

QUARTERLY BUSINESS REVIEW

Shared Services- Facilities

November 12, 2025



Powering our way of life.

Team Updates



Brian Barrows

*Sr. Manager Facilities &
Transportation*



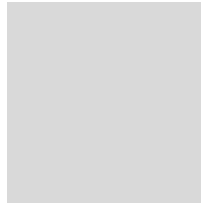
Nick Bare

Facilities Supervisor



Cody Follett

ESC- Facilities Electrician



Greg Whitney

*WMC- Facilities Serviceman
starting 11/3*

Q3 Recap

Quarterly Goals

Team restructuring & new positions added

- New Sr Manager, Manager, Supervisor leadership positions
- Added a new Building Maintenance Worker (BMW) for the extra maintenance and remodel work we take care of.
- Backfilled our Water/Sewer Specialist with internal employee Joeseeph McDaniel

Preventative Maintenance vs Corrective Maintenance

- The challenge of increasing deferred maintenance
- Continuing "reactive" operating process instead of a prevented process

Q3 Recap

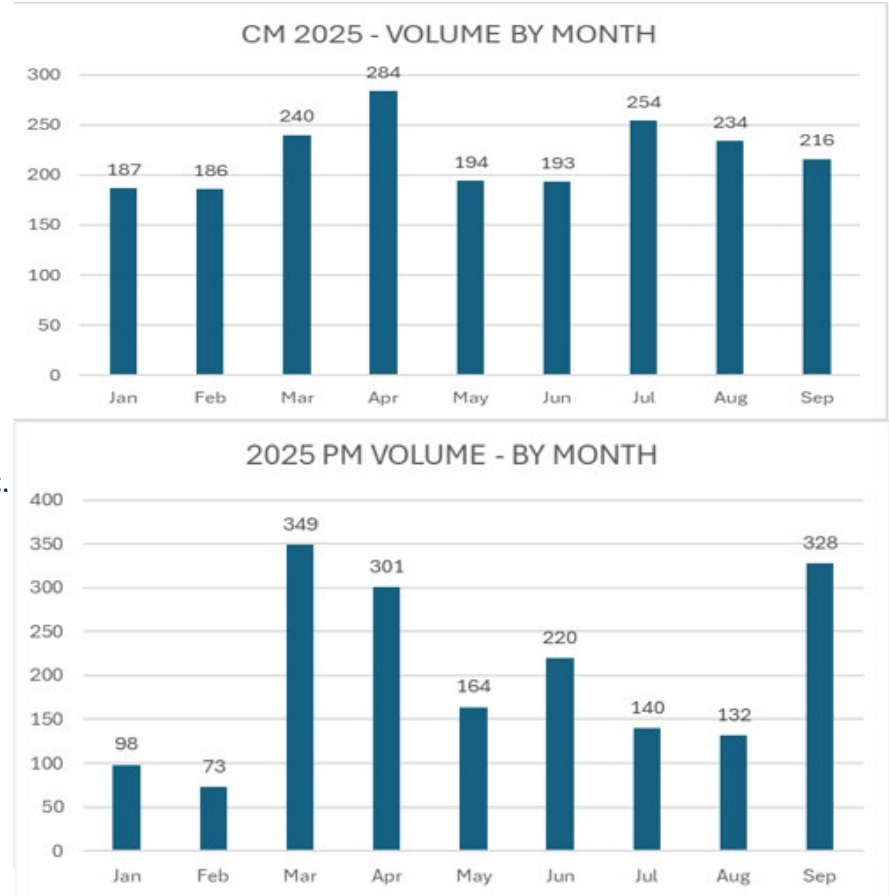
Key Metrics

Work Order Tracking

- Changed % of work orders from corrective to preventative
- Add all fiber huts and substation PM Plans
- Enhanced PM planning to include architectural components and misc. Assets.

Insights:

- Reduced CM and added more PM work orders.



Q3 RECAP

- Working towards future growth from REACTIVE to Data Driven and Value Optimized

	Reactive	Predictable	Data Driven	Value Optimized
Description	Day to day operations are unpredictable, frequent firefighting.	Work performed to a plan, low visibility into overall impact.	Data is regularly used to make the best operational decisions.	Emphasis is on driving long term improvements.
Executive Perception	Organizational Challenge	Reliable Cost Center	Effective Resource Manager	Key Strategic Partner
Funding	Budget number is handed down and organization does what it can with that.	Budget is handed down and a work plan is built around available funds.	Budget conversation is focused first on needs and a plan is built around priorities.	Annual budgets are part of a long-term, dynamic exercise.
Asset Strategy	Run equipment to failure, fix what breaks.	Preventative maintenance is a priority, equipment lasts expected life.	Majority of work is preventative, can generally anticipate issues.	Robust preventative maintenance, assets are managed to optimize goals.
Common Questions	"What is the squeakiest wheel?"	"Are we doing the right things?"	"What is the greatest opportunity today?"	"How are we progressing towards our goals?"



- Facilities Program
 - Our Facilities Program extends the service life and maximizes the functional effectiveness of our Facilities.

Q4 Outlook

Near-Term Plans

- Ephrata Headquarters 2nd floor remodel
- Ephrata Headquarters HVAC upgrade
- HQ UPS Critical Systems replaced
- HQ CRU Units being replaced in the Data Center
- WMC Lift Station
- HOB Re-roof project
- Space planning for new hires & remote employees

Long-Term Strategy

- Revisiting the Facilities Master Plan.
- Clean Building Performance Standard

Commission Support: Key Asks

- No asks at this time

Questions?



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Thank you!



Department Name:	Key Presenters:	Date:
Shared Services- Facilities	RJ Fronsman	11-12-2025

Presenters, please fill out the following information and provide it to Commissioners as a supplement to your presentation.

LAST QUARTER RECAP

Quarterly Goals	Recap goals set for the previous quarter and their outcomes: - Team restructuring + new positions. New Sr. Manager, Manager, & Supervisor leadership positions. - Added new Building Maintenance Worker for the extra maintenance & remodel work we take care of. - Backfilled water/sewer specialist with internal employee- Joseph McDaniel
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NEAR-TERM PLANS (NEXT QUARTER)

Project Updates	- HQ 2nd floor remodel - HQ HVAC upgrade - HQ UPS Critical Systems replaced - HQ CRU Units being replaced in the Data Center - WMC Lift Station - HOB Re-roof - Space planning for new hires & remote employees
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LONGER-TERM STRATEGY

Roadmap	Discuss strategic initiatives and projects on the longer-term roadmap:
Strategy	- Revisiting the Facilities Master Plan - Clean Building Performance Standard

COMMISSION SUPPORT: KEY ASKS

Specific Requests	No asks at this time
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QUARTERLY BUSINESS REVIEW

Shared Services- Supply Chain

November 12, 2025



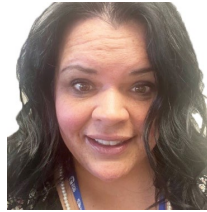
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Team Updates



Leah Gray

Promotion to Procurement Officer I



Michelle Grout

Promotion to Manager of Quality & Standards



Kelsey Templeton

*Moved to Quality & Standards-
Supply Chain Analyst II*



Gus Mihelich

Area Warehouse Foreman

Q3 Recap

Quarterly Goals

- Warehouse- reached goal of \$1M to reduce obsolete inventory (\$1.3M)
- Procurement/Strategy & Development - Completed Milestone 4 activities for External Funding
- Quality & Standards - created a new position to help support Power Delivery capital projects (primarily QTEP) - Justin Serrano, Project Coordinator
- Warehouse – created a new position for added support for all warehouse activities Districtwide – Area Foreman, Gus Mihelich

Q3 Recap

Key Metrics

- 39 executed contracts
- 52 executed Change Orders
- 770 executed POs (2,812 PO lines)
- Cycle Count accuracy average January-September – 89.24%
- # of items counted YTD- 943,000

Q1 Outlook

Near-Term Plans

- Bring on Supply Chain consulting firm to help evaluate our current state & provide recommendations for improvements in materials forecasting, process improvements (may include technology solutions) & evaluate our overall procure-to-pay process.
- Warehouse - heavily engaged in development of new service center (warehouse layout, yard layout, flow of freight traffic).
- Providing stakeholder feedback for structure and requirements for the new ERP pertaining to Procurement & Warehouse.
- Procurement & Warehouse- deeply involved with Power Delivery procurement activity and material staging (Ruff, QTEP, Painted Hills).

Long-Term Strategy

- Collaborate with other groups in the District to ensure our workorder true ups are more accurate for billing customers.
- Org restructuring - aligned our Procurement, Warehouse & Office Services Departments with a more strategic structure.
- Going through process of evaluating our inventory to ensure BABAA compliance for future funded projects.
- Michelle Grout has been promoted to stand-up new Quality & Standards department with the goal of standardizing intake of inventory Districtwide.

Commission Support: Key Asks

- No specific asks at this time.

Questions?



Powering our way of life.

Thank you!



Department Name:	Key Presenters:	Date:
Shared Services- Supply Chain	Patrick Bishop	11-12-2025

Presenters, please fill out the following information and provide it to Commissioners as a supplement to your presentation.

LAST QUARTER RECAP

Quarterly Goals	Recap goals set for the previous quarter and their outcomes: - Warehouse-reached goal of \$1M to reduce obsolete inventory. \$1.3M - External Funding- completed milestone 4 activities - New position added to help support Power Delivery Capital Projects (Primarily QTEP) - Justin Serrano, Project Coordinator. - New position added to support all warehouse activities Districtwide – Area Foreman, Gus Mihelich.
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NEAR-TERM PLANS (NEXT QUARTER)

Project Updates	- Bring on Supply Chain consulting firm to help evaluate our current state & provide recommendations for improvements in materials forecasting, process improvements (may include technology solutions) & evaluate our overall procure to pay process. - Warehouse – heavily engaged in development of new service center (warehouse layout, yard layout, flow of freight traffic). - Providing stakeholder feedback for structure and requirements for the new ERP pertaining to Procurement & Warehouse. - Procurement & Warehouse- deeply involved with Power Delivery procurement activity and material staging (Ruff, QTEP, Painted Hills).
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LONGER-TERM STRATEGY

Roadmap	Discuss strategic initiatives and projects on the longer-term roadmap: Standing up Quality & Standards group, and implementation of new ERP including a barcoding system.
Strategy	- Collaborate with other groups in the district to ensure our work-order true ups are more accurate for billing customers. - Org restructuring - aligned our Procurement, Warehouse & Office Services Departments with a more strategic structure. - Going through process of evaluating our inventory to ensure BABAA compliance for future funded projects. - Standardize intake of inventory Districtwide.

COMMISSION SUPPORT: KEY ASKS

Specific Requests	No specific asks at this time.
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QUARTERLY BUSINESS REVIEW

Safety

November 12, 2025



Powering our way of life.



Craig Bressan

Sr Manager SSE Management



Dave Ponozzo

*Manager Emergency
Preparedness*



George Hainer

Manager Security

Q3 Recap

Quarterly Goals

- Rollout of CI Team 7 fatigue program – workplace fatigue safety program
 - Working with Internal Communications group on awareness and scheduling Training
 - Wednesday Dec 10th at 10:00 - 11:30 and 1:30 - 3:00
 - Thursday Dec 11th at 9:00 - 10:30 and 1:30 - 3:00
- Working with the Continuous Improvement team on a Rapid Improvement Workshop for GCPUD vehicle incident response

Q4 Outlook

Near-Term Plans

- Utilize Condition Reporting data to select areas for improvement using Rapid Improvement Workshops in coordination with the Continuous Improvement Team.
 - Implementation of the Rapid Improvement Workshop for Q3 2025 on reporting and investigating District vehicle accidents
- Work with the Safety Steering Team on Continuous Improvement Team 8 initiatives.

Long-Term Strategy

- District Wide Rollout of CI Team 7 fatigue program – workplace fatigue safety program
 - Working with Internal Communications group on awareness and scheduling Training.
 - Working with Training and Development Group on scheduling and tracking training.
 - Working with stakeholders and the Continuous Improvement team on a further development and implementation of the recommendations from our 2025 Rapid Improvement Workshop for GCPUD vehicle incident response.

Commission Support: Key Asks

- Continued support for CI Team 7 Fatigue program roll-out for 2026
- Support CI Team 8 efforts to select a tool or program to help measure our current Safety Culture.

Thank you!



Department Name:	Key Presenters:	Date:
Safety	Craig Bressan	11/12/2025

Presenters, please fill out the following information and provide it to Commissioners as a supplement to your presentation.

LAST QUARTER RECAP	
Quarterly Goals	- Rollout of CI Team 7 fatigue program – workplace fatigue safety program - Working with Internal Communications group on awareness and scheduling Training Wednesday Dec 10th at 10:00 - 11:30 and 1:30 - 3:00 Thursday Dec 11th at 9:00 - 10:30 and 1:30 - 3:00
	Working with the Continuous Improvement team on a Rapid Improvement Workshop for GCPUD vehicle incident response.

NEAR-TERM PLANS (NEXT QUARTER)	
Project Updates	- Utilize Condition Reporting data to select areas for improvement using Rapid Improvement Workshops in coordination with the Continuous Improvement Team. - Implementation of the Rapid Improvement Workshop for Q3 2025 on reporting and investigating District vehicle accidents. - Work with the Safety Steering Team on Continuous Improvement Team 8 initiatives.

LONGER-TERM STRATEGY	
Roadmap	Discuss strategic initiatives and projects on the longer-term roadmap:
Strategy	- District Wide Rollout of CI Team 7 fatigue program – workplace fatigue safety program. - Working with Internal Communications group on awareness and scheduling Training. - Working with Training and Development Group on scheduling and tracking training. - Working with stakeholders and the Continuous Improvement team on further development and implementation of the recommendations from our 2025 Rapid Improvement Workshop for GCPUD vehicle incident response.

COMMISSION SUPPORT: KEY ASKS	
Specific Requests	- Continued support for CI Team 7 Fatigue program roll-out for 2026 - Support CI Team 8 efforts to select a tool or program to help measure our current Safety Culture.

