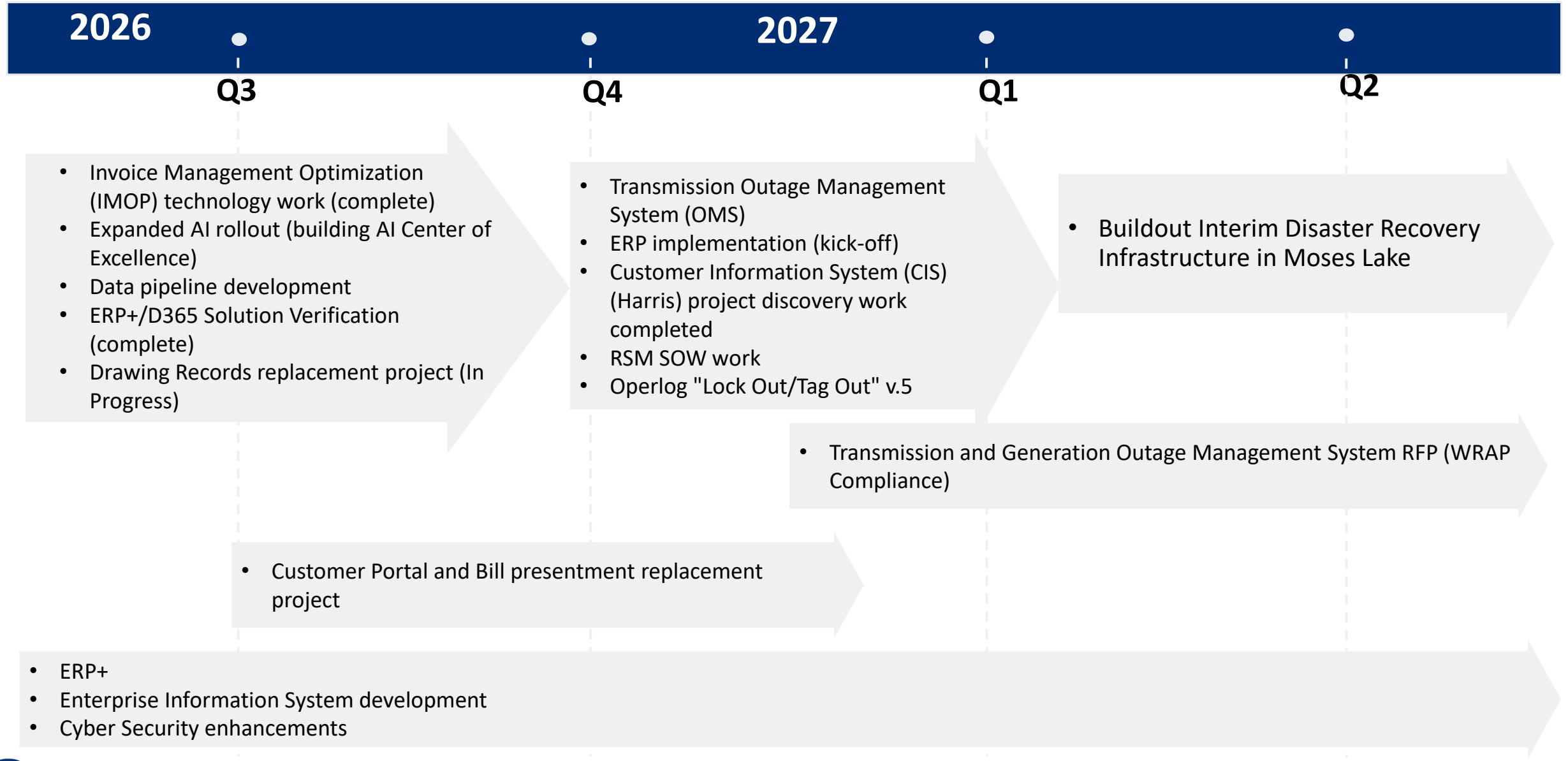
The table displays only the largest variances; smaller variances are included in the total but not shown.

IN504 – ERP Plus Implementation | 1.07M Unfavorable Projections will shift to later dates due to change orders, schedule adjustments, and vendor timing delays
IN677 – GMS Ovation Upgrade | 409K Unfavorable due to invoice timing and forecasting variances. Project schedule was updated as of 10/21/26, and no spend variance remains.
IN539 – Operations Optimizer | 180K Unfavorable due to project prioritization and timing of expenditures. Project was completed on 1/13/26, final vendor payment posted on 8/25/26, and PID closeout remains pending.
IN547 – PPM Tool | 96K Unfavorable due to additional licensing required to support growth in project and resource management.
IN449 – PP Drawing Records System Replacement | 80K Unfavorable due to schedule changes that shifted planned spending to a later date.
IN452 – OATT & OASIS | 5K Favorable Project closed. PID closeout form was submitted on 7/15/26.

