2026 Integrated Resource Plan

August 11, 2026

Mike Frantz, Senior Manager of Power Portfolio
Lisa Stites, Lead Financial Analyst

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2026 Integrated Resource Plan

Executive Summary

- **Background**
  - State law requires Grant PUD to adopt an integrated resource plan every two years and file it with the Washington Department of Commerce.
  - The 2026 IRP covers the 2027 through 2046 planning period and serves as a roadmap for safely, efficiently and reliably serving customers.
- **Analysis**
  - Staff tested a range of future conditions, evaluated reliability, weighed policy compliance and reviewed financial exposure.
  - The existing portfolio is energy sufficient; shortfalls appear in capacity near 2030 and in clean energy near 2045.
- **Recommendation**
  - Approve the 2026 IRP for submittal to the Washington Department of Commerce by September 1, 2026.

2026 Integrated Resource Plan

Background

- **Core Issues & Focus**
  - Many uncertainties, including load growth, are widening the range of plausible future energy and capacity needs.
  - Capacity falls short beginning in the 2030 summer season.
- **History**
  - An IRP project summary was presented to Commission on June 23, 2026.
  - A public hearing was held July 28, 2026; feedback was solicited and reviewed.
- **Dependencies**
  - Assumes the anticipated Bonneville Power Administration Provider of Choice contract and the Quincy Solar and Royal Slope projects now under contract.
  - Compliance driven by the Clean Energy Transformation Act and the Western Resource Adequacy Program.

2026 Integrated Resource Plan

Analysis

- **Decision Criteria**
  - Balanced cost and risk, reliability, compliance certainty, and preserved flexibility for future decisions.
- **Options Considered**
  - Recommended: use renewable energy credits through the 2030s, add storage early, and add clean energy resources late in the planning period.
  - Alternatives reviewed: earlier large-scale resource commitments and continuing with no new capacity.
- **Risk Assessment**
  - Load uncertainty is the largest variable; the plan intentionally creates time in the mid-term before committing to long-term resources.
  - Wholesale market participation and regional resource sharing limit exposure while technologies, costs and policy mature.

2026 Integrated Resource Plan

Recommendation

- **Decision Request**
  - Approve Grant PUD's 2026 Integrated Resource Plan for submittal to the Washington Department of Commerce on August 25, 2026.
- **What Approval Indicates**
  - Acquire 360 MW of energy storage in the 2030 through 2032 period.
  - Add clean energy resources, currently identified as 800 MW of solar, in the 2040 through 2045 period.
  - Join Markets+ in 2028 and continue Western Resource Adequacy Program participation.
  - Continue conservation and efficiency at the targets approved in November 2025.
- **Financial Considerations**
  - Not applicable; the IRP is a planning document and carries no contract commitment.

Thank you!

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Policy Approval Delegations

August 11, 2026

John Mertlich, General Manager/CEO
Glen Pruitt, VP Legal, Regulatory and Government Affairs

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Executive Summary

Executive Summary

- **Background:** Certain administrative policies have historically been approved by the Commission even when not required by law or regulation.
- **Analysis:** Delegating approval of these policies to the General Manager/CEO aligns with management's administrative authority while preserving Commission oversight, accountability, and key controls.
- **Recommendation:** Delegate authority to the General Manager/CEO to approve certain administrative policies that do not require approval by law or regulation.

Background: Policy Alignment

- Certain administrative policies currently require Commission approval when not legally required.
- This request covers the initial group of policies eligible for delegation; identification of additional policies is ongoing.
- The Commission retains oversight and accountability for internal controls, while the General Manager/CEO manages Grant PUD operations.
- Customer and telecommunications fee schedules and the Retail Waiving Authority Policy are excluded from this delegation.

Analysis: Strategic Drivers for the Update

- Preserve Commission governance, align administrative approvals with management authority, and maintain legal and regulatory compliance.
- This approach reduces routine administrative approvals while maintaining safeguards and the General Manager/CEO's ability to refer policies to the Commission.

Analysis: Governance Alternatives Evaluated

Option	Description	Assessment
Delegate approval authority (recommended)	Approve the resolution delegating approval of the identified administrative policies to the General Manager/CEO.	Aligns routine administrative approvals with management's statutory role for the efficient administration of Grant PUD affairs.
Retain the current Commission approval model (status quo)	Continue Commission approval of these policies where Commission approval is not legally required.	Does not reduce administrative items presented to the Commission.
Case-by-case referral	Refer individual policies to the Commission at the General Manager/CEO's discretion.	Retained as a safeguard within the recommended option.

Recommendation

Delegate authority to the General Manager/CEO to approve the identified Grant PUD administrative policies:

- Policies Included
  - Customer Service Policy, excluding Customer Fee Schedule and Retail Waiving Authority Policy
  - Customer Deposit Schedule
  - Requests for Public Records Policy and Fee Schedule
  - Telecom Customer Service Policy, excluding Telecommunications Fee Schedule
  - Whistleblower Policy

- Governance Controls

  Prior related resolutions will sunset upon the next applicable policy revision, and the General Manager/CEO may refer any covered policy to the Commission when appropriate.

Policy Approval Delegation

Thank you!