November 2025

Conservation Potential Assessment Review

Emma Welch
Energy Services
Manager

Andrew Grassell
Senior Manager
Product Development

Ted Light
Lighthouse Energy
Consultants

Sophia Spencer
Nauvoo Solutions



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Today's Purpose

1

**Review Initiative 937
Conservation
Requirements**

2

**Review the 26-27
Conservation Potential
Assessment Results**

3

**Review 2-Year and 10-
Year Targets**

Background

Energy Independence Act

(19.285 RCW)

Development of two-year energy efficiency targets every two years

Based on Conservation Potential Assessment

Follow methodology of NW Power Council, using utility-specific inputs

Clean Energy Transformation Act

(19.405 RCW)

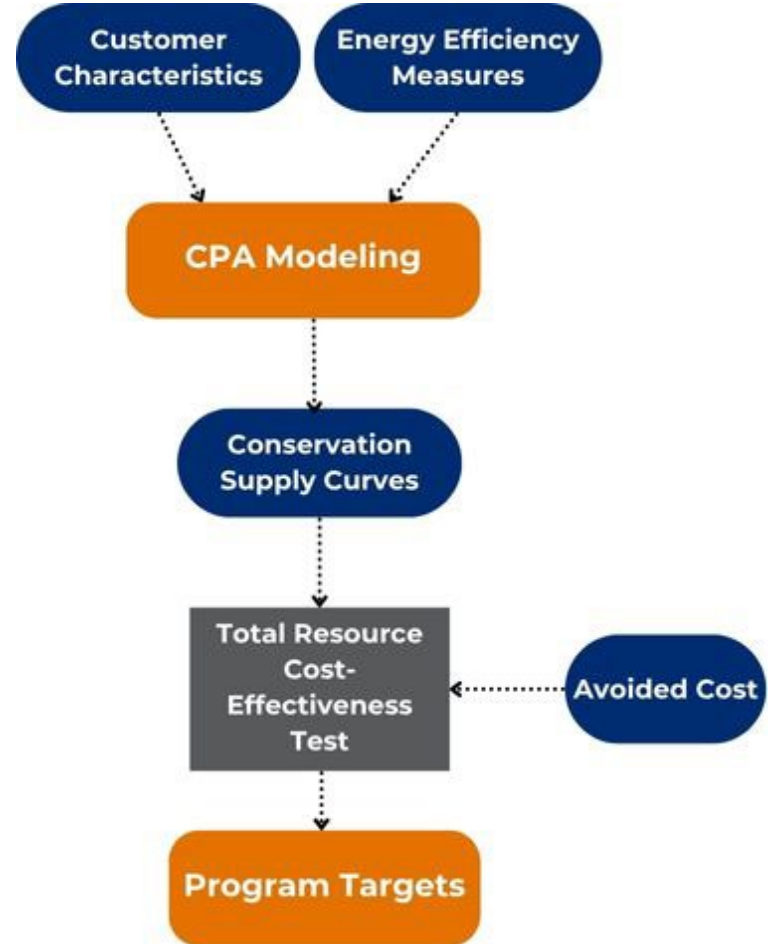
Four-year clean energy, energy efficiency, and demand response targets in Clean Energy Implementation Plan

Energy efficiency & demand response targets are to be based on a potential assessments

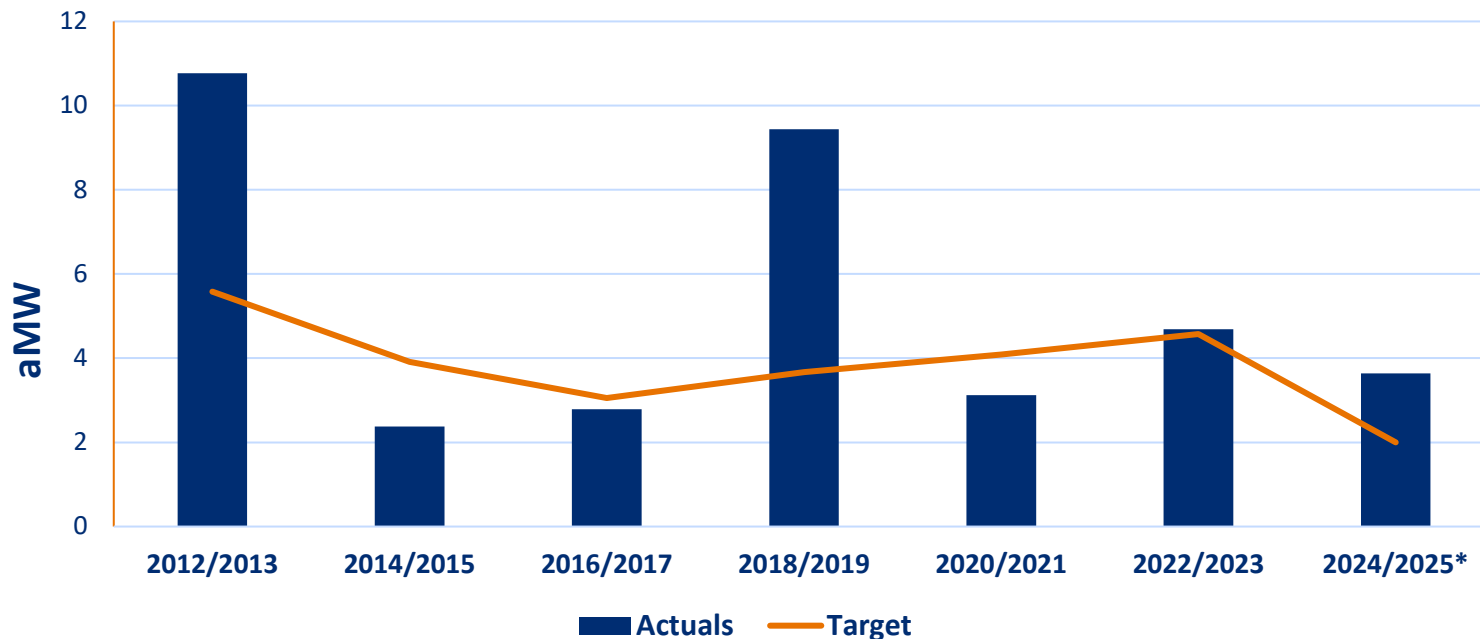
Requires utilities to use specific values for the social cost of carbon

CPA Process

To develop program targets the cost of providing energy efficiency measures is developed and compared to the avoided power supply cost of Grant PUD. Those measures that are below the avoided cost are included in developing the Cost-Effective Potential. This process is described in the graphic.



Historical Conservation Target and Achievements

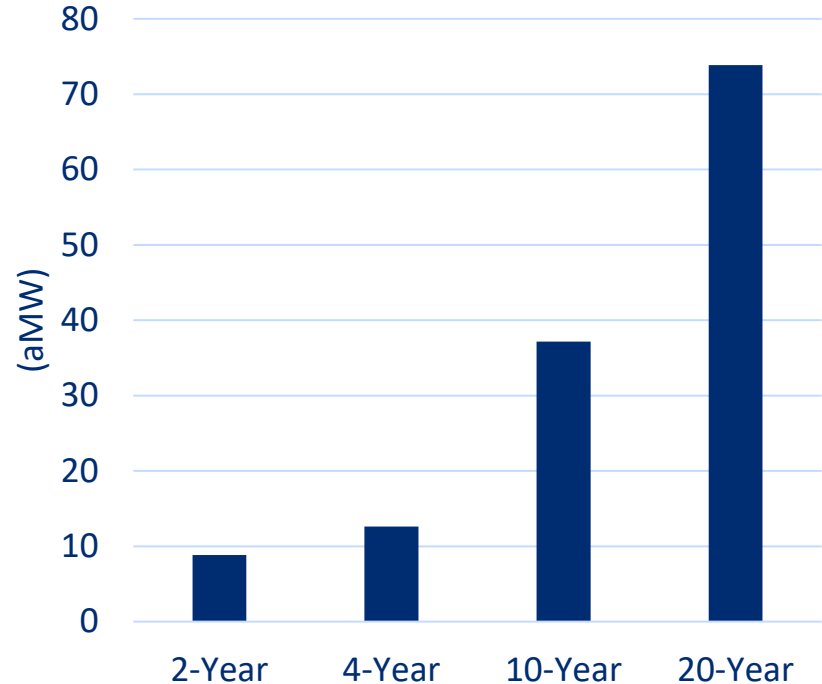


CPA Results

The CPA provides data on how much energy conservation is available, and attainable in Grant County. This analysis is performed with methodology consistent with the Power Planning Council as stated per RCW 19.285.

Cost-Effective Energy Savings Potential (aMW)				
	2-Year	4-Year	10-Year	20-Year
Residential	0.12	0.44	3.40	10.57
Commercial	0.18	0.62	4.87	16.20
Industrial	1.15	3.59	16.52	29.47
Utility	0.04	0.15	1.65	4.86
Agricultural	0.21	0.70	3.62	5.62
Data Centers	7.12	7.12	7.12	7.12
Total	8.83	12.62	37.18	73.84

Cost Effective Energy Savings Potential



Drivers of Change

Primary Drivers

Identified one large data center project that is driving more than **50%** of the target, with project completion in Q1 of 2026

Avoided Cost

Recent forecast of power market prices, avoided generation capacity, and environmental costs adjusted to meet CETA requirements

Customer Characteristics Data

Residential home characteristics and needs, Commercial floor area based on recent load data, Industrial sector consumption

Measure Updates

Measure savings, costs and lifetimes were updated along with the Power Plan supply curves

Adjusting Measure Ramp Rates

Specific data center analysis, alignment of future potential with historic program savings

Conservation Target Review

- ☐ Grant PUD needs to establish a ten-year conservation potential plan and two-year conservation target as set forth in RCW 19.285.
- ☐ Ten-year Conservation Potential Plan: **37.18 aMW**
- ☐ Two-year Conservation Target: **8.83 aMW**
- ☐ Grant PUD will acquire all conservation that is cost-effective, reliable, and feasible.

Next Steps

1. Proposed Resolution Review on November 25th, 2025
2. Commissioner consideration on December 9th, 2025

A public advertisement has been published in local papers notifying customers of noticed public hearing to be held on November 2025 regarding Grant PUD's efforts to establish the ten-year conservation potential plan and two-year conservation target

Questions?



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Thank you!



QUARTERLY BUSINESS REVIEW

VP Energy Supply & Markets Org

November 2025



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Team Updates



Mike Bradshaw

*Sr. Manager, Trading & Commercial
Operations*



Sue Wiersma

Lead Financial Analyst – Energy Risk



Mike Frantz

Sr. Manager, Power Portfolio Strategy

2025 Q4 Outlook and Q3 Recap

- Recap of key Q2 accomplishments
 - Executed PPA/ESA for a 260 MW Royal Slope solar and battery project - October
 - Finalize bridge contract with Morgan Stanley for Service Agreement - September
 - Recommendation to stay in binding Western Resource Adequacy Program (“WRAP”)
 - Modeling completed to produce monthly load forecast - September
 - Product Choice for BPA’s Provider of Choice (“PoC”) Contract was made – Slice/Block
- Major work items for Q4
 - Continue to incorporate The Energy Authority into ESM workstreams
 - Final Research report on potential natural gas generation – November
 - Execute BPA PoC - December
 - Final version of Clean Energy Implementation Plan (CEIP) - December

Q3 2025 – KPI

Resource Plan Execution Success

SEPT 2025 UPDATE

(RPES) Resource Plan Execution Success

	2025	2026	2027	2028	2029	2030
(RPES) Resource Plan Execution Success	100%	46%	23%	100%	100%	100%
(RP) Resource Plan	-	120.0	568.0	738.0	738.0	738.0
(RPT) Resource Plan Target	50.0	175.0	350.0	375.0	375.0	375.0
(RPE) Resource Plan Execution	80.0	81.0	81.0	435.0	670.0	590.0
Energy (%)	100%	99%	99%	73%	65%	60%
Capacity (%)	0%	1%	1%	27%	35%	40%

Updates

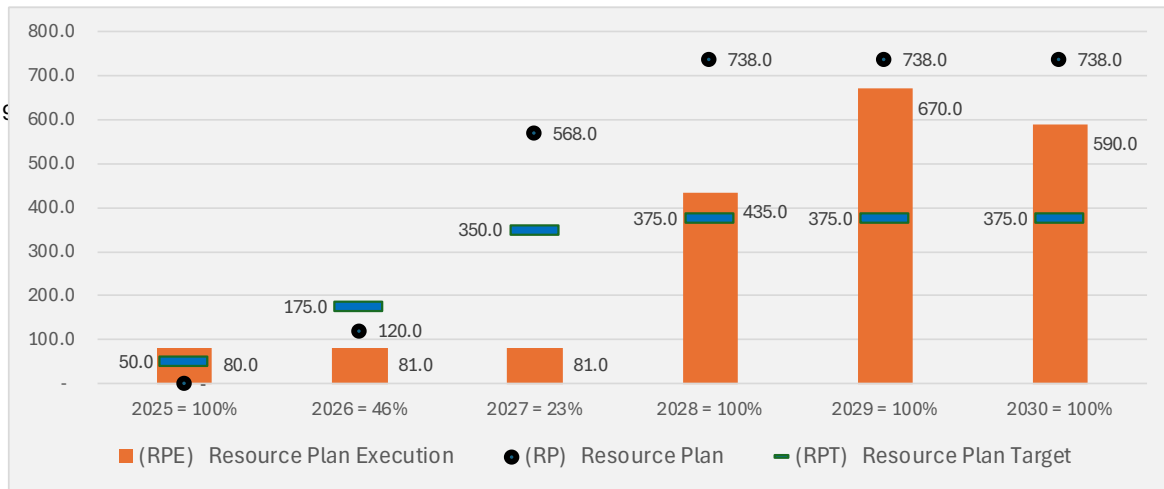
- 1) Royal Slope Solar increased from 60% to 90%
- 2) Royal Slope Battery Storage increased from 60% to 90%
- 3) HFS cogen - Morgan decreased from 5% to 2%
- 4) Quincy Battery new capacity resource at 40%

2025 through 2027

- No change

2028 through 2030

- 2028 increased from 96% to 100%



Long-Term Strategy

- Continue the maturity of Energy Supply Management and Transmission Strategy & Development
 - Identify, define, report on Balanced Scorecard metrics that support ESM and TSD strategies and align with Enterprise Balance Scorecard metrics
 - Work with The Energy Authority on potential strategic arrangements
 - Execute move to join SPP's Markets + Day-ahead ("DA") market
- Pursue the acquisition of new energy resources
 - Continue enhancement of Grant's Integrated Resource Plan ("IRP") to identify resource to help meet WRAP and CETA needs
 - Research and pursue development of dispatchable resources such as thermal, gravity and long duration battery storage, and SMR

Commission Support: Key Asks

- Are we doing enough to keep the commission in the know?
- 2025 and 2026 commercial engagements include:
 - (i) Natural gas generation exploration – Final report by end of November
 - (ii) BPA Provider of Choice Contract (“PoC”) – Execution by December
 - (iii) TEA Integration – Throughout 2026
 - (iv) 2026 Integrated Resource Plan (“IRP”) – Final in August
 - (v) Prep work for SP Markets + – Throughout 2026
 - (vi) Power Portfolio Modeling upgrades – Throughout 2026
 - (vii) Pursuing new resources – Throughout 2026
- *This is a significant amount of work and information that needs to flow to the Commission*

Questions?



Powering our way of life.

Thank you!



Department Name:	Key Presenters:	Date:
VP Energy Markets and Supply Org	Rich Flanigan	10/30/2025

Presenters, please fill out the following information and provide it to Commissioners as a supplement to your presentation.

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NEAR-TERM PLANS (NEXT QUARTER)

Project Updates	- Continue to incorporate The Energy Authority into ESM workstreams - Final Research report on potential natural gas generation – November - Execute BPA PoC - December - Final version of Clean Energy Implementation Plan (CEIP) - December
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LONGER-TERM STRATEGY

Roadmap	Business Capability – Continue maturing capabilities and execute the Value-Stream roadmaps. Navigate the 3 Forces of <i>Accelerated Load Growth</i>, <i>Carbon Goals</i>, and <i>Reliability</i> with: (i) Regional Coordination, (ii) New Resources & Technologies, (iii) Business Focus, (iv) Transmission, (v) Large Load Partnerships
Strategy	- Identify, define, report on Balanced Scorecard metrics that support ESM and TSD strategies and align with Enterprise Balance Scorecard metrics - Continue process of developing project scope for joining Markets + - Work with The Energy Authority (TEA) on future partnerships that will enhance ESMs capabilities - Continue the research and pursuit of new generating and transmission resources - Continue providing detailed net power cost that supports proper rates and pricing outcomes and PUD strategy

COMMISSION SUPPORT: KEY ASKS

Specific Requests	- Approval of 2026 – 2029 Clean Energy Implementation Plan (CEIP) in December - Approval of execution of BPA Provider of Choice contract - December
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QUARTERLY BUSINESS REVIEW

Asset Management

11/12/2025



Powering our way of life.