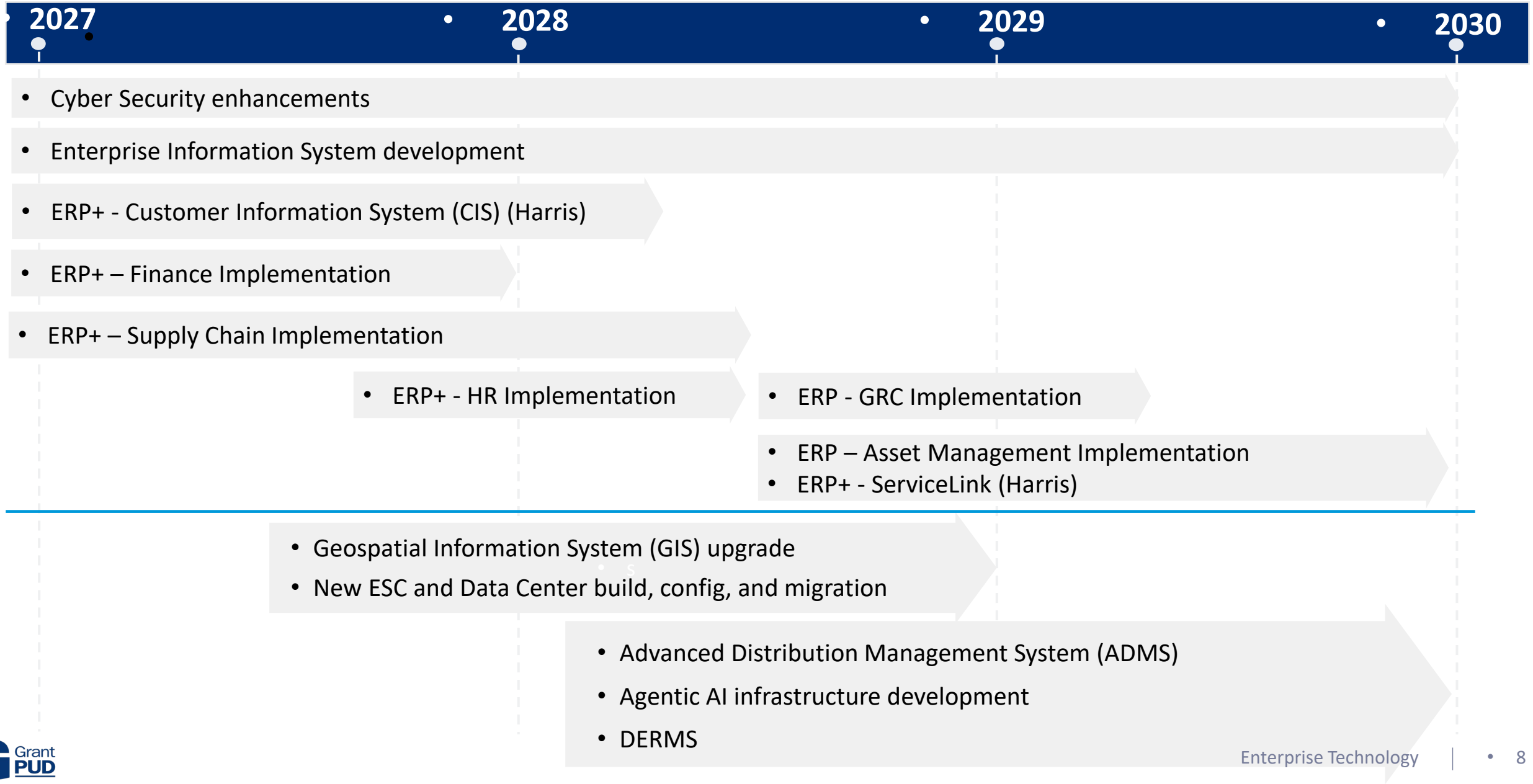
Management Focus



Near-Term Business Plan



Long-Term Business Plan



Closing Summary

- **Commission request**: no decisions are needed today, and approvals will come forward as ERP+ scope and contracts are finalized.

Thank You!

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QBR Summary

Department Name:	Key Presenters:	Date:
Enterprise Technology	Charles Meyer	11/17/2026

RECAP	
Issues and Drivers	• Hiring for 2026 is tracking to wrap up in the December timeline to get to full staff. • Balance Score Card metrics are still tracking in the green with significant improvements in our Enterprise Information System (EIS) onboarding of legacy data from our operational systems. • Financial overview – unfavorable due to software licensing increases from employee growth and inflationary pressures and scarcity. Contracted labor also a driver due to slow hiring in Data Tech. • Capital overview – unfavorable due to overspend in ERP program, could be optimistic projections; • Management Focus – ERP, Enterprise Information System, and Customer Information System (CIS). How do they all work together? How is each system coming along?

NEAR-TERM PLANS (CURRENT THROUGH Q2 2027)	
Project Updates	Heavy focus on Wave 1 of ERP implementation. Transmission Outage Management System (OMS) will also be in-flight during this period. Harris (CIS) also be in-flight with heavy emphasis on integrations and data cleanup. Customer portal and billing should go live during in Q1/Q2 timeframe.

LONGER-TERM STRATEGY (2027 THROUGH 2029)	
Roadmap	Key initiatives: • ERP is the big lift through 2030. Wave 2 (GRC, Asset Management) is in focus during this timeframe. • Cyber security framework rollout should get us to the maturity level we are looking for in 2027, but some of the larger efforts will take us into 2028. • GIS upgrade on the horizon. • ESC data center build out will take heavy resource utilization. • Other operational work – ADMS, DERMS also on the docket for 2027 – 2029
Strategy	Enterprise Technology Architect is engaged to build out a 5-to-10-year roadmap with all technology (IT, OT, Telecom) to align resources and dependencies.

COMMISSION SUPPORT: KEY ASKS	
Specific Requests	No decisions are needed today, and approvals will come forward as ERP+ scope and contracts are finalized.