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Energy Supply & Markets Update

WRAP, Markets+ Readiness & TEA Transition

August 11, 2026

Mike Bradshaw, Sr. Manager Trading & Commercial Operations
James Dykes, Term Marketer

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Agenda

1	**Executive Summary**
2	**Western Resource Adequacy Program (WRAP)**
3	**Markets+ Readiness**
4	**The Energy Authority (TEA) Transition**

Executive Summary

- The Western energy market is evolving, and Grant PUD is preparing to meet emerging reliability and market requirements.
- The Western Resource Adequacy Program (WRAP) enters its first binding season next year, establishing a new regional reliability framework.
- Grant PUD remains on track for participation in Southwest Power Pool's (SPP) Markets+ initiative and associated market opportunities.
- The Energy Authority (TEA) provides strategic and operational support for both WRAP and Markets+ readiness.
- Energy Supply & Markets remains focused on reliability, affordability, risk management, and delivering value for customer-owners.

Western Resource Adequacy Program
WRAP

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WRAP Purpose

- Strengthens regional reliability through coordinated resource planning and capacity sharing across the Western Interconnection.
  - Supports Grant PUD's commitment to providing safe, reliable, and cost-effective electric service to customer-owners.
  - Builds readiness for future participation in regional markets, including SPP Markets+.

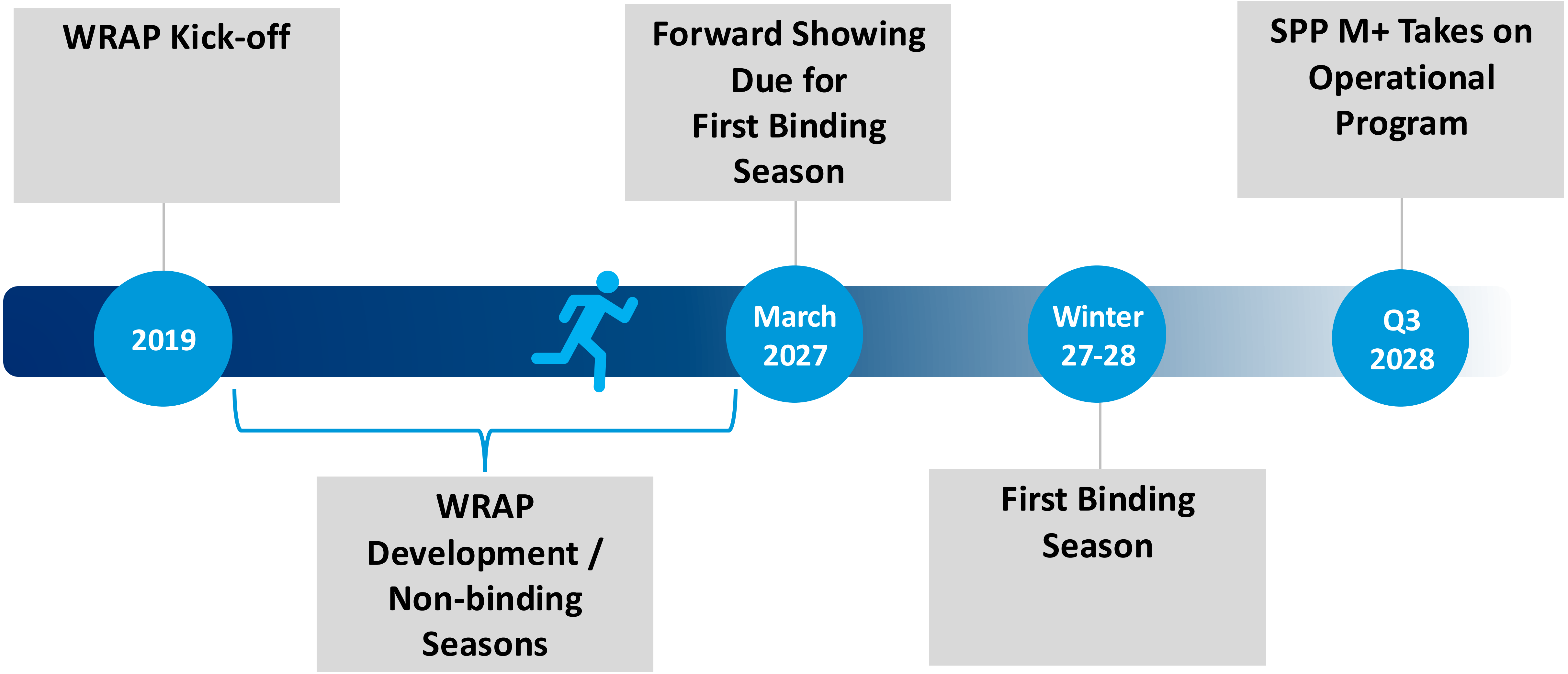
WRAP Background

- Strengthens regional reliability through coordinated resource adequacy planning.
- Establishes common standards for resource planning and accountability.
- Improves resilience through regional collaboration and capacity sharing.
- Transitions to binding compliance beginning Winter 2027-2028.
- Provides a foundational pathway for participation in SPP Markets+ and future market opportunities.

WRAP Business Actions

- Influencing regional reliability policy through active participation in WRAP governance.
- Advancing solutions for demand response, market integration, and large load growth.
- Strengthening alignment between WRAP and Markets+ to support future market participation
- Enhancing governance clarity and operational accountability across regional organizations.