Team Updates



Cammy Campbell

Position Change - Admin II

Supporting AM and Telecom/Fiber

Q3 2025 Recap

AM Program Documentation Project Launched in Q3

Insights

- Clarify Roles
- Standardize Work
- Embed AM Processes

Effective Date:	Version: Supersedes:	Related Documents:
		PROGRAM
Approved by:		Regulation:
Content Owner:		Category:

XX-XX-PRG-XXX – Asset Management

Effective Date:	Version: Supersedes:	Related Documents:
		PROCEDURE DISTRICT OR DEPARTMENTAL
Approver:		Document Owner:

XXX-XXX-PRO-XXX – CALCULATING REPLACEMENT TARGET

Effective Date:	Version: Supersedes:	Related Documents:
		PROCEDURE DISTRICT OR DEPARTMENTAL
Approver:		Document Owner:

XXX-XXX-PRO-XXX – DATA ADDITION

Effective Date:	Version: Supersedes:	Related Documents:
		PROCEDURE DISTRICT OR DEPARTMENTAL
Approver:		Document Owner:

XXX-XXX-PRO-XXX – TAGGING DEPLOYED ASSETS

This procedure is initiated when previously deployed assets are identified as lacking proper asset tags or require re-tagging due to inaccurate, missing, or damaged labels.

Any Personnel for Appropriate Department	1.	Identify assets to be tagged (see PP-AM-POL-001 – Asset Definition).
Foreman for Appropriate Department	2.	Dispatch field teams with tagging kits (tags, cleaning products, mobile devices).

Q3 2025 Recap

AM Program – 40 Procedures

Asset Plan – Kasey

- Project Identification
- Replacement Planning
- Demand forecasting (resources / equipment)
- Migrate into investment plan / budget
- Prioritization
- Synchronization with execution
- Communication for timing of implementation
- Project Effectiveness and Validation
- Off Cycle Planning

GIS Administration – Elisabeth

- Work Request Management
- Data Addition
- Data Validation
- Data Removal
- Data Accuracy (Audit)
- Asset Data Reporting User Guideline

Asset Strategies – Ryan

- Asset Strategy Development
- Asset Cost Tracking
- Asset Risk Qualification
- Asset Performance Tracking
- Demand forecasting
- Asset Strategy Effectiveness Assessment and Action
- Action and Recommendation Tracking
- Whole life cost model

Work Management Administration – Joe

- Work Order Intake (request management)
- Work Order Approval
- Work Order Scheduling
- Work Order Planning (tasks, BOM, skill sets, labor hours)
- Work Order - Job Plan Development
- Work Order Closure
- Work Management Accuracy (Audit)
- Work Management Performance Reporting

Asset Registry – Danna

- Asset Master Data Set
- Asset Creation
- Asset Receipt
- Asset Deployment
- Asset Replacement
- Asset Refurbishment
- Asset Decommission
- Asset Tagging / ID

Q3 2025 Recap

Long Range Asset Plan - The What

Thousands of Replacements Long Term

- SME Input
- Programmatic
- Strategy Projects

Production

Bearings
Bulkheads
Compressed Air System
Cooling System
Cooling Water System
Cranes
Draft Tube
Electrical Protection Systems
Elevators
Emergency Diesel Generators
Fire Protection
Fish Ladders
Governor System
GSUs
Guide Vanes/Wicket Gates
Hydraulic System
Intake & Trash Racks
Lubrication System
Roof
Rotor
Shaft Seals
Slip Rings and Brushes
Spillway Gates
Station Service Electrical
Stator
Stay Vanes
Turbine Bearings
Turbine Runner/Blades

Delivery

Auto Transformer
Battery Transfer Switch
Circuit Switcher
Distribution Air Switch
Distribution Circuit Breaker
Ground Switch
High Side Fuses
Live Tank Breaker
Meter
Pad Mount Transformer
Pole Top Transformer
Power Transformer
Relay
Single Phase Regulator
Station Battery Bank
Station Battery Charger
Station Service Transfer Switch
Three Phase Regulator
Transfer Switch
Transmission Air Switch
Transmission Cap Bank
Transmission Circuit Breaker
Transmission Disconnect Switch

Fiber Telecom...

Q3 2025 Recap

Long Range Asset Plan – The How

Constraints to Resolve (Hard Work)

- Financial
- Supply Chain
- Outages
- Design/Construction Resources

2026 Budget:

15 Replacements,
\$8.3M

Insights

More Intentional Sustainment Planning

Q3 2025 Recap

PP Asset Class Strategies

1. Generator Step Up Transformers
2. Generator Circuit Breakers
3. Governor System
4. Overhead Cranes
5. Turbines
6. Relays
7. Generators
8. Spillway Gates
9. Fish Ladders

PD Asset Class Strategies

1. Power Transformers
2. Transmission Breakers
3. Distribution Breakers
4. Transmission Structures and Lines
5. Transmission Switches
6. Auto Transformers
7. Underground Cable

Q3 2025 Recap

Asset Data and Information

- 12 month Effort to Standardize Work Management Org Wide
- Assembling Cross Department Team along with IT and PMO
- Challenges Providing Work Management Support in the Interim

Q4 2025 Outlook

AM Program – Complete 1st Draft of Documentation

Asset Plan – Hire Dedicated Business Analyst

Asset Class Strategies – One additional strategy each in PP and PD

ERP+ - Launch Work Management Standardization Project

GIS – Ongoing Operational Support and Evaluation of ERP+ Dependencies

Long-Term Strategy

Strategic Initiatives

- Long Range Asset Plan
- Org-wide Work Management
- Asset Data Systems

Link to the Overarching Mission/Vision

- Long Term Affordable Rates
- Accurate Responsive Customer Service
- Empowered and Enabled Employees

Organizational Needs

- Structured / Repeatable Processes

Commission Support: Key Asks

Ongoing support for investments in the existing System

Appendix



Powering our way of life.

What is GIS?

Geographic information system

GIS is a technology that is used to create, manage, analyze, and map all types of data.

GIS connects data to a map, integrating **location** data (where things are) with all types of **descriptive** information (what things are like there).



Who uses GIS at Grant?

GIS Analysts

Dispatch

Field staff

Customer Engineers

Fiber

Asset Management

Energy Services

Environmental Affairs

Customer Service

Others

Active Member Accounts

533

Everyone!

How does Grant use GIS?

Capture location & description of features in databases

Visualize multiple data layers in maps

Integrate with other business systems

Databases

Electric: fuses, reclosers, transformers, conductor, etc.

Fiber: hubs, splice points, fiber optic cable, etc.

License compliance: recreation, signs, easements, vegetation monitoring, etc.

Project-specific: pole test & treat, QTEP, gate locks, etc.

Fuse - Fuse MA110

SubtypeCD	Underground
Device Number	MA110
Feeder ID	MA8
Operating Voltage	13.2kV
Comments	ROADS 26 & T.5 SW.
Work Order ID	9009535
Installation Date	7/11/2016 1:38:42 PM
Maximum Continuous Current	50
Maximum Interrupting Current	100
Maximum Operating Voltage	7.8kV
Normal Position - A	Closed
Normal Position - B	Closed
Normal Position - C	Closed
Phase Designation	ABC
Nominal Voltage	13.2kV

Maps

General Purpose

ArcFM Web

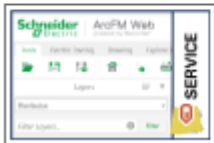
Electric, fiber, transmission themes

Most Popular Content

1/24/2013 - 10/22/2025

ArcFMWeb_OperationalMap

Views: 190,060



Schneider Electric ArcFM Web powered by Geocortex®

Search...

Tools Electric Tracing Drawing Explore Data Street View

Layers

Distribution

Filter Layers... Filter

- ☐ Regional Electric Transmission
- ☒ Operational Layers
 - ☒ Cable Fault
 - ☒ Dynamic Protective Device
 - ☒ Switch
 - ☒ Switching Facility
 - ☒ Fuse
 - ☒ Open Point
 - ☒ Transformer

I want to...

Map showing Road F.B. Northeast, MV187, M247, and various utility symbols (stars, triangles, circles).

Streets WKID: 4326 Lat/Long Lat: 47.10757° N Lon: 119.34909° W

Maps

Custom Purpose

Cable faults map

Streetlights map

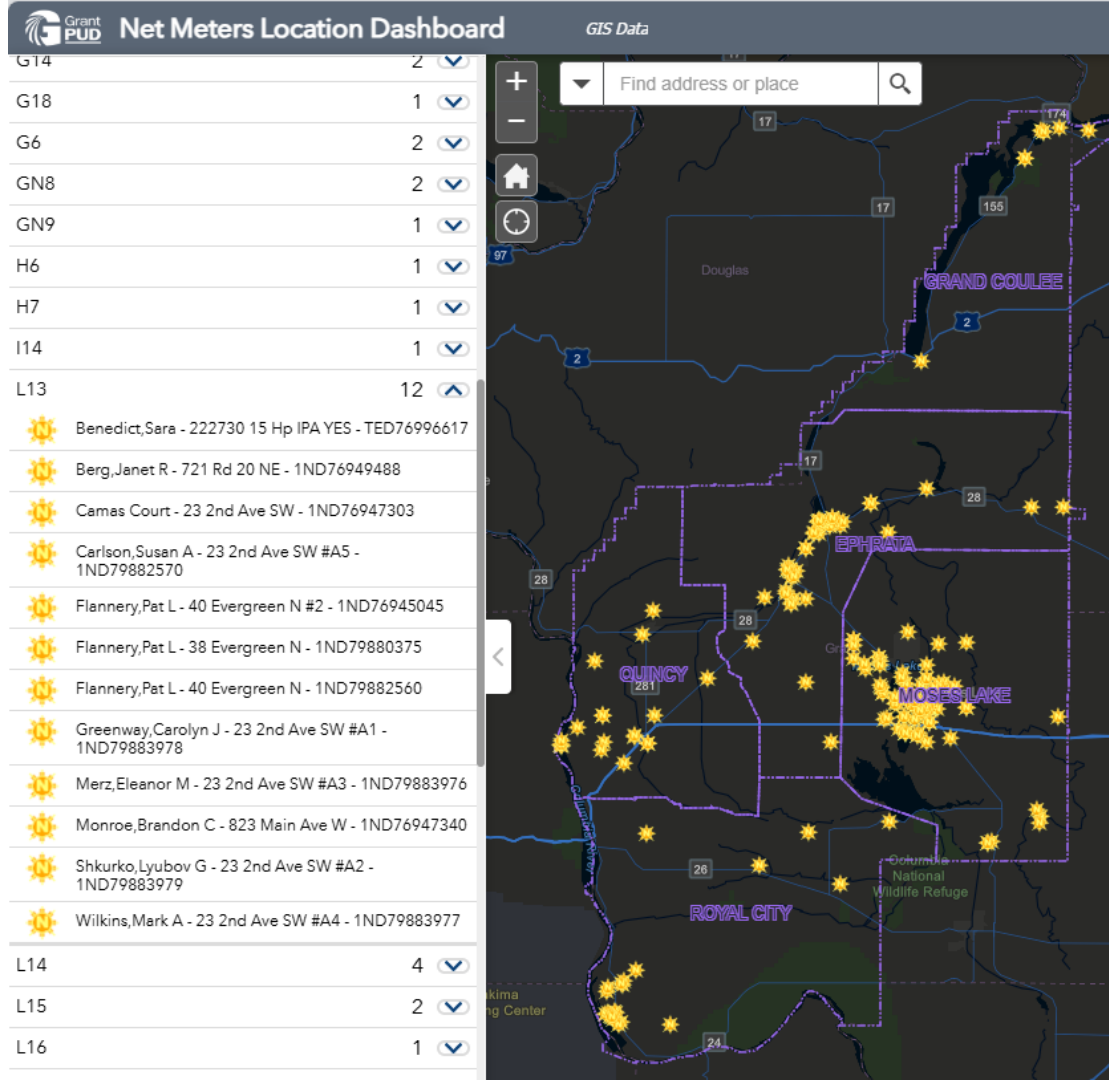
Surplus map

Net meters map

Audit feeder maps

Shop maps

Electric system counts



Where are the maps?

Go to GIS Maps & Data Portal
in **GIS@Grant** SharePoint site

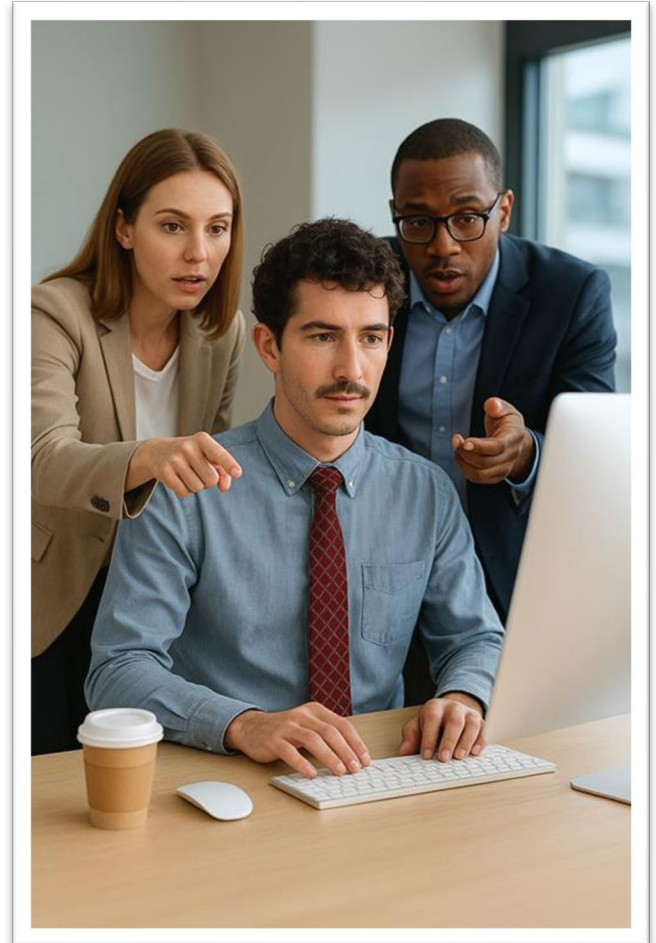


GIS Field Maps

What to do with all this data?

Different departments, different maps

The GIS request form



GIS Field Project Maps

Power Delivery Line Department- Transmission Corridor Inspection*

Security- Medeco Key Tracker*

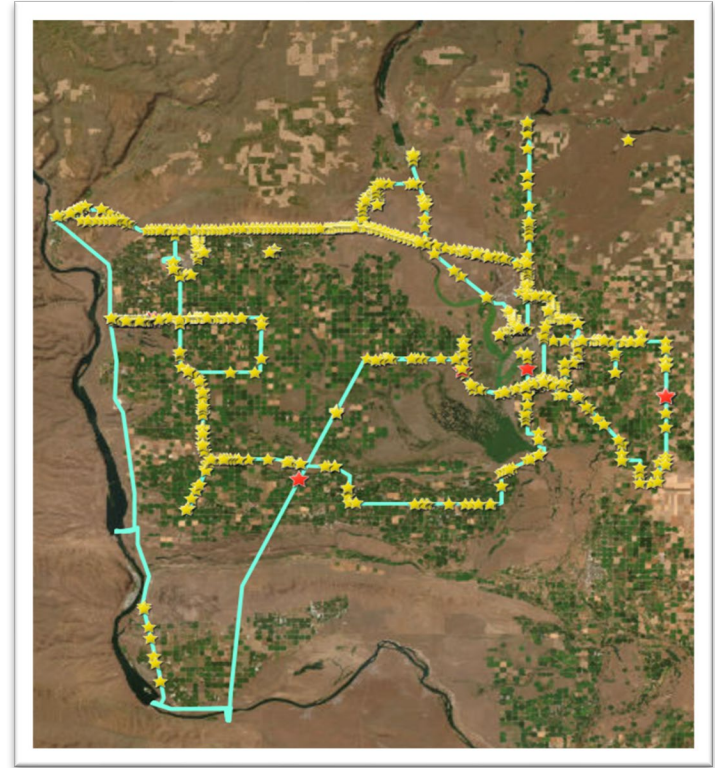
Facilities- Spray Collector

Vegetation Management- Tree Trimming



Transmission Corridor Inspection

- 14-month inspection cycle to check for issues
- Track the transmission network assets
 - Poles, towers, and the conductors
- The inspection can collect major and minor issues and share them with Linemen Crews



Transmission Corridor

MajorIssue Pole

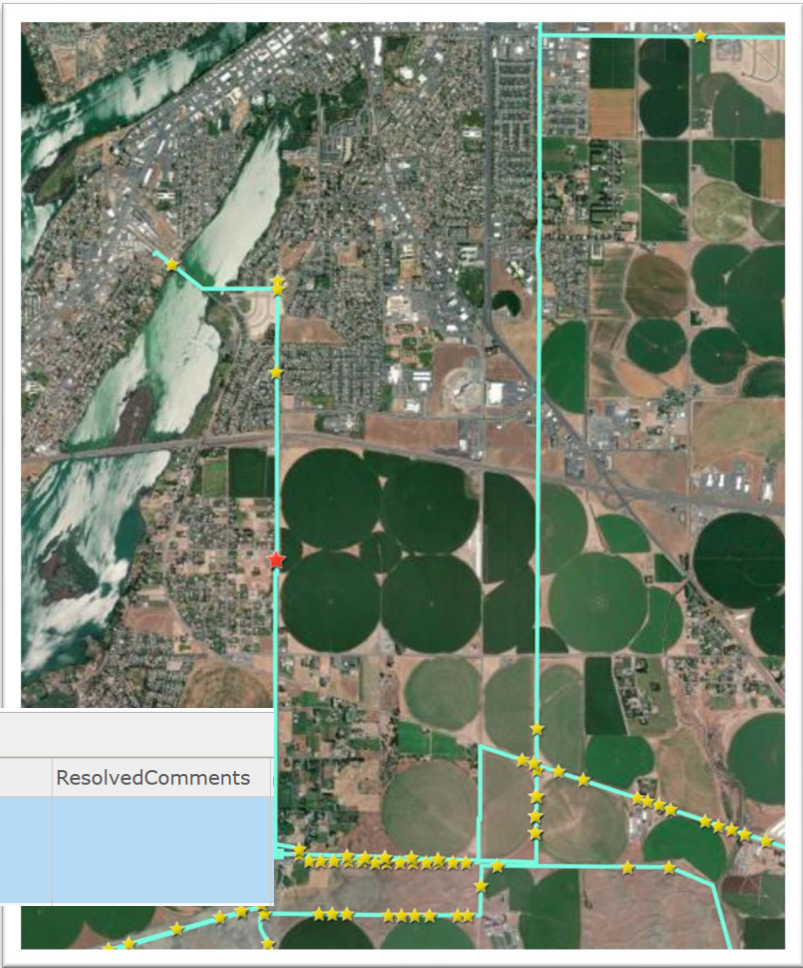
- ★ 1
- ★ 2

Conductor_Inspection

Conductor Inspections

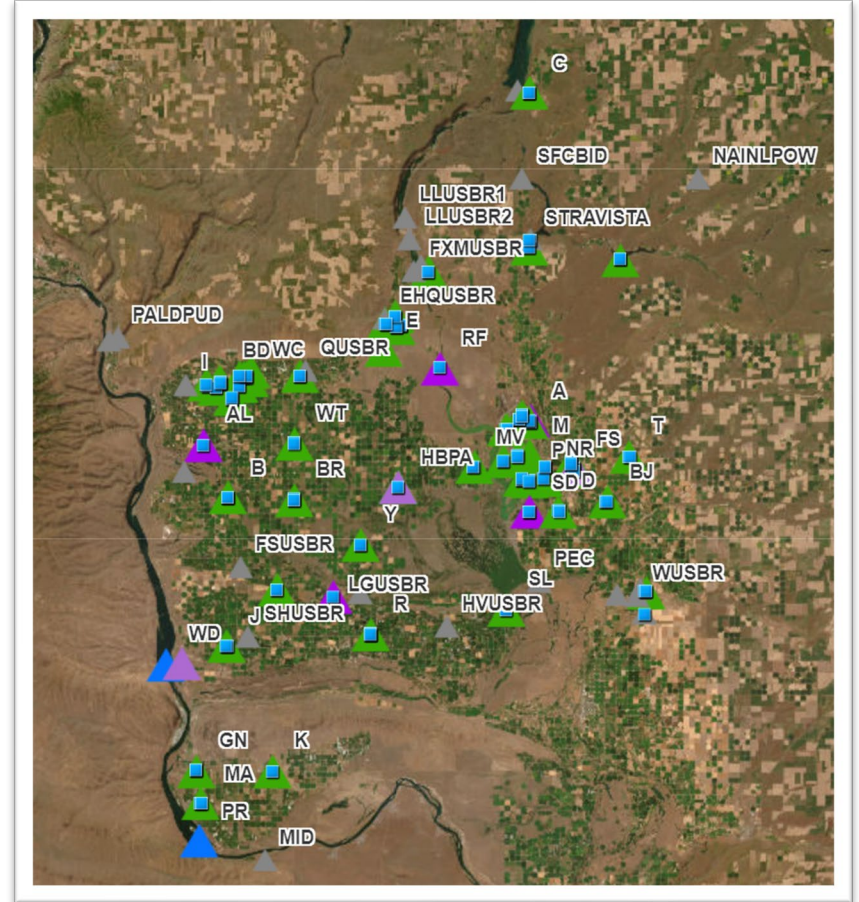
- Annual inspection complete within 10 months
- Inspected between 10 to 12 months ago
- Inspected between 12 to 14 months ago

PoleInspection - InspectionTable (Features: 2, Selected: 1)					
Issue	Comment	KV	MajorIssue	IssueResolved	ResolvedComments
Structure	Pole damaged by vehicle temporary stub bolted to pole, not sure how long ago		Major	InP	

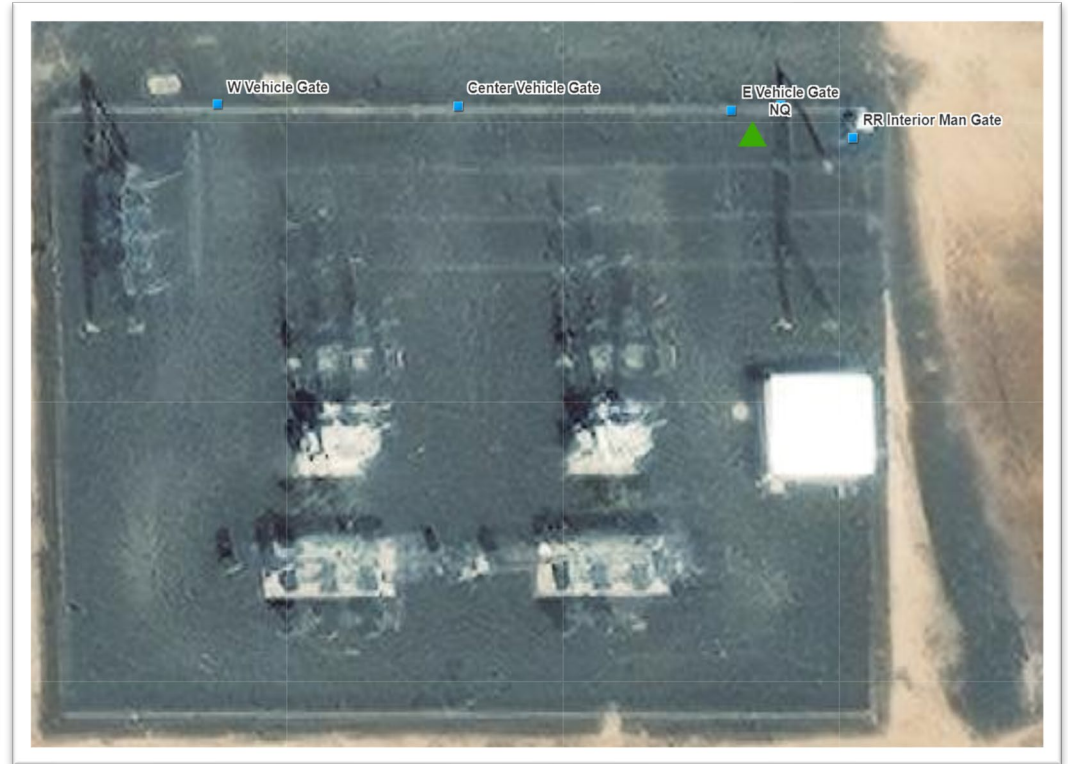
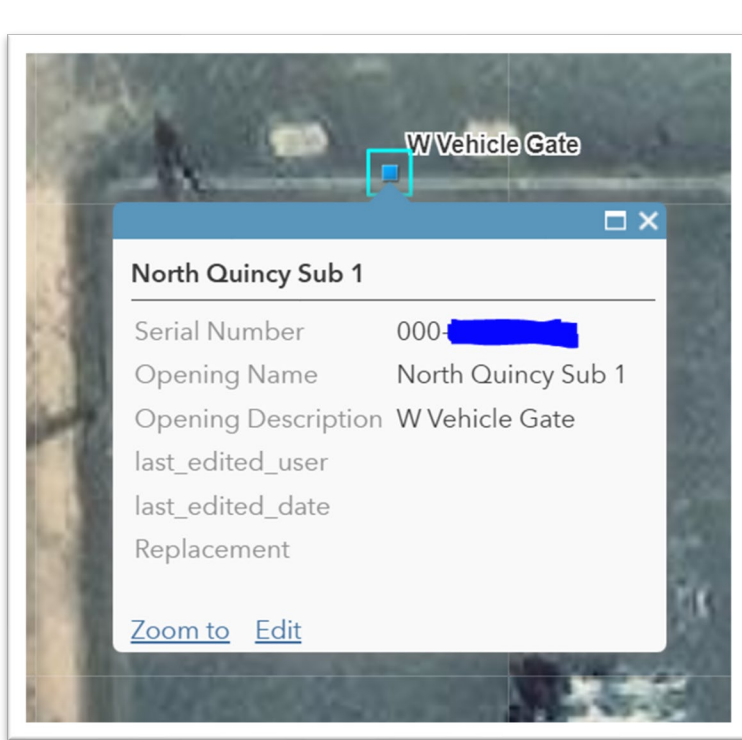


Security— Medeco Key Tracker

- Keep all substation keys organized
- Track changes
- Support audits
- Replace paper maps



Medeco Key Tracker



Thank You!



Powering our way of life.

Department Name:	Key Presenters:	Date:
Asset Management	Russ Seiler, Elisabeth Lauver, Casey Cranston	11/12/25

Presenters, please fill out the following information and provide it to Commissioners as a supplement to your presentation.

LAST QUARTER RECAP

Quarterly Goals	Launched effort to document and formalize AM System: ~20 of 40 Procedures drafted. 4 Additional Asset Class Strategies Completed (Turbines, PP Relays, 15kV Breakers, Transmission). Developed AM Led Plan to Standardize Work Management Practices Across the Org. Continued Work on Asset Plan – How to resolve Labor, Supply, Financial, and Outage Constraints. Ongoing operational support via GIS.
------------------------	--

NEAR-TERM PLANS (NEXT QUARTER)

Project Updates	Complete Remaining AM System Documentation 20 of 40 AM Procedures and AM Program Doc. Assemble Cross Departmental Team to work on Standardizing Work Management. Complete two additional Asset Class Strategies (One each PP and PD). Hire Business Analyst dedicated to the implementation of the long-range Asset Plan.
------------------------	---

LONGER-TERM STRATEGY

Roadmap	Discuss strategic initiatives and projects on the longer-term roadmap:
Strategy	Work Management Standardization (Currently not aligned) – Foundational for org maturity Long Range Asset Plan – Critical for low rates and reliability long term with aging system AM System Documentation – Formalize AM System into Organization, Ensure Value Capture

COMMISSION SUPPORT: KEY ASKS

Specific Requests	- Upcoming contracts, change orders, policy changes or decision points requiring Commission involvement: AM Policy in 2026 – AM System Drives Asset Sustainment Budget/Planning - Any other general knowledge or action items requiring Commission involvement: <i>Executing on Asset Sustainment requires a cultural shift. The constraints involved are hard work to resolve and the historical pattern is to defer work on the aging system. We know what the assets need. We must focus on a culture of prioritizing sustainment and not deferring.</i>
--------------------------	---

Rates and Pricing

Power Unbundling & Rates

November 12, 2025

Jeremy Stewart

Rates and Pricing

Lisa Stites

Power Portfolio Strategic Management

Michael Frantz

Trading & Commercial Ops

Baxter Gillette

Product Development

Bryndon Ecklund

Forecasting and Planning

Craig Kunz

Rates and Pricing

Matthew Birch

Business Intelligence and Market Analytics

Chuck Allen

Public Affairs

Annette Lovitt

Public Affairs



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Project timeline

November 12 Meeting	• Preview Unbundled Trajectory • Preview Rate Policy changes
November 25 Meeting	• Rate Policy Res. <u>proposal</u> and review • Preview 2026 Rate Package • Outreach update
December 9 Meeting Public Facing	Opens Comment Period • Rate Policy <u>adoption</u> • Unbundled Trajectory presentation • 2026 Rate Package <u>proposal</u> and review • Public Comment
December 16 Workshop	• 2026 Rate Package Q&A
December 23	Close Comment Period
January 13 Meeting	• 2026 Rate Package <u>adoption</u>

Major milestones

1. Strawman model (June) ✓
2. Draft results workshop (October) ✓
3. Rate Policy Res. (December)
4. Public Rates Meeting (December)
5. Rates workshop (December)
6. 2026 Rates Adoption (January)

Agenda

1 Preview Unbundled Rate Trajectory

2 Preview of revised Rate Policy proposal

3 Next Steps

Background

Preview of background section



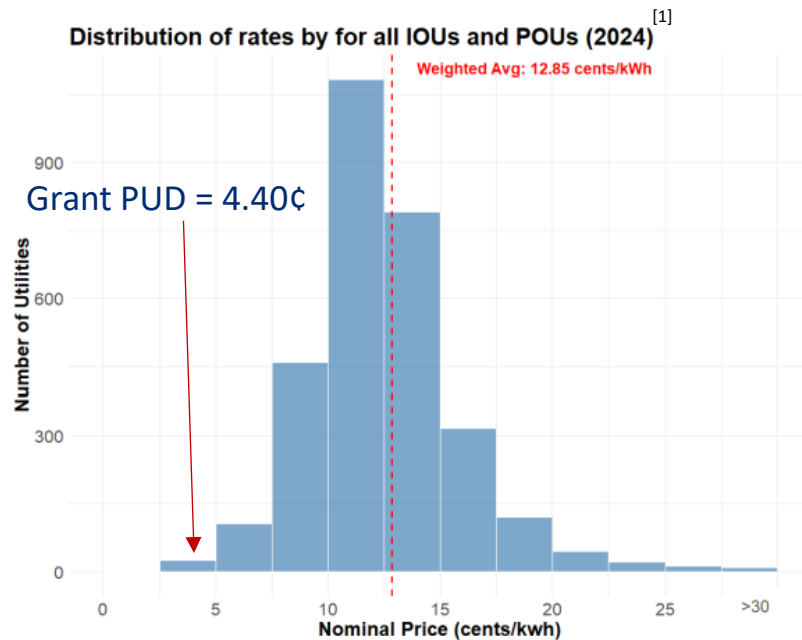
Powering our way of life.