WRAP Timeline



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Markets+ Readiness

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Markets+ Purpose

- Position Grant PUD to successfully participate in emerging regional energy markets while preserving local decision-making, reliability, and customer value.
- Evaluate the District's operational, technology, data, and organizational readiness to identify capabilities required for long-term market participation.
- Develop a prioritized roadmap that informs investment decisions, reduces implementation risk, and supports reliable market operations.
- Enhance Grant PUD's ability to adapt to a changing energy landscape while protecting affordability, reliability, and long-term value for customer-owners.
- Provide the Commission and leadership with the information needed to make informed governance, funding, and strategic planning decisions.

Markets+ Background

- Regional energy markets are evolving, creating new opportunities to enhance reliability and customer value.
- Markets+ may provide a strategic pathway for Grant PUD to participate in emerging market structures.
- Current assessments are evaluating readiness, risks, costs, and benefits to inform future Commission decisions.
- Markets+ remains on track for an October 2027 market launch.

Markets+ Readiness Activities

- Readiness assessment is underway to identify operational, technology, and organizational capabilities required for Markets+ participation.
- Key focus areas include market operations, resource modeling, reliability coordination, metering, and contractual readiness.
- Governance and program structures are being established to guide implementation and decision-making.
- Assessment results will inform the implementation roadmap, investment priorities, and future Commission decisions.

Markets+ Key Strategic Considerations

- Changes in regional market structures and governance could influence future participation pathways and anticipated benefits.
- Bonneville Power Administration (BPA) market participation decisions may affect implementation timing, strategic alignment, and regional market dynamics.
- Readiness efforts require sustained organizational capacity and specialized expertise across multiple business areas.
- Technology and operational integration requirements may affect future investment needs, implementation timelines, and operational readiness.

Markets+ Timeline

Sept 1

Gap Assessment Completion

Oct 1

Balancing Authority (BA), Transmission Service Provider (TSP) & Meter Agent Agreements Due

Finalize Plan for Reliability Coordinator (RC) Transition

Dec 1

Begin Software Procurement

Develop Project Plan

Roadmap to Join SPP's Markets+

By engaging in open dialogue and structured feedback, we will strengthen our organizational preparedness, ensure our strategic priorities are represented, and contribute meaningfully to the broader Markets+ stakeholder process.

PROJECT START

Phase 1
Strategic Alignment & Phase 2 Funding agreement with SPP
Complete

Phase 2
Investigate Onboarding tasks & continue engagement w/ WG
On-going

Phase 3
Gap Assessment & Capability Mapping
In-Progress

Phase 4
Project Planning, Budgeting, Prioritization, RFPs, SPP Participation Agreement
In-Progress

Phase 5
Implementation Project Kickoff & Hiring Strategy Finalization

Phase 5
Execute Hiring Strategy / Implementation continues

Phase 5
Testing, Market Simulation & Parallel Operation activities

Phase 6
Go-Live, Warranty & Optimization

Q2 | Q3 | Q4 | Q1 | Q2-Q3 | Q4 | Q1 | Q2-Q3 | Q4 | Q1 | Q2-Q3 | Q4

2025 Assess & Align

2026 Review & Scope

2027 Implement & Test

2028 Test & Go-Live

TEA Transition

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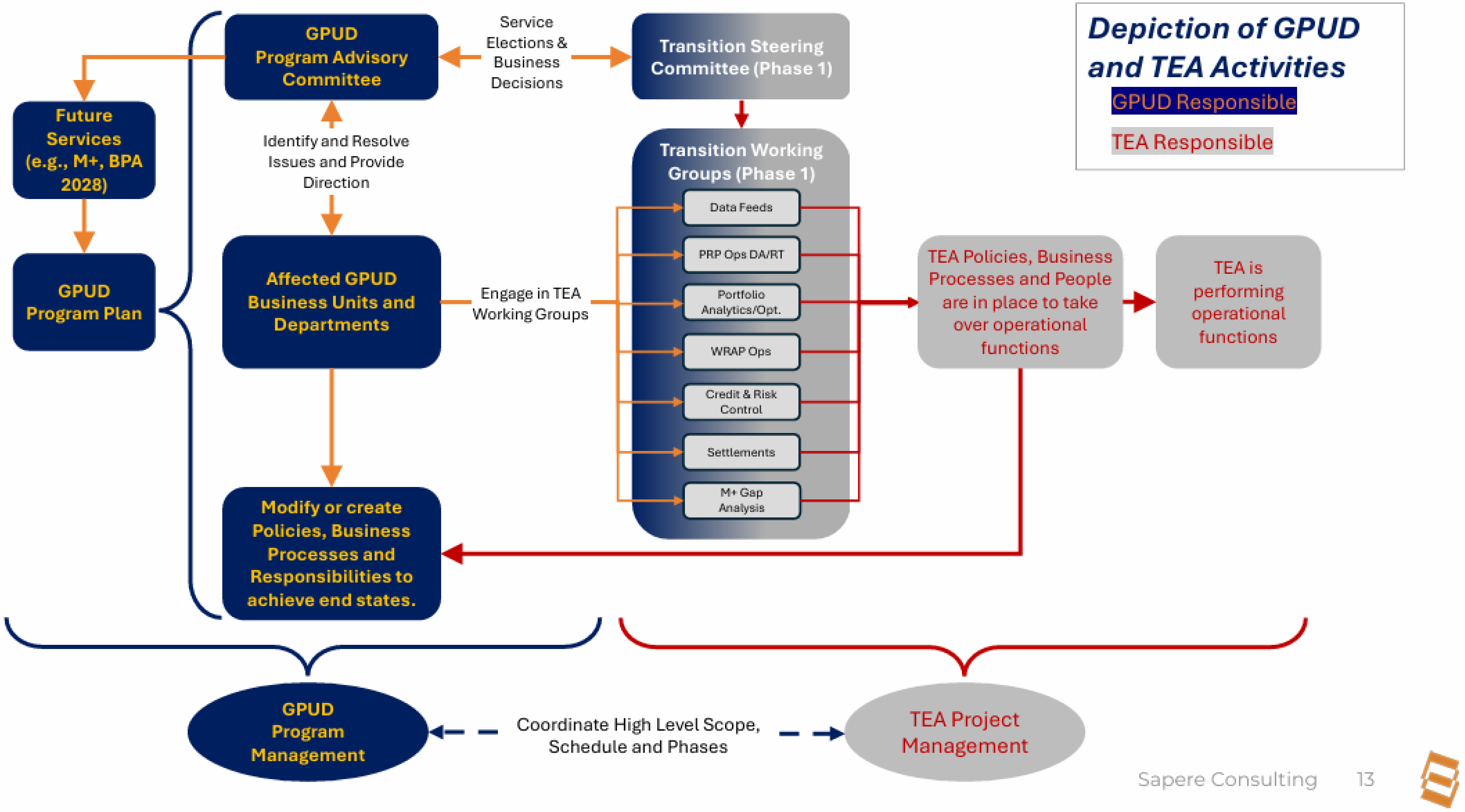
TEA/Grant Transition Strategy