2026 Rates Goals

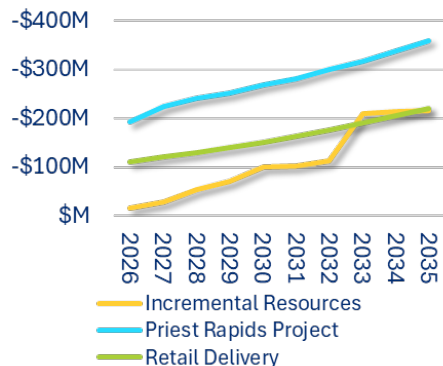
- 1 Protect core customers from the cost of load growth outside of the Priest Rapids Project.
- 2 Provide Non-Core customers with stable, predictable rate increases.
- 3 Eliminate the EUDL CRAC / Rate 18 as our mechanism to recover incremental power cost.

Grant PUD is starting from a good place

Utility	Residential \$/kWh ^[2]	Industrial \$/kWh ^[2]
National Average	\$0.1762	\$0.0906
Puget Sound Energy	\$0.1661	\$0.1184
Seattle City Light	\$0.1437	\$0.0942
Washington State Average	\$0.1366	\$0.0653
Snohomish PUD	\$0.1124	\$0.0746
Pacific Power	\$0.1104	\$0.0732
Tacoma Power <10MW	\$0.1062	\$0.0430
Avista	\$0.1059	\$0.0589
Clark PUD	\$0.0879	\$0.0610
Grant PUD	\$0.0619	\$0.0382
Chelan PUD Legacy Industrial		\$0.0216
Chelan PUD Data <5MW	\$0.0391	\$0.1032
Douglas PUD Data <1.5MW	\$0.0333	\$0.0443



Grant County PUD Electric System cost trends

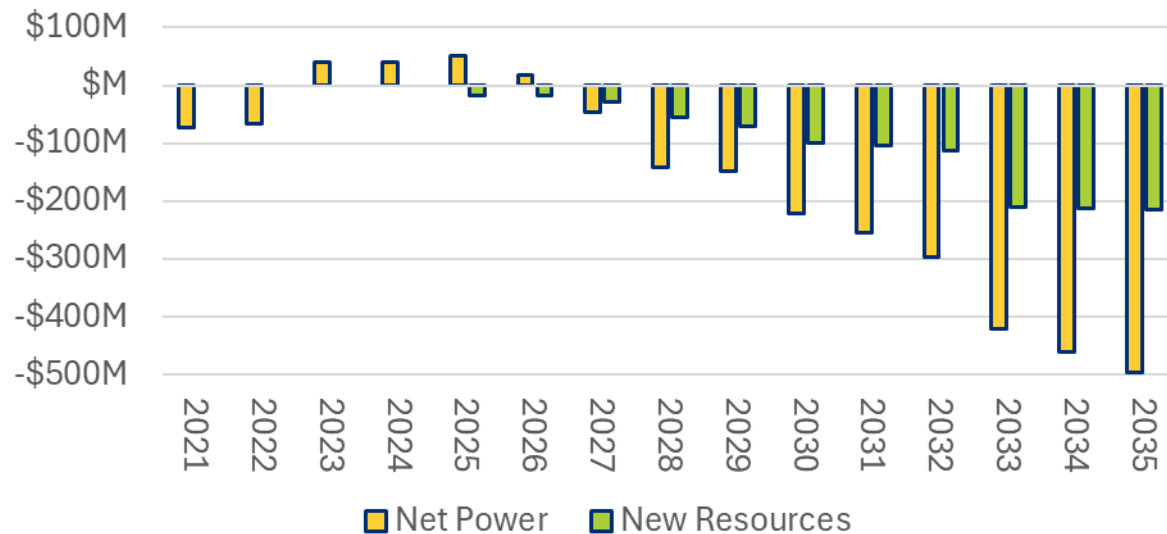
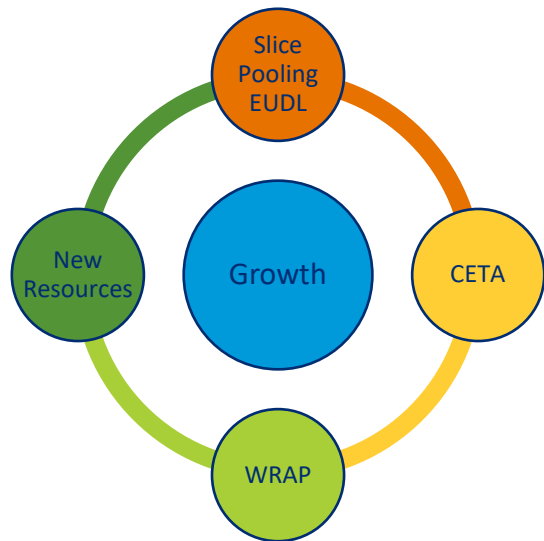


Increase across all categories^[1]

- Power:
 - Incremental Power costs increase at 16.7% year over year average
 - Priest Rapids Project increases at 6.2% year over year average
- Retail Delivery:
 - Increases at 7.8% year over year average

	Average	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Incremental Power	16.7%	-\$17M +8.5%	-\$29M +67.4%	-\$55M -27.2%	-\$71M -28.7%	-\$100M +63.1%	-\$104M +3.1%	-\$113M +6.4%	-\$210M +77.0%	-\$213M -0.8%	-\$216M -1.3%
Priest Rapids Project Power	6.2%	-\$194M +6.8%	-\$224M +6.3%	-\$242M +8.2%	-\$252M +4.2%	-\$268M +6.4%	-\$281M +4.8%	-\$300M +6.7%	-\$317M +5.6%	-\$338M +6.6%	-\$360M +6.5%
Retail Delivery	7.8%	-\$181M +7.5%	-\$195M +7.8%	-\$211M +8.3%	-\$228M +8.1%	-\$245M +7.6%	-\$265M +8.0%	-\$286M +7.9%	-\$307M +7.6%	-\$331M +7.7%	-\$357M +7.7%

Change in Net Power position

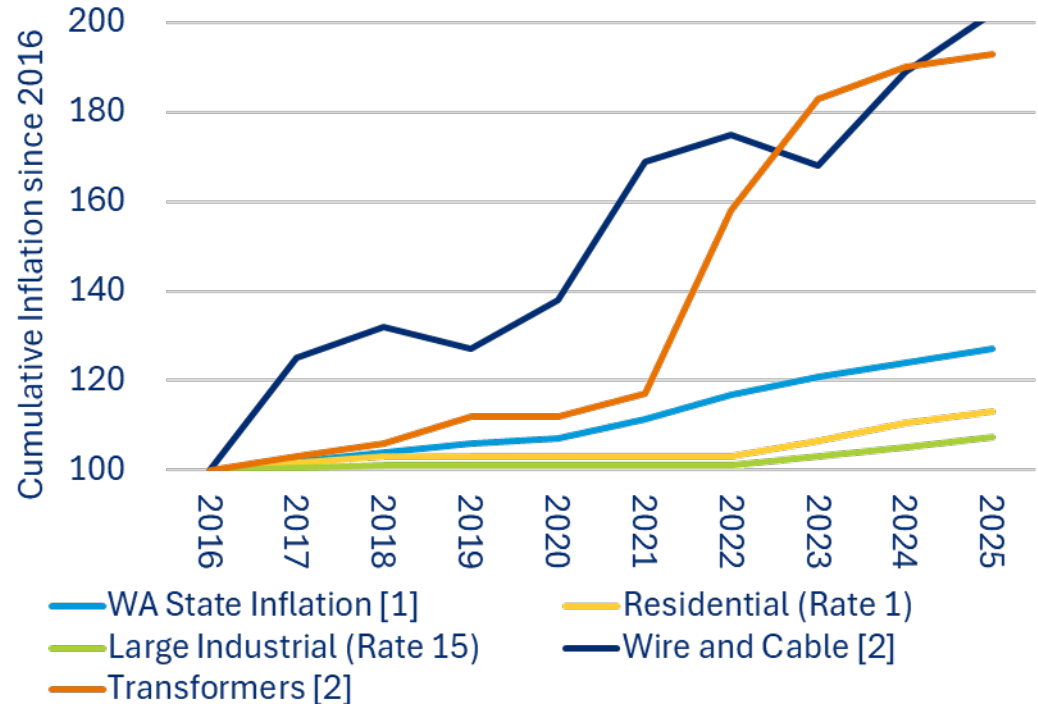


	2021	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Net Power		-\$72M	-\$66M	\$40M	\$39M	\$50M	\$17M	-\$47M	-\$141M	-\$147M	-\$222M	-\$255M	-\$298M	-\$422M	-\$461M	-\$497M
New Resources						-\$18M	-\$17M	-\$29M	-\$55M	-\$71M	-\$100M	-\$104M	-\$113M	-\$210M	-\$213M	-\$216M

Inflation of electric system costs

The inflation rate and cost of materials for the Electric System, including wires and transformers, have outpaced Grant PUD's electric-rate growth for both Core and Non-Core customers.

Retail electric rates have remained below the rate of inflation since 2016.



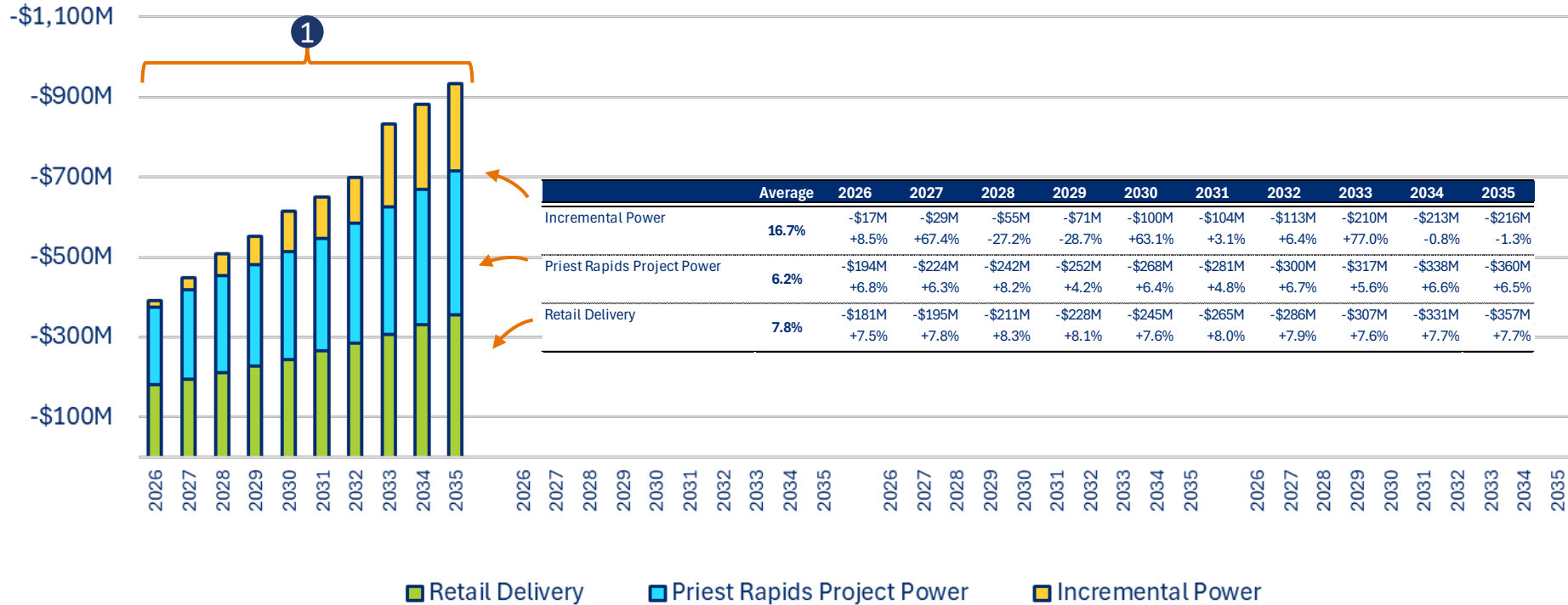
Other utilities are facing similar pressure

Utility	Recent Rate Actions	Residential \$/kWh ^[2]	Industrial \$/kWh ^[2]
National Average	+6.1% Residential / +4.4% Industrial (2025)	\$0.1762	\$0.0906
Puget Sound Energy	+6.7% (2025) and +9.3% (2026) (UTC Filing)	\$0.1661	\$0.1184
Seattle City Light	+7.4% System (2025)	\$0.1437	\$0.0942
Washington State Average	+7.9% Residential / -3.8% Industrial	\$0.1366	\$0.0653
Snohomish PUD	+4.6% System (2025)	\$0.1124	\$0.0746
Pacific Power	+13.5% System (2024 + 2025 increases)	\$0.1104	\$0.0732
Tacoma Power <10MW	+6.5% System (2025)	\$0.1062	\$0.0430
Avista	+5.8% System (2024) and +1.5% System (2025)	\$0.1059	\$0.0589
Clark PUD	+14% System (2024)	\$0.0879	\$0.0610
Grant PUD	+3% (2024)	\$0.0619	\$0.0382
Chelan PUD Legacy Industrial	+3% to +4% system increase	\$0.0391	\$0.0216
Chelan PUD Data <5MW			\$0.1032
Douglas PUD Data <1.5MW	+5.5% Residential (2026) others +5% to +20% (2026)	\$0.0333	\$0.0443