TEA/Grant Transition Score Card

Milestones	Target Completion Date	Percent Complete	Schedule Health	Scope Health	Resource Health	Risk Health
Membership	4/1/2026	100%				
Gap Assessment for Markets+ (TEA)	6/1/2026	100%				
Early Go-Live – Term Deals Schedule Linking, Counterparty Checkout, Generation of Invoices	6/15/2026	100%				
Initial Data Requests Fulfilled	8/14/2026	85%				
Net Position Tool	9/30/2026	50%				
PRP Optimization Tool (STORA)	9/30/2026	50%				
Integration from STORA to webCalc	9/30/2026	20%				
Testing of TEA tags / Grant schedules	9/30/2026	10%				
Enhanced EIDE Functionality for Nautilus	10/30/2026	10%				
Automated Data Feeds	10/30/2026	80%				
Trade Capture, Credit, Settlement Systems	10/30/2026	55%				
Report Development / SharePoint Report Distribution Tool	10/30/2026	10%				
PRP Operations / DA & RT Trading & Scheduling / PRP Optimization Readiness	10/30/2026	25%				
Portfolio Analytics & Optimization Readiness	10/30/2026	50%				
WRAP Operations Tool & Program Readiness	10/30/2026	75%				
Risk Policy / Credit & Risk Control Readiness	10/30/2026	80%				
Settlement Readiness	10/30/2026	75%				
Start of Parallel Operations	11/1/2026	0%				
Completion of Parallel Operations	12/31/2026	0%				
Phase 1 Go Live	2/1/2027	0%				

Key
Healthy
Medium Healthy
Moderate
Medium Unhealthy
Unhealthy

OCM Status Update

Initiative	May	June	July
Transition to TEA – Resource Portfolio & Merchant Functions	On Track	Raise Awareness	On Track

Closing Summary

- Grant PUD continues advancing toward WRAP and Markets+ participation, supporting reliability, compliance, and long-term customer value.
- WRAP and Markets+ provide complementary benefits, combining resource adequacy requirements with enhanced market optimization and operational flexibility.
- The Gap Assessment is identifying the systems, processes, data, and organizational capabilities needed for successful Markets+ implementation.
- Collaborating with TEA to strengthen capabilities, reduce implementation risk, and enhance market readiness.

Key Takeaway

Grant PUD remains on-schedule for WRAP, Markets+ and the TEA Transition.

Thank you!

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Subject-Matter Expert (SME)

Cultural Resources

August 11, 2026

Brett Lenz, Cultural Resource Manager
Clayton Buck, Wanapum Liaison

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Executive Summary

- The Cultural Resources program ensures compliance with License Articles 416 and 417 while fostering the Heritage value.
- In Q2 2026, the program maintained full compliance and supported major projects through early cultural review and continued coordination with the Cultural Resources Working Group (CRWG) stakeholders.
- Looking ahead, the program is advancing long-term mitigation planning and strengthening stakeholder engagement to ensure compliance and maintain project readiness aligned with Grant PUD’s strategic direction.

Wanapum–Mountain View Program Analysis

- Final Area of Potential Effects (APE) determination issued mid-March, enabling continued review.
- High density of Traditional Cultural Places increases consultation complexity and schedule sensitivity.
- Leadership and program management transition in consultation creates near-term coordination risk; mitigation plan focuses on continuity, cadence, and clear escalation.

Archaeology Program

- The annual Priest Rapids Project archaeological site effects monitoring is underway and ahead of schedule with anticipated completion in September.
- We've initiated consultation with the CRWG on the Bridge fire. A portion is within the project boundary, and we are required to conduct a field survey for newly uncovered archaeological sites as per the HPMP (Fall target)
- Our second quarter CRWG meeting was held on June 25. Notable agenda topics:
  - We are working with our stakeholder to update Grant PUD's Historic Properties Management Plan
  - We are continuing to engage with our stakeholder group on potential mitigation for PRP project wide effects for impacted areas.
- Wanapum to Mountain View Transmission Line Project is a standing discussion topic with our stakeholder group. We are continuing to work closely with BOR staff on this top priority project. We expect to have an updated ARPA permit to continue fieldwork on the expanded project area in mid-August.
- Reservoir Patrol is supporting annual Archaeological Site Monitoring, Wanapum to Mountain View Fieldwork along with meeting our commitment to Patrol the PRP seven days a week.
- Geo Services and Wanapum Community support staff continue to be on-site to support the PRSSIP Construction project.

Wanapum Interface Office

PR spillway stability project

- 3rd Community meeting scheduled for September to inform and receive feedback from the Wanapum community.
- Wanapum and Grant PUD reached agreement on visual and cultural considerations associated with the crane project.
- Ongoing consultation to ensure compliance milestones are met through the Solution Group meetings which are now being held bi-weekly.
- Mitigation memo is in final review between the Wanapum Liaison and Grant PUD.

Wanapum Interface Office (continued)

Wanapum Consultation

- Monthly consultation continues with federal agencies to protect Wanapum interests; BPA, PNSO, USFWS, Dept of Energy, and USACE
- Consultation with BOR as the lead federal agency for the Clearway Solar development at Royal Slope is ongoing and a programmatic agreement is being drafted.
- Emerging energy production development opportunities, including SMRs, data centers, and solar projects, are generating increased activity within Wanapum homelands. The Wanapum are maintaining ongoing engagement as opportunities are presented and assessed.
- Vernita Bridge Boat Launch improvements (WDFW) meetings to minimize impacts to Wanapum TCPs and cultural resources.
- USACE – Payos Kuus Cuukwe tribal working group annual meeting coming up in September
- Wanapum attended the States Tribes Governmental Working Group summer meeting in Washington DC in June.
- Hanford Collections contract work is starting in August in the WHC.

Traditional Program

Activity	Details	Schedule
Wanapum Heritage Center	Operational Schedule	**Hours:** • Closed Mondays • Tuesday-Friday 8:30-4:30, Saturday-Sunday 9:00-5:00 • Wednesday: Open for local schools only
Kuunch Project	Living culture programming is active, including earth oven use.	
Grant County Fair Exhibit	This year the display will include a full scale 20-foot tule mat house, Wanapum Canoes, and WNADU.	August 18-22
Elders' Day		September 30
Wanapum Archaeology Days		October 7 – 8
Wanapum Native American Discovery Unit (WNADU)	21 Events to date totaling approximately 13,000 visitors.	Travel season will close October 31.

Timeline

May 30

Initiate archaeological monitoring program

June 30

Initial review of archaeological mitigation plan by CRWG

August 31

Submission of high priority archaeological sites

Thank you!

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APPENDIX

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Team

Total Positions in Org	27
Current Headcount	22

BRETT LENZ
Cultural Resource Manager

- **ALYSSA BUCK**
  Wanapum Interface Supervisor
- **ANDREW MURPHY**
  Archaeology Supervisor
- **CLAYTON BUCK**
  Wanapum Liaison
- **DORIS SQUEOCHS**
  Cultural Resource Specialist
- **LELA BUCK**
  Traditional Programs Supervisor
- **NATHAN BUCK**
  Sr. Cultural Resource Specialist

Staff Updates:

- Four graduate interns began late Q2 and continue through Q3.

Executive Financial Overview

JUNE 2026

O&M DIRECTS YTD			
YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
$624K	$377K	($247K)	-39.5%

O&M DIRECTS YE PROJECTION			
TOTAL BUDGET	YEP	YE VARIANCE	YE VAR %
$1,460K	$1,349K	($112K)	-7.6%

LABOR YTD			
YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
$921K	$846K	($75K)	-8.2%

LABOR YE PROJECTION			
TOTAL BUDGET	YEP	YE VARIANCE	YE VAR %
$1,940K	$1,929K	($11K)	-0.6%

COST CATEGORY TYPE	YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
G&A	$16,068	$133,867	$117,799	733.1%
Purchased Services	$559,198	$194,979	($364,219)	-65.1%
Total	**$575,266**	**$328,846**	**($246,420)**	**-42.8%**

This table reflects the largest variance cost category types only.

G&A: $118K Unfavorable | Outside of Target; $117K shelving budget allocation that offset Purchased Services.

Purchased Services: $364K Favorable| Outside of Target; Offsetting $117K shelving budget allocation and budget assumptions for legal and consulting services exceeded actual need, including mitigation activities subsequently incorporated into capital projects.

Labor: $75K Favorable |Outside of Target; Five unfilled student helper positions, two delayed hires (Senior Archeologist & Cultural Project Worker), and two elders intermittently available.