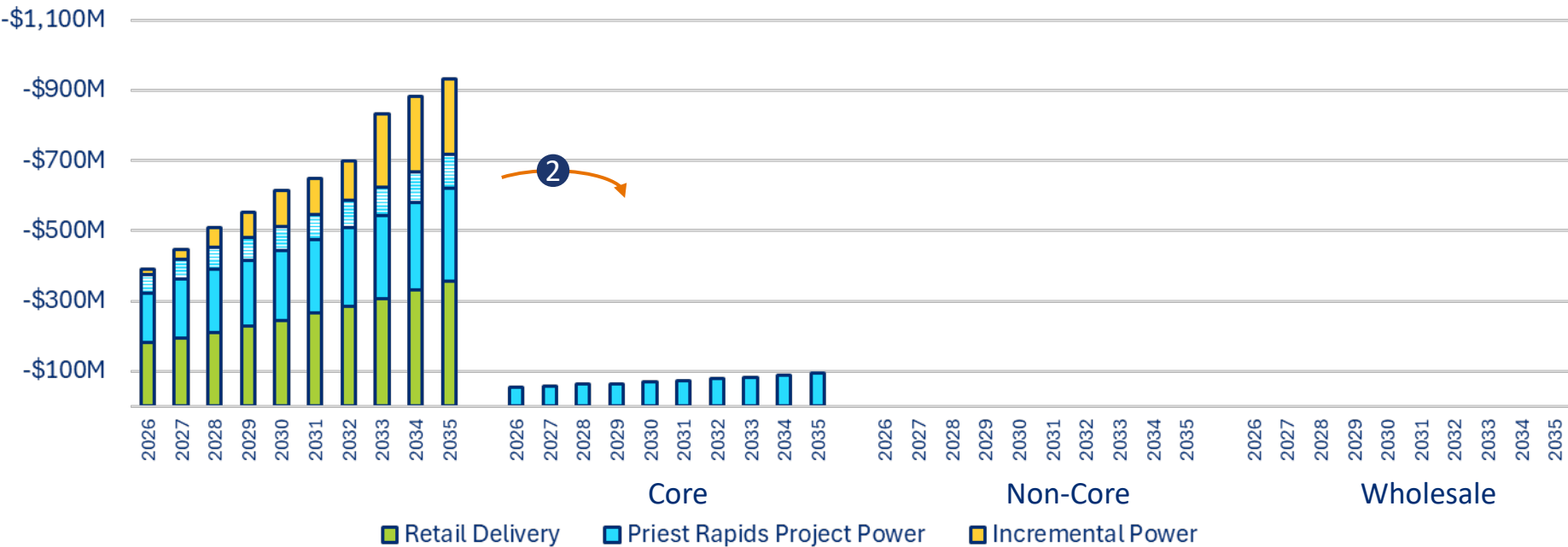
Cost and Revenue Trajectory

Preview of Cost & Revenue Trajectory

Step 1: Stack electric system costs

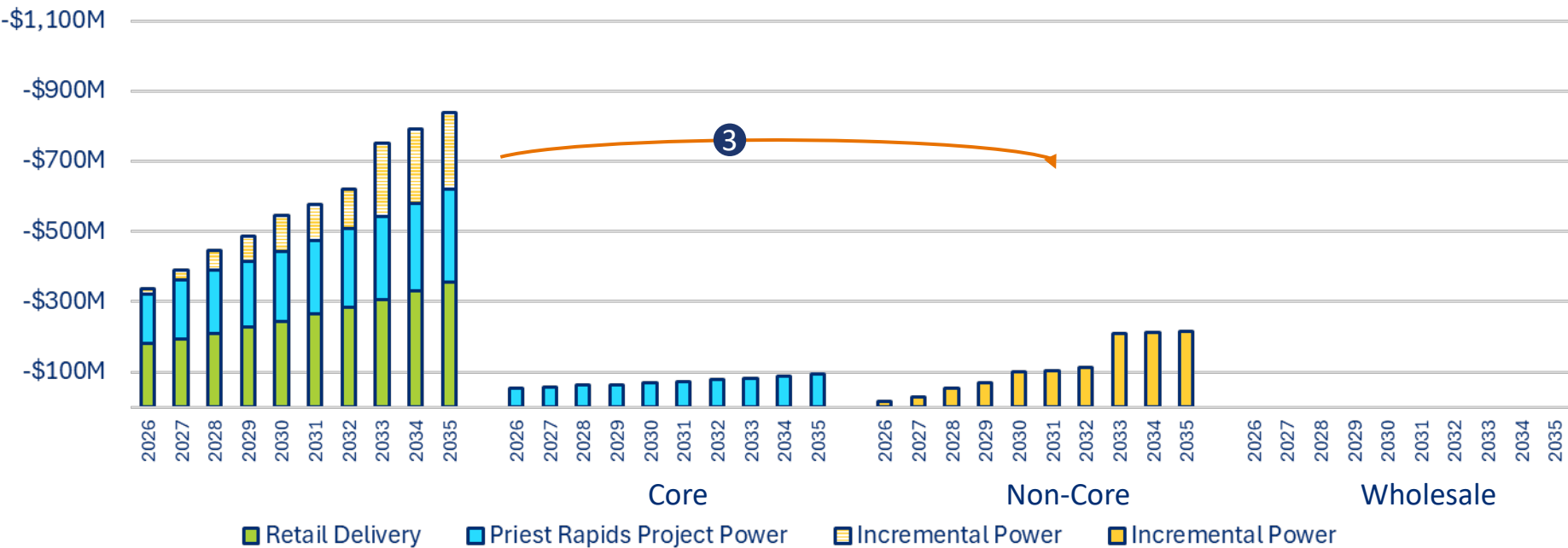


Step 2: Lowest cost power to Core



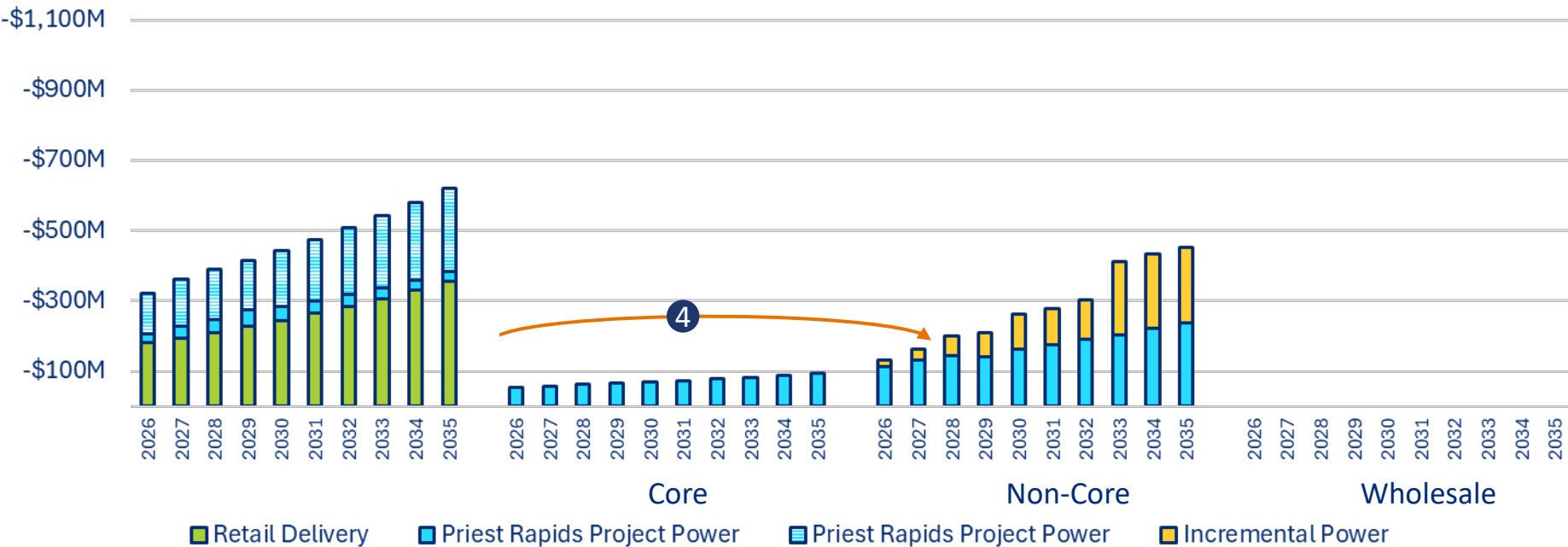
Core	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
PRP Power \$	-\$54M	-\$57M	-\$62M	-\$65M	-\$69M	-\$73M	-\$78M	-\$83M	-\$89M	-\$95M
Total MWh	2,118,888	2,110,137	2,121,527	2,118,771	2,127,065	2,137,042	2,153,773	2,157,566	2,168,030	2,178,582

Step 3: All incremental power to Non-Core



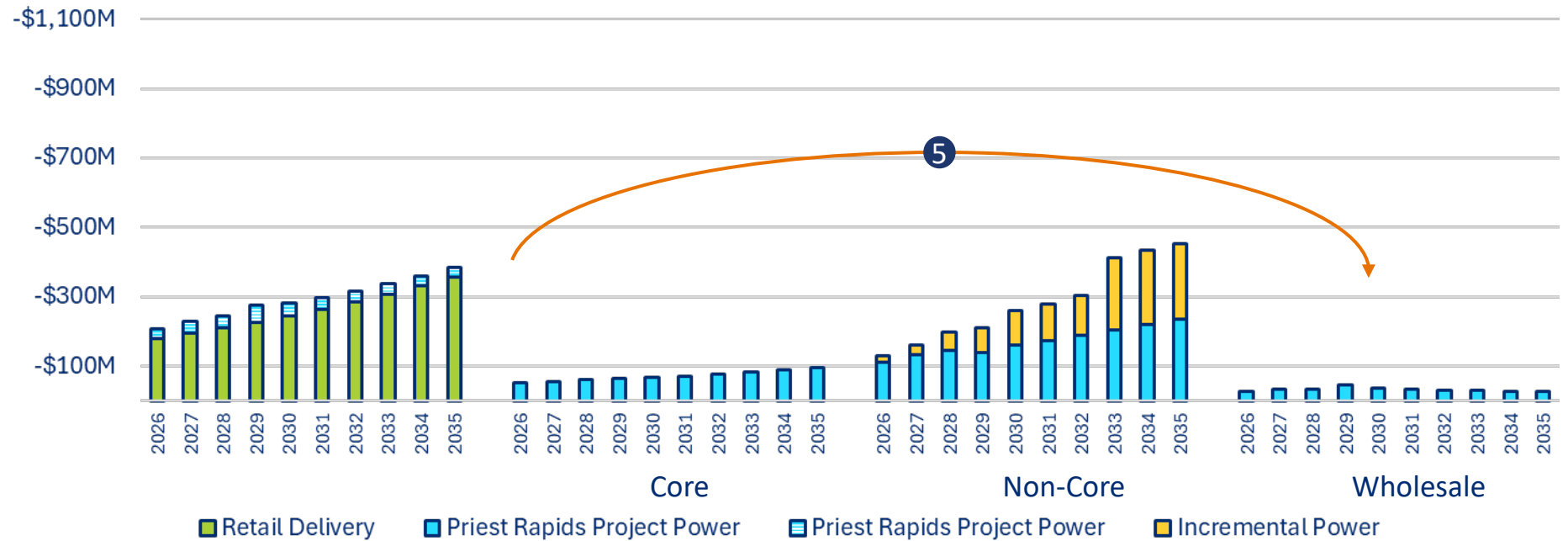
	Non-Core	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Incremental Power \$		-\$17M	-\$29M	-\$55M	-\$71M	-\$100M	-\$104M	-\$113M	-\$210M	-\$213M	-\$216M
Total MWh		267,404	271,059	702,436	1,268,013	1,096,600	1,100,511	1,129,494	1,181,911	1,211,495	1,243,636

Step 4: PRP covers remaining Non-Core load



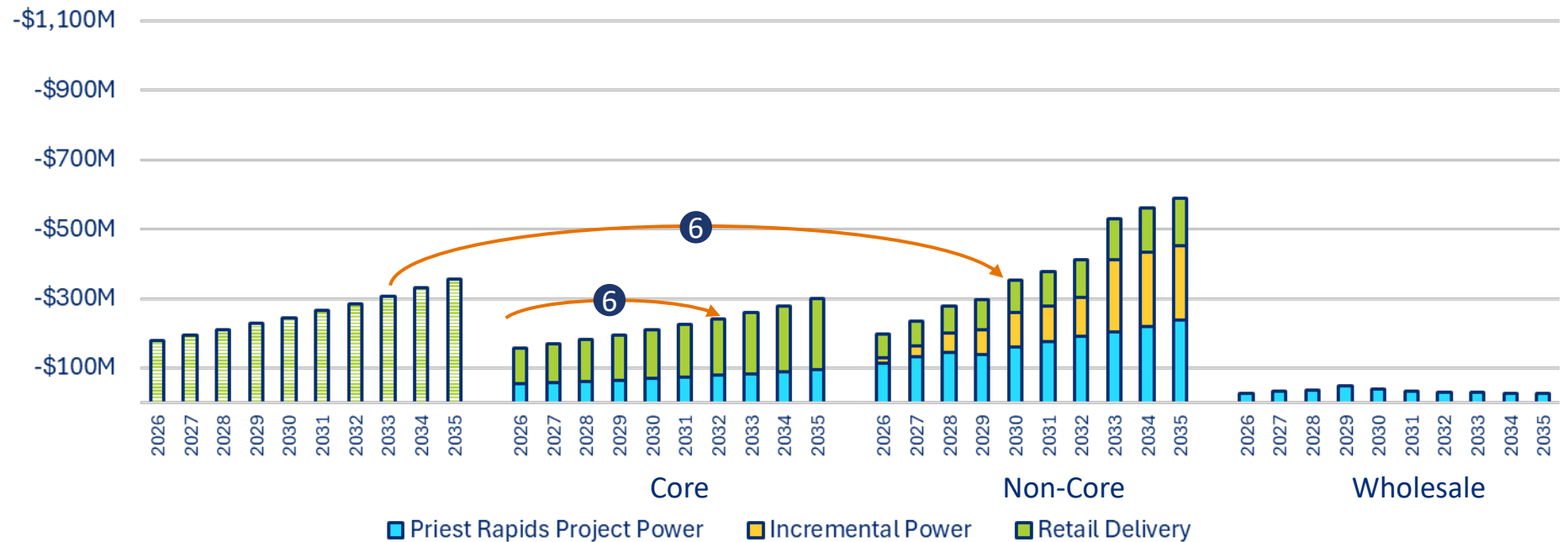
Non-Core	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
PRP Power \$	-\$113M	-\$133M	-\$145M	-\$140M	-\$161M	-\$175M	-\$191M	-\$204M	-\$221M	-\$237M
Total MWh	4,434,182	4,913,330	4,932,536	4,573,701	4,963,000	5,135,719	5,250,789	5,306,764	5,399,581	5,436,501

Step 5: Wholesale assignment



Wholesale	2026	2027	2028	2029	2030	2031	2032	2033	2034	2034
PRP Power \$	-\$27M	-\$34M	-\$35M	-\$48M	-\$38M	-\$34M	-\$31M	-\$31M	-\$28M	-\$28M

2028 Step 6: Retail Delivery



Retail Delivery	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Core	-\$104M	-\$112M	-\$121M	-\$131M	-\$141M	-\$152M	-\$164M	-\$177M	-\$191M	-\$205M
Non-Core	-\$69M	-\$74M	-\$80M	-\$87M	-\$93M	-\$101M	-\$109M	-\$117M	-\$126M	-\$135M

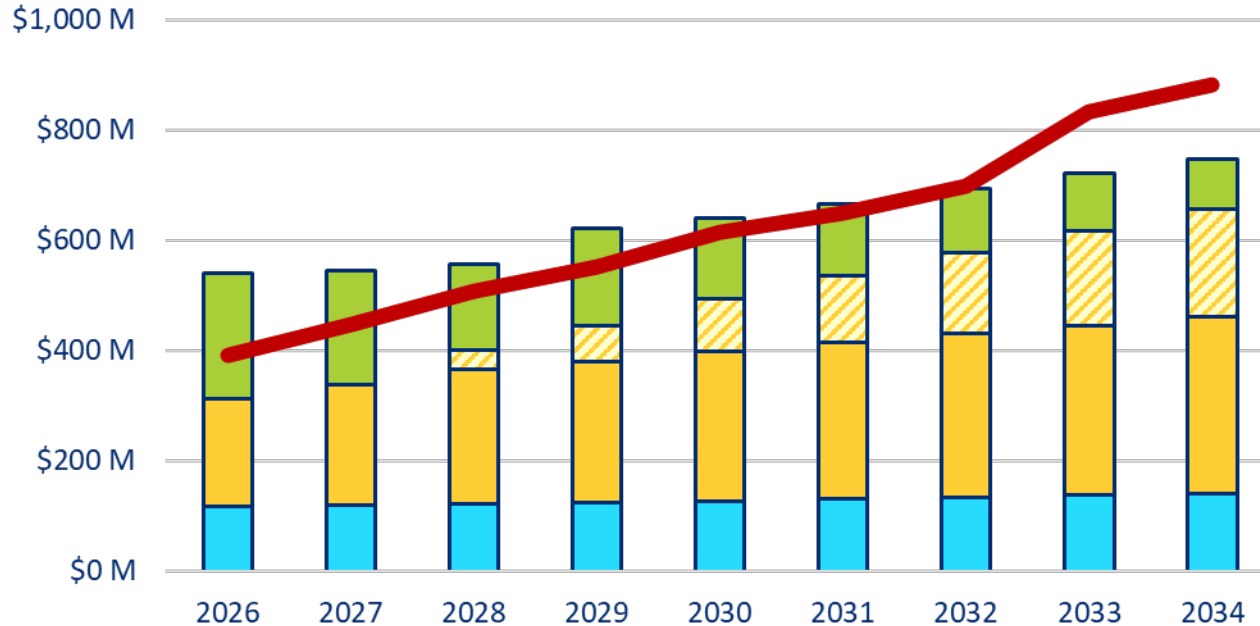
10-year cost allocated trajectory

10-Year Cost Trajectory		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Revenue Requirement											
Core Cost		-\$166M	-\$178M	-\$193M	-\$206M	-\$221M	-\$237M	-\$255M	-\$273M	-\$294M	-\$316M
Power	+7.1%	-\$54M	-\$57M	-\$62M	-\$65M	-\$69M	-\$73M	-\$78M	-\$83M	-\$89M	-\$95M
Retail Delivery		-\$112M	-\$121M	-\$131M	-\$141M	-\$152M	-\$164M	-\$177M	-\$191M	-\$205M	-\$221M
percent change		+7.3%	+7.6%	+7.8%	+6.9%	+6.9%	+6.7%	+6.9%	+6.9%	+7.0%	+7.0%
Non-Core Cost		-\$199M	-\$236M	-\$280M	-\$297M	-\$354M	-\$379M	-\$412M	-\$530M	-\$560M	-\$588M
Power	+8.5%	-\$130M	-\$162M	-\$200M	-\$211M	-\$261M	-\$278M	-\$304M	-\$413M	-\$434M	-\$453M
Retail Delivery		-\$69M	-\$74M	-\$80M	-\$87M	-\$93M	-\$101M	-\$109M	-\$117M	-\$126M	-\$135M
percent change		+6.5%	+7.8%	+8.9%	+2.5%	+15.0%	+3.9%	+6.3%	+26.4%	+3.7%	+4.0%
Wholesale Cost		-\$27M	-\$34M	-\$35M	-\$48M	-\$38M	-\$34M	-\$31M	-\$31M	-\$28M	-\$28M
System CART		-\$392 M	-\$448 M	-\$508 M	-\$551 M	-\$614 M	-\$650 M	-\$699 M	-\$834 M	-\$882 M	-\$932 M

Notes

- Core is stable
- Non-Core is volatile

Compare costs and revenue



2% year over year
plus
EUDL CRAC

Current revenue
trajectory forecasts a
revenue shortfall
starting 2032

Current rates & financial models

10-Year CART Forecast	Average	2026	2027	2028	2029	2030	2031	2032	2033	2034
System Cost		-\$392M	-\$448M	-\$508M	-\$551M	-\$614M	-\$650M	-\$699M	-\$834M	-\$882M
Core Retail Revenue planned rate change	+2.0%	\$117M +2.0%	\$119M +2.0%	\$122M +2.0%	\$125M +2.0%	\$128M +2.0%	\$131M +2.0%	\$134M +2.0%	\$137M +2.0%	\$141M +2.0%
Non Core Retail Revenue planned rate change	+7.6%	\$195M +2.0%	\$219M +2.0%	\$278M +16.8%	\$321M +11.4%	\$366M +9.8%	\$405M +7.8%	\$444M +7.1%	\$479M +6.0%	\$517M +6.0%
Wholesale Revenue expected change	-10.3%	\$228M -9.1%	\$206M -9.8%	\$156M -24.1%	\$176M +12.5%	\$147M -16.6%	\$130M -11.5%	\$115M -11.3%	\$105M -9.1%	\$90M -13.9%
CART & Revenue Surplus / Deficit		\$149 M	\$96 M	\$48 M	\$70 M	\$26 M	\$16 M	-\$5 M	-\$113 M	-\$134 M
Financial Metrics FP&A Model		2026	2027	2028	2029	2030	2031	2032	2033	2034
Change in Net Position		\$252M	\$189M	\$93M	\$138M	\$113M	\$59M	-\$54M	-\$89M	-\$127M
Liquidity										
Elect System Liquidity (Rev + R&C)		\$416M	\$443M	\$435M	\$528M	\$594M	\$654M	\$733M	\$663M	\$554M
Days Cash On Hand		526	521	453	528	533	494	433	359	279
Leverage										
Consolidated DSC		5.54	4.53	4.05	4.26	4.07	4.37	4.31	3.75	3.77
Consolidated Debt/Plant Ratio		35%	28%	29%	31%	28%	30%	35%	33%	36%
Profitability										
Consolidated Return on Net Assets		8.6%	5.9%	2.8%	4.0%	3.2%	1.6%	-1.5%	-2.5%	-3.5%
Retail Operating Ratio		125%	125%	106%	103%	102%	95%	95%	97%	98%

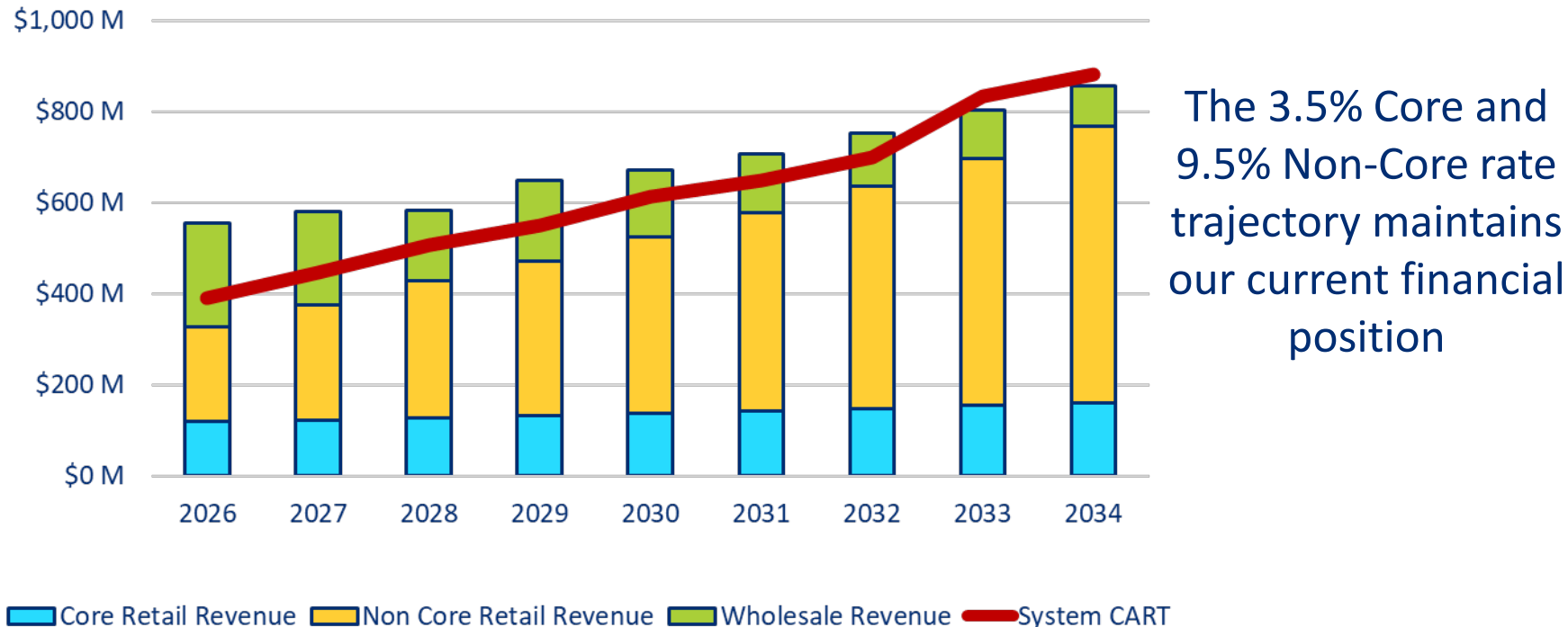


Proposed Trajectory

3.5% Core

9.5% Non-Core

Step 8: Revise 10-yr rate trajectory to balance



Results with proposed trajectory

Proposed 10-year Forecast	Average	2026	2027	2028	2029	2030	2031	2032	2033	2034
System Total Cost		-\$392M	-\$448M	-\$508M	-\$551M	-\$614M	-\$650M	-\$699M	-\$834M	-\$882M
Core Retail Revenue		\$119M	\$123M	\$128M	\$132M	\$137M	\$143M	\$149M	\$154M	\$161M
planned rate change	+3.5%	+3.5%	+3.5%	+3.5%	+3.5%	+3.5%	+3.5%	+3.5%	+3.5%	+3.5%
Non Core Retail Revenue		\$209M	\$252M	\$300M	\$341M	\$387M	\$436M	\$489M	\$544M	\$607M
planned rate change	+9.5%	+9.5%	+9.5%	+9.5%	+9.5%	+9.5%	+9.5%	+9.5%	+9.5%	+9.5%
Wholesale Revenue		\$228M	\$206M	\$156M	\$176M	\$147M	\$130M	\$115M	\$105M	\$90M
expected change	-10.3%	-9.1%	-9.8%	-24.1%	+12.5%	-16.6%	-11.5%	-11.3%	-9.1%	-13.9%
Surplus / Deficit		\$165M	\$133M	\$76M	\$98M	\$57M	\$59M	\$54M	-\$31M	-\$24M
Financial Metrics FP&A Model		2026	2027	2028	2029	2030	2031	2032	2033	2034
Change in Net Position		\$279M	\$240M	\$137M	\$182M	\$164M	\$124M	\$30M	\$23M	\$23M
Liquidity										
Elect System Liquidity (Rev + R&C)		\$449M	\$526M	\$562M	\$700M	\$817M	\$942M	\$1106M	\$1148M	\$1189M
Days Cash On Hand		565	613	577	690	722	701	642	607	578
Leverage										
Consolidated DSC		6.14	5.38	4.72	4.89	4.72	5.07	5.17	4.72	5.07
Consolidated Debt/Plant Ratio		35%	28%	29%	31%	28%	30%	35%	33%	36%
Profitability										
Consolidated Return on Net Assets		9.5%	7.5%	4.1%	5.3%	4.6%	3.4%	0.8%	0.6%	0.6%
Retail Operating Ratio		115%	109%	96%	93%	89%	85%	83%	82%	80%

2026 Rate Proposal

Preview of proposed rate changes

Core Customer Proposal

Rate Class	Average	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
R1 - Residential	3.4%	3.5%	2.5%	4.1%	2.9%	3.5%	2.8%	3.6%	3.4%	3.8%	3.9%
R2 - Small General Service	3.4%	3.5%	3.1%	4.0%	2.3%	3.4%	2.7%	3.7%	3.3%	3.9%	3.9%
R3 - Irrigation	3.7%	2.5%	3.0%	4.0%	2.7%	4.3%	3.3%	4.3%	3.9%	4.6%	4.6%
R3b - Agricultural Service	3.4%	3.5%	3.1%	4.0%	2.3%	3.4%	2.7%	3.7%	3.3%	3.9%	3.9%
R6 - Street Lighting	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%

Notes

- 3.5% trajectory; guardrails at 2.5% and 4.5%
 - Red highlights year rate increases above 4.5%
 - Yellow highlights year rate increases below 2.5%
- Mostly smooth but some volatility due to Priest Rapids Project and Retail Delivery cost shifts
- First year irrigation is lower due to unbundled energy billing implementation
- Not concerned about violations of the rate shock rules in 2029 and beyond

2026 Core Proposal

Rate 1 – Residential	+3.5%
Rate 2 – General Service	+3.5%
Rate 3 – Irrigation	+2.5%
Rate 3b – Agriculture Services	+3.5%
Rate 6 – Street Lighting	+3.5%

Non-Core Customer Tiers

Tier 1: Peak demand below 10MW/MVA and established load profiles

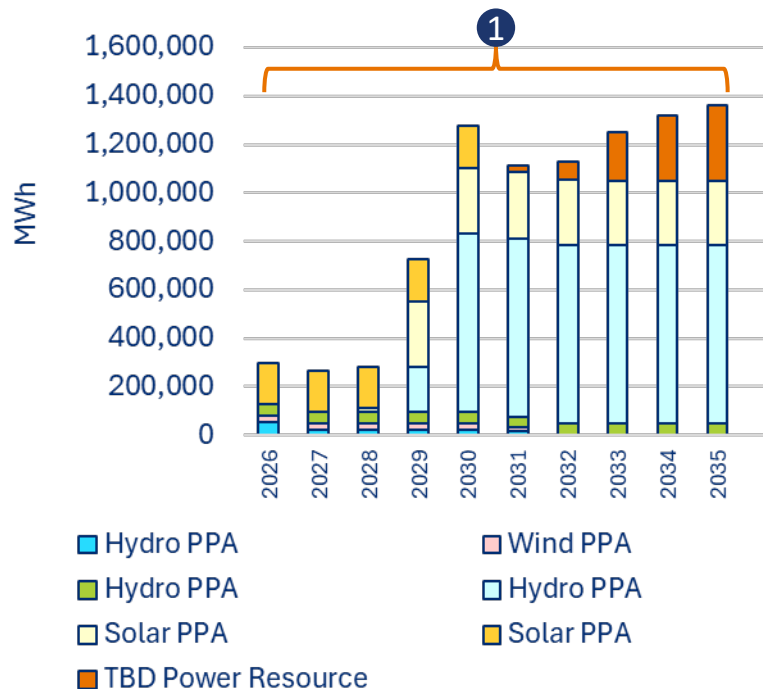
- Rate 7 – Large General
- Rate 14 – Industrial
- Rate 16 – Ag Food Processing
- Rate 85 – Ag Boiler

Tier 2: Peak demand above 10MW/MVA or evolving and/or unpredictable load profiles

- Rate 15 – Large Industrial
- Rate 17 – Evolving Industry
- Rate 19 – EV Charging

-
- Lowest cost incremental power resources allocated to Tier 1
 - Capacity costs allocated to Tier 1 and 2 by share of demand

Step 1: Stack Incremental Power costs

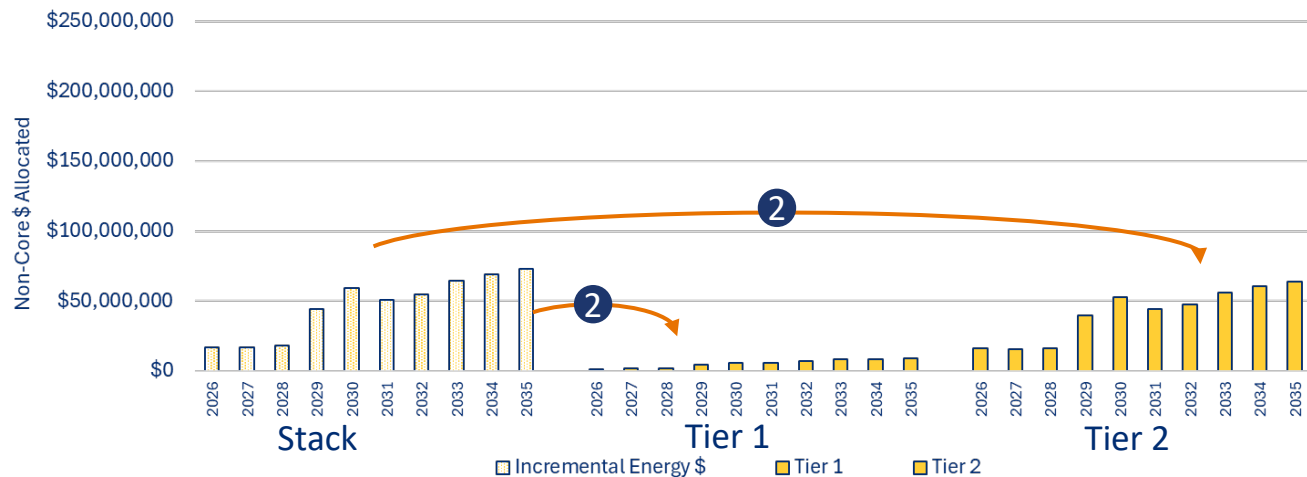


Resource	\$/MWh	
Hydro PPA	\$ 32.12	Tier 1
Wind PPA	\$ 33.53	
Hydro PPA	\$ 35.61	Tier 2
Hydro PPA	\$ 42.41	
TBD Power Resource	\$ 71.15	
Solar PPA	\$ 76.78	Shared
Solar PPA	\$ 77.96	
TBD Capacity Resource	n/a	