Service Anniversaries - 8/11/2026

NAME	JOB TITLE	SUPERVISOR	YEARS
Josh Gates	Mechanic Hydro	Bill Anderson	20
Dustin Kagele	Senior System Operator	Nate Anderson	20
Matthew Truscott	Operations Technical Advisor	Nate Anderson	20
Shane Lee	Plant Manager	Rey Pulido	20
Emilie DeLong	Procurement Officer II	Lori Englehart-Jewell	20

Business Advancement and Strategy

August 11, 2026

Julie Pyper, Vice President – Head of Strategy
Aaron Kuntz – Head of EPMO/Asset Management

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Team

Total Positions in Org	6 4
Current Headcount	5 8

JULIE E. PYPER
Vice President

NADIA TURCHIK
Executive Assistant III

AARON KUNTZ
Head of EPMO and Asset Management

KRISSY MACKENZIE
Manager
Strategic Portfolio Management

CHRIS ROSEBURG
Senior Manager
Operational Excellence

Staff Updates

Realignment effective 7/31

- Aaron Kuntz reports to Sr. Vice President Jeff Grizzel
- Krissy MacKenzie reports to Aaron Kuntz
- Julie Pyper reports to CEO/GM John Mertlich as Head of Strategy

Enterprise Balanced Scorecard

Measure	% Projects Realizing Hard Benefits	% of targeted processes documented to plan	Schedule performance index (SPI) average for critical business system projects	% compliance with Growth Management Strategy Implementation Workplan
Status Overview	*Target = 80%* *Actual = 68.57*	*Target = 100%* *Actual = 100%*	*Target = 0.90* *Actual = 0.78*	*Target = 100* *Actual = 50%*
Status	**Yellow**	**Green**	**Red**	**Red**

Executive Financial Overview

JUNE 2026

O&M DIRECTS YTD			
YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
$460K	$488K	$28K	6.1%

O&M DIRECTS YE PROJECTION			
TOTAL BUDGET	YEP	YE VARIANCE	YE VAR %
$743K	$813K	$69K	9.3%

LABOR YTD			
YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
$3,815K	$3,642K	($172K)	-4.5%

LABOR YE PROJECTION			
TOTAL BUDGET	YEP	YE VARIANCE	YE VAR %
$7,878K	$7,691K	($187K)	-2.4%

COST CATEGORY TYPE	YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
G&A	$68,781	$83,806	$15,025	21.8%
Purchased Services	$332,992	$361,655	$28,663	8.6%
Travel	$50,006	$39,166	($10,840)	-21.7%
Total	**$451,780**	**$484,627**	**$32,847**	**7.3%**

This table reflects the largest variance cost category types only.

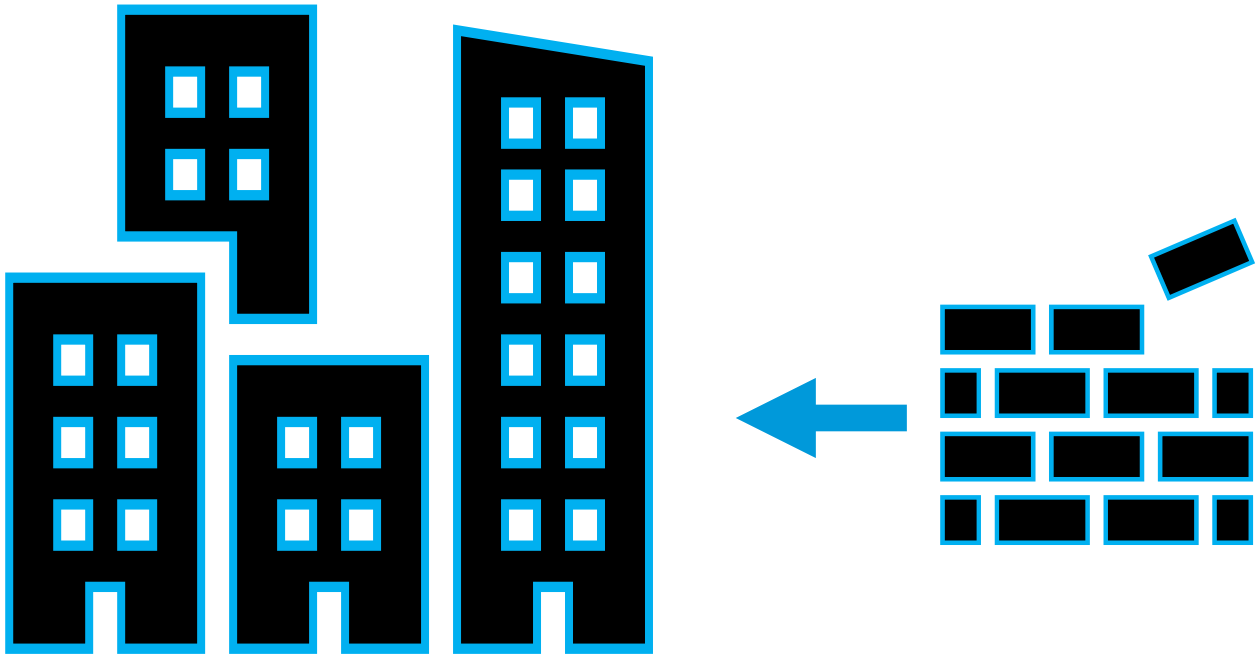
G&A: $15K Unfavorable | Outside of Target; Available trainings executed on due to availability and purchased ahead of schedule