Note: Capacity costs are significant but not well represented by \$/MWh normalization – will be allocated by \$ later in the process

Rate Class Implementation

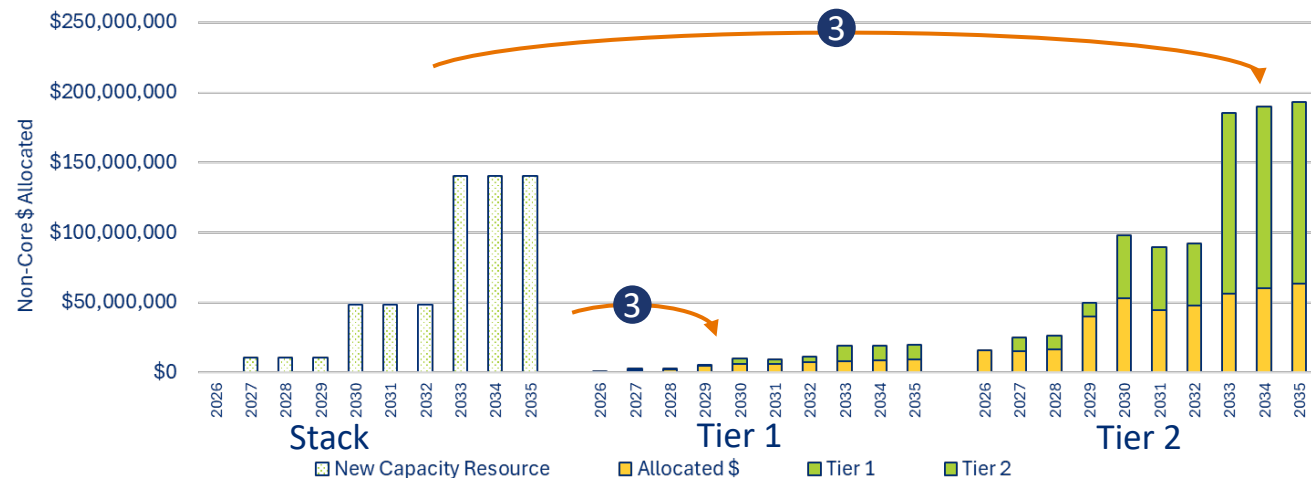
Step 2: Allocate lowest cost Power to Tier 1



	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Incremental Power Cost	\$17M	\$17M	\$18M	\$44M	\$59M	\$51M	\$55M	\$65M	\$69M	\$73M
Tier 1 Share Non-Core Load	20.5%	18.7%	18.4%	18.0%	18.0%	18.2%	18.0%	17.8%	17.6%	17.6%
Tier 1 \$/kWh Inc \$	\$ 0.00108	\$ 0.00195	\$ 0.00190	\$ 0.00432	\$ 0.00552	\$ 0.00525	\$ 0.00641	\$ 0.00723	\$ 0.00748	\$ 0.00784
Tier 1 % Change		+80.7%	-2.2%	+126.9%	+27.8%	-4.9%	+22.0%	+12.8%	+3.5%	+4.8%
Tier 2 Share of Inc. \$	79.5%	81.3%	81.6%	82.0%	82.0%	81.8%	82.0%	82.2%	82.4%	82.4%
Tier 2 \$/MWh Inc \$	\$ 0.00433	\$ 0.00364	\$ 0.00358	\$ 0.00832	\$ 0.01066	\$ 0.00874	\$ 0.00911	\$ 0.01054	\$ 0.01110	\$ 0.01154
Tier 2 % Change		-16.0%	-1.6%	+132.3%	+28.1%	-18.0%	+4.2%	+15.6%	+5.3%	+4.0%

Rate Class Implementation

Step 3: Allocate Capacity \$



Capacity Allocation	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Total Capacity Cost		\$11M	\$11M	\$11M	\$49M	\$49M	\$49M	\$140M	\$140M	\$140M
Tier 1 10-yr Demand Growth	7.7%	7.7%	7.7%	7.7%	7.7%	7.7%	7.7%	7.7%	7.7%	7.7%
Tier 1 \$ Capacity Allocation	-	\$1M	\$1M	\$1M	\$4M	\$4M	\$4M	\$11M	\$11M	\$11M
Tier 1 \$/kWh Capacity Adder		\$ 0.00086	\$ 0.00086	\$ 0.00080	\$ 0.00356	\$ 0.00344	\$ 0.00331	\$ 0.00945	\$ 0.00939	\$ 0.00931
Tier 2 10-yr Demand Growth	92.3%	92.3%	92.3%	92.3%	92.3%	92.3%	92.3%	92.3%	92.3%	92.3%
Tier 2 \$ Capacity Allocation	-	\$10M	\$10M	\$10M	\$45M	\$45M	\$45M	\$130M	\$130M	\$130M
Tier 2 \$/kWh Capacity Adder		\$ 0.00236	\$ 0.00217	\$ 0.00208	\$ 0.00903	\$ 0.00879	\$ 0.00857	\$ 0.02429	\$ 0.02379	\$ 0.02353

Non-Core Customer Proposal

Rate Class	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
R7 - Lg. General Service	15.2%	11.2%	6.9%	11.2%	14.4%	5.6%	8.3%	16.5%	7.0%	7.2%
R14 - Industrial	7.5%	13.4%	7.5%	10.1%	13.8%	5.5%	8.7%	16.3%	7.4%	7.5%
R15 - Large Industrial	11.4%	3.0%	5.4%	22.8%	12.5%	-1.7%	6.8%	9.5%	7.2%	6.6%
R16 - Ag Food Processing	11.4%	12.0%	8.1%	11.4%	15.0%	4.9%	8.4%	17.2%	6.6%	6.8%
R17 - Evolving Industry	9.7%	3.8%	7.7%	22.8%	13.1%	0.4%	7.5%	9.7%	7.9%	7.5%
R19 - Fast Charging EV	12.4%	4.4%	-1.6%	10.4%	5.8%	2.9%	8.3%	9.2%	8.3%	8.2%
R85 - Ag Boiler	9.5%	9.5%	9.5%	9.5%	9.5%	9.5%	9.5%	9.5%	9.5%	9.5%

Notes

- 9.5% trajectory; guardrails at 7.25% and 12%
 - Red highlights year rate increases above 12%
 - Yellow highlights year rate increases below 7.25%
- 2026 rate pressure because of move to unbundled power costs (impacts Tier 1)
- 2029/30 rate pressure from energy and capacity resources (impacts all Tiers)
- 2033 rate pressure is capacity driven (impacts Tier 1)

Non-Core Proposal with guardrails

Rate Class	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
R7 - Lg. General Service	12.0%	12.0%	9.2%	11.2%	12.0%	9.5%	8.2%	12.0%	9.7%	7.2%
R14 - Industrial	7.5%	12.0%	8.8%	10.1%	12.0%	7.5%	11.7%	12.0%	8.2%	7.5%
R15 - Large Industrial	11.4%	7.5%	11.4%	11.4%	12.0%	7.5%	7.8%	9.7%	9.2%	8.8%
R16 - Ag Food Processing	11.4%	9.3%	10.8%	11.4%	9.1%	7.6%	8.3%	11.9%	11.6%	6.7%
R17 - Evolving Industry	11.2%	11.0%	12.0%	12.0%	12.0%	9.0%	7.8%	9.8%	8.2%	7.8%
R19 - Fast Charging EV	11.4%	9.9%	10.1%	9.3%	11.4%	9.1%	11.2%	10.7%	11.5%	9.8%
R85 - Ag Boiler	9.5%	9.5%	9.5%	9.5%	9.5%	9.5%	9.5%	9.5%	9.5%	9.5%

Rate Class \$/kWh Adj.	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
R7 - Lg. General Service	\$ (0.0012)	\$ (0.0010)	\$ -	\$ -	\$ (0.0013)	\$ 0.0010	\$ 0.0010	\$ (0.0021)	\$ -	\$ -
R14 - Industrial	\$ -	\$ (0.0006)	\$ -	\$ -	\$ (0.0011)	\$ 0.0002	\$ 0.0023	\$ (0.0007)	\$ -	\$ -
R15 - Lg. Industrial	\$ -	\$ 0.0020	\$ 0.0050	\$ -	\$ (0.0003)	\$ 0.0037	\$ -	\$ -	\$ -	\$ -
R16 - Ag Food Processing	\$ -	\$ (0.0010)	\$ -	\$ -	\$ (0.0015)	\$ -	\$ -	\$ (0.0034)	\$ -	\$ -
R17 - Evolving Industry	\$ -	\$ -	\$ 0.0023	\$ (0.0035)	\$ (0.0046)	\$ -	\$ -	\$ -	\$ -	\$ -
R19 - Fast Charging EV	\$ -	\$ -	\$ 0.0100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Non-Core Proposal

Rate 7 – Large General Service	+12.0%	<i>Credit to reduce from 15% to 12%</i>
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Rate 14 – Industrial	+7.5%
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Rate 15 – Large Industrial	+11.4%
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Rate 16 – Ag Food Processing	+11.4%
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Rate 17 – Evolving Industries	+11.2%
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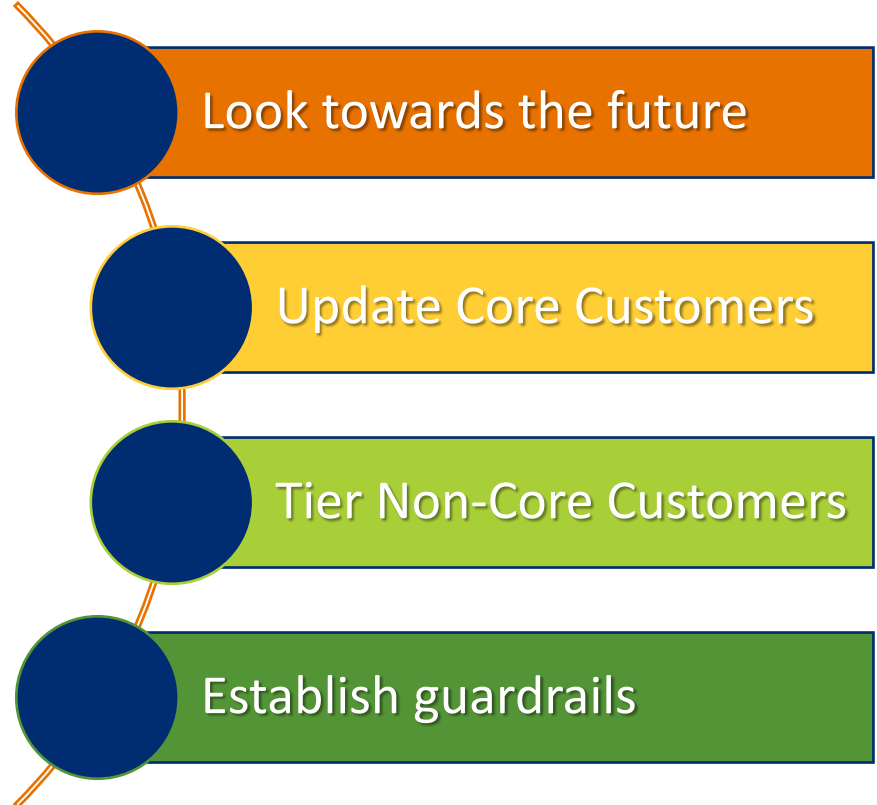
Rate 19 – Fast Charging EV	+11.4%
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Rate 85 – Ag Boiler	+9.5%
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Revised Rate Policy

Revised rate policy

1	Comply with laws
2	Easy to understand & advantageous
3	Cost-of-Service every 2 years
4	Annual 10-year revenue & rate analysis
5	Rates shall maintain a strong financial position
6	Defines Core customer classes
7	Power supply priority for Core
8	Separate Core and Non-Core trajectories
9	Staff will use trajectories for rate proposal
10	Guardrails to avoid rate shock
11	Commission sets rate schedules
12	Credits & charges to prevent rate shock
13	Allows use of contracts to avoid stranded costs
14	Allows caps or limits to power provided



Revised rate policy

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13	Protect core customers from stranded assets
14	T&D caps and cost recovery

- Rate schedules shall comply with all applicable laws and regulations.

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- Staff will make rate schedules easy to understand.
- Staff will make their best effort to put customers in the best rate schedule when they start service or when asked.

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- Staff will complete and present a cost-of-service analysis to the Commission every two years.
- The Commission may adjust rates based on the cost-of-service.

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- Staff will complete and present a 10-year revenue requirement and corresponding rate trajectory every year.
- The 10-year revenue requirement will include all electric system costs.
- The 10-year rate trajectory will:
 - Exceed the revenue requirement.
 - Maintain strong financial metrics.
 - Minimize customer electric rates.

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- Defines Standard Retail Service and Alternative Rate Recovery Mechanisms.
- Rate trajectory will guide rate design:
 - Maintain financial strength.
 - Prioritize stable rate trajectories.
 - Keep rates as low as possible.

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- Defines Core Customers:
 - Rate 1 – Residential
 - Rate 2 – General Service
 - Rate 3 – Irrigation
 - Rate 3b – Agricultural Service
 - Rate 6 – Street Lighting
- Customers in all other rate classes or under an Alternative Rate Recovery Mechanism are defined as Non-Core.

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- Rate structures will provide Core customers with priority access to Grant PUD's lowest cost power supply resource.

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- Staff will develop separate Core and Non-Core trajectories.
- Trajectories will be based on an unbundled power methodology that provides Core customers priority access to the lowest cost power resource.
- Non-power supply costs will be allocated based on the Cost-of-service study.
- Tiers may be used to further allocate costs within Core and Non-Core.

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- Staff will use the rate trajectory to propose rate changes.

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- Staff will use guardrails to mitigate rate shock.
- Core and Non-Core proposals will be +/- 25% of the rate trajectory.
- If the trajectory is flat a rate increase occur to advance rate design (or mitigate large future projected increases).

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- Rate schedules shall be set by the Commission.
- The commission may consider load growth, business sustainability, cost to serve, fuel costs, regulations, risk, societal goals, and other relevant factors.
- The Commission had discretionary authority in setting rate components.

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- The Commission may authorize credits or charges to limit rate shock.

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- Alternative Rate Recovery Mechanisms, either power contracts or usage caps, may be used to protect core customers from the risk of stranded assets.
- Rate structures and Alternative Rate Recovery Mechanisms will ensure core customers are protected from new incremental costs from non-core growth.

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13	Protect Core customers from stranded assets
14	T&D caps and cost recovery

- Grant PUD may establish a cap or limit power used.
- Alternative Rate Recovery Mechanisms will be used to recover marginal distribution and transmission costs.

Next Steps

The background is a solid orange color with a subtle gradient, being lighter on the left and darker on the right. Overlaid on the right side is a faint, abstract geometric pattern consisting of several overlapping hexagons. Small, semi-transparent orange dots are scattered throughout the pattern, some appearing at the vertices of the hexagons and others in the surrounding space.

Project timeline

November 12 Meeting	• Preview Unbundled Trajectory • Preview Rate Policy changes
November 25 Meeting	• Rate Policy Res. <u>proposal</u> and review • Preview 2026 Rate Package • Outreach update
December 9 Meeting Public Facing	Opens Comment Period • Rate Policy <u>adoption</u> • Unbundled Trajectory presentation • 2026 Rate Package <u>proposal</u> and review • Public Comment
December 16 Workshop	• 2026 Rate Package Q&A
December 23	Close Comment Period
January 13 Meeting	• 2026 Rate Package <u>adoption</u>

Major milestones

1. Strawman model (June) ✓
2. Draft results workshop (October) ✓
3. Rate Policy Res. (December)
4. Public Rates Meeting (December)
5. Rates workshop (December)
6. 2026 Rates Adoption (January)

Questions?



Powering our way of life.

Thank you!