Purchased Services: $29K Unfavorable | Outside of Target; $65K YTD overspend from unplanned contracted labor ERP Implementation and $32K underspend from decreased vendor utilization due to internalized expertise

Travel: $11K Favorable | Outside of Target; Some trainings have been virtualized requiring no travel expenses in addition to slight year-wide overallocation

Labor: $172K Favorable | Outside of Target; 2 + partial FTR vacancies

Management Focus



May 2026 QBR

- Pace of building capability – acumen
- Expectations for change management: adopting, utilization and proficiency

August 2026 QBR

- Building capability
- Integrating programs together
- Managing through change
- Quick wins

Near-Term Business Plan

2026		2027	
Q3	Q4	Q1	Q2

- ERP+ & IMOP Sprint Success
- Growth Management Strategy
- Continued execution of existing programs

- Design and execute transition plan: Strategy and EPMO/Asset Management
- Strategic Plan update

<u>Contracts</u>

- Big Bend Switchyard Construction (anticipated Sept)

- Continued execution of transition plan

<u>Contracts</u>

- None identified at this time

Long-Term Business Plan

2027 | 2028 | 2029 | 2030

- Continued execution of transition plan established in Q4 2026
- Continued maturity – internal and external to respective programs
  - STRATEGY
    - Balanced Scorecard
    - Growth Management implementation
    - Operational Excellence: Culture of Excellence; Value Stream Mapping
  - EPMO/ASSET MANGEMENT
    - Asset Management
    - Portfolio Management
    - Project implementation
    - Resource Management

Closing Summary

- Strategic Plan Update starting in August; Commission adoption in October
- Upcoming contracts outlined in near-term business plan

Thank You!

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QBR Summary

Department Name:	Key Presenters:	Date:
Business Advancement and Strategy	Julie Pyper, Aaron Kuntz	8/11/2026

RECAP	
Issues and Drivers	• Building capability • Integrating programs together • Managing through change • Quick wins

NEAR-TERM PLANS (CURRENT THROUGH Q2 2027)	
Project Updates	• ERP+ & IMOP Sprint Success • Growth Management Strategy • Continued execution of existing programs • Design and execute transition plan: Strategy and EPMO/Asset Management • Strategic Plan update

LONGER-TERM STRATEGY (2027 THROUGH 2029)	
Roadmap	• Continued execution of transition plan established in Q4 2026 • Continued maturity – internal and external to respective programs
Strategy	

COMMISSION SUPPORT: KEY ASKS	
Specific Requests	• Strategic Plan Update starting in August; Commission adoption in October

Environmental Affairs

August 11, 2026

Ross Hendrick, Director

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Team

ROSS HENDRICK
Director
Environmental Affairs

ERIN HARRIS
Administrative Assistant II

MARK WOODWARD
Manager
Environmental Services

LORIE BUTTERLY
Manager
Recreation and Shoreline

SHANNON LOWRY
Sr. Manager
Env. Compliance and Land Resources

TOM DRESSER
Sr. Manager
Fish, Wildlife, and Water Quality

Total Positions in Org	5 5
Current Headcount	5 5

Staff Updates:

- Mike Clement (Lead Biologist) retirement in May 2026
- Shannon Lowry pending retirement; backfill posted

Executive Financial Overview

JUNE 2026

O&M DIRECTS YTD			
YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
$8,795K	$8,782K	($12K)	-0.1%

O&M DIRECTS YE PROJECTION			
TOTAL BUDGET	YEP	YE VARIANCE	YE VAR %
$19,918K	$19,645K	($273K)	-1.4%

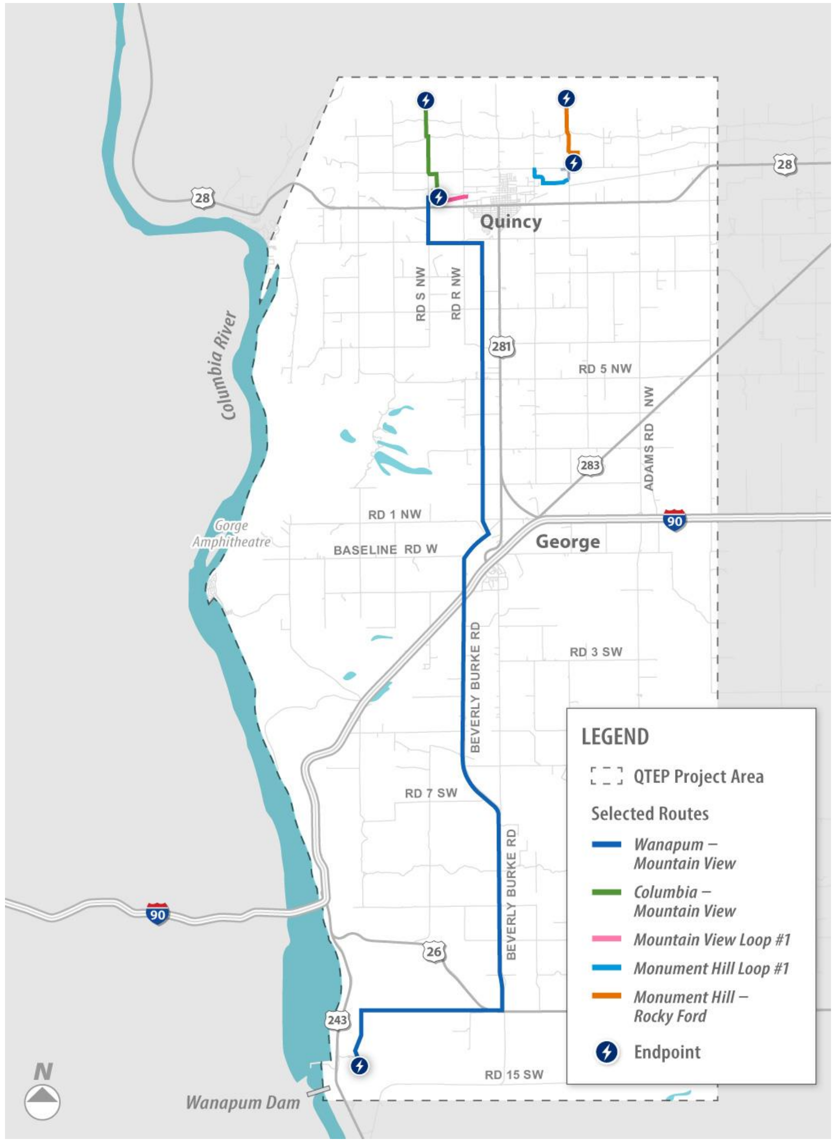
LABOR YTD			
YTD BUDGET	ACTUALS	YTD VARIANCE	YTD VAR %
$2,693K	$2,640K	($53K)	-2.0%

LABOR YE PROJECTION			
TOTAL BUDGET	YEP	YE VARIANCE	YE VAR %
$5,482K	$5,416K	($66K)	-1.2%

O&M: $12K Favorable | Within Target

Labor: $53K Favorable | Within of Target

Management Focus:



- **Fish Survival Study Data Analysis:** On-going through Q3
- **Quincy Transmission Expansion Plan – WAN-Mountain View:**
  - Access to Bureau of Reclamation (BOR) land for Cultural Resource Surveys
  - National Environmental Policy Act (NEPA) Scoping Report
  - Environmental Assessment document
- **Support of ERP+; Focus Groups:**
  - Work Management
  - Asset Management
  - Warehouse
- **Recreation Resource Management Plan (RRMP) consultation with Kittitas County Public Lands Advisory Committee**

Near-Term Business Plan

2026		2027	
Q3	Q4	Q1	Q2

- Support energy growth projects

- Fish Survival Study Results – analysis
- Cresent Bar Appraisals
- Recreation Resource Management Plan (RRMP) Update

- RRMP survey data analysis
- RRMP final draft

- RRMP stakeholder consultation

- Submit RRMP to FERC
- 2027 Fish Survival Study prep

Long-Term Business Plan

2027	2028	2029	2030

- Support energy growth projects
- Asset Management Plan

- Fish Survival Study (Sockeye)
- RRMP Update

- Fish Survival Study (potential)
- Shoreline Management Plan update

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Closing Summary

- Recreation Resource Management Plan Update – Staff update in Q4
- Cresent Bar HOA appraisals
  - Notice of new rates to leaseholders: October 1, 2026
  - New rates take effect: December 1, 2026
- Another fish survival study in 2027 (Sockeye)

Thank You!

QBR Summary

Department Name:	Key Presenters:	Date:
Environmental Affairs	Ross Hendrick, Director	August 11, 2026

RECAP	
Issues and Drivers	• Financial performance remains within target: O&M is $12K favorable and labor is $53K favorable. • Current focus areas include Fish Survival Study analysis, Quincy Transmission Expansion Plan (QTEP) WAN-Mountain View environmental support, ERP+ process input, and RRMP stakeholder consultation. • No Commission action is requested at this time; updates support awareness of active environmental and regulatory priorities.

NEAR-TERM PLANS (CURRENT THROUGH Q2 2027)	
Project Updates	• Complete Fish Survival Study results analysis and prepare for the 2027 Sockeye study. • Advance RRMP update work, including survey analysis, stakeholder consultation, final draft, and FERC submittal. • Continue Crescent Bar appraisal and lease-rate implementation work. • Continue environmental support for energy growth projects.

LONGER-TERM STRATEGY (2027 THROUGH 2029)	
Roadmap	• 2027: Complete Sockeye Fish Survival Study and continue Recreation Resource Management Plan (RRMP) implementation support. • 2028–2029: Advance potential fish survival study and Shoreline Management Plan update. • Ongoing: Support energy growth projects and develop Environmental Affairs asset management capabilities.
Strategy	• Maintain environmental and regulatory readiness for Grant PUD operations and growth. • Support recreation, shoreline, fish and wildlife, water quality, and land-resource priorities. • Align stakeholder engagement and long-range planning with license obligations and Commission expectations.

COMMISSION SUPPORT: KEY ASKS	
Specific Requests	• Receive RRMP staff update in Q4 and provide direction as needed. • Maintain awareness of Crescent Bar lease-rate milestones: notices by October 1, 2026; rates effective December 1, 2026. • Maintain visibility into preparation for the 2027 Sockeye Fish Survival Study